

**..CLEVER TO USE J. TREVOR..**  
 for acquisitions, sales, letting...  
**J. TREVOR**  
 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000

## NEWS SUMMARY

## GENERAL

## South Yemen leader ousted

resident Salem Rubai Ali of South Yemen has been ousted after being overthrown by other members of the Marxist National Front Party, the state-run Aden Radio reported last night.

The Front's Central Committee accused Mr. Rubai Ali of attempting to overthrow it and of deriding the bombing of the presidential palace while the committee was in session. Mr. Nasser Mohammed has been appointed President and will assume the role of Prime Minister.

Aden was rocked by heavy fighting only 24 hours after the 10th Yemen regime denied involvement in the parcel bomb assassination last Saturday of right Ahmed Al Ghazali of Yemen. Page 3

## o whaling ban

Japan withdrew its plan for a year ban on commercial whaling at the start of the International Whaling Commission's meeting in London yesterday. It had denied that it had been under pressure from Japan and a 25m sugar contract had been in the balance.

The Panamanian Government is not under pressure from the body, said Sir Roger Erega, the Panamanian commissioner and ambassador to the Back Page

## rsailles hit

Left-wing groups and a separatist organisation had responsibility for an attack which severely damaged a picture gallery in a restored wing of the Chateau de Versailles, opened by President Mitterrand six days ago. Damage to the wing alone is put at \$600,000.

The worst mutilation was to an painting by the French artist Jacques-Louis David depicting Napoleon in the first Legion of Honour. None of the was insured. Page 2

## licopter crash

Seven people were feared after a Norwegian helicopter carrying workers to the Ford A offshore installation crashed in the North Sea. Three passengers killed when an Air Canada plane crashed at 10,000 ft in India. 41 people were killed when a bus collided with a train at Bareilly, 150 west of Delhi.

## spital all-clear

ital electricians called off week-long industrial action winning Government acceptance that their pay should be reduced to parity with the rest of the sector. Back Page

## stalemate

ad's General Election ended in a stalemate, with the Left gains but failing to secure a majority. The Progressives, led by Mrs Thatcher, said they would stay out of Government but Mr. Gierke, the Prime Minister, has not yet indicated he will resign. Page 2

## ubs off

mp taken to a white-only nursing hospital at the end was ordered to be removed before admission, as he was so dirty that he could tell whether he was or black. He turned out to be white and was allowed in.

## fly...

West German guerrillas, sets of the June 2 Movement, charged with the murder of two Swiss men, claimed to be victims of war and refused to go to court at Porrentruy, France.

children are being drowned in schools out back on swimming lessons, the Royal Society for the Prevention of Accidents.

## PRICE CHANGES YESTERDAY

is in pence unless otherwise indicated

Close	75.5d + 4
and Mason	276 + 4
and	45 + 4
Close	60 + 3
Close	285 + 12
and	246 + 21
and	114 + 6
and	125 + 6
and	107 + 17
and	150 + 7

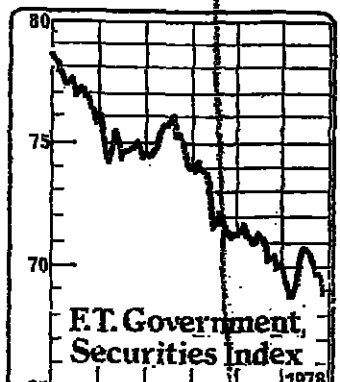
FALLS

84pc	50.82
84pc	50.82

## BUSINESS

## Interest fears hit Gilts, Equities

● GILTS reflected interest rate fears with losses of as much as 1 in 10 in the short end, the Government Securities Index



fell 0.33 to 65.88. Attempts to rally lacked substance until late afternoon, when the shorts attracted heavy covering.

● EQUITIES followed the pattern in Gilts. The FT 30 share index fell 3.3 to 453.0, its lowest since April 17.

● STERLING traded in a very narrow range against the dollar to close at \$1.8495 for a rise of 5 points. Its trade-weighted index was 61.3 (61.4). The dollar's average depreciation was unchanged at 6.8 per cent. The yen soared in Tokyo after the Japanese Cabinet decided not to introduce new measures to cut the foreign trade surplus. The dollar reached \$204.5 before Bank of Japan intervention. Page 3

● GOLD fell \$1 to \$185.7 in quiet trading. The New York Comex June settlement price fell 70 points to \$185.10.

● WALL STREET fell 10.74 to \$12.28 on interest rate concern.

## World airlines earn £1.6bn

● AIRLINES throughout the world earned an operating profit of £1.6bn last year. Back page.

British Airways and British Caledonian Airways will fight to be the designated UK airline on the new London-Dallas/Fort Worth route at a hearing which starts tomorrow. Page 6

● EMPLOYMENT Appeals Tribunal ruled a worker who was expelled from his trade union had no redress against his employers for being dismissed from a factory where a closed shop existed—even though the expulsion was later held to be invalid. Page 10

● DURABLE GOODS retailers did best out of the increase in retail sales in April, according to Business Statistics Office figures. Page 7.

The latest Financial Times survey of consumer confidence gave a much more gloomy result than at the time of the April Budget. Page 9. U.S. consumers are pessimistic about inflation. Page 4

● DEUTSCHE BP's £210m deal with VEB Energy Group is being examined by the West German cartel office. Page 33

● UNEMPLOYMENT is expected to increase in all the main industrial countries as a result of continuing low rates of economic growth, according to the London-based consultants Economic Models. Page 7

● MR. JOHN ELTON, who became chief executive of Hill Samuel at the beginning of the year, has decided to retire from full time executive duties.

## COMPANIES

● EATON, of the U.S., is making a \$378.5m bid for Cutler-Hammer, the electronic controls company in which it acquired a 32 per cent holding two weeks ago. Page 32

● TRIDENT TV increased pre-tax profit to £4.97m (£3.61m) in the first half year to March 31. Page 30

● CATTLE'S (HOLDINGS) increased pre-tax profit to £15m (£12.2m) in the year to March 31. Page 28

## United considers £1bn order for European Airbus

BY JOHN WYLES: NEW YORK, June 26

United Airlines, the largest U.S. commercial carrier, is believed to be considering placing orders worth between \$1.5bn and \$2bn (£815m-£1.1bn) for the proposed B10 version of Airbus Industrie's A300 wide-bodied jet.

United's directors are expected to make a decision on August 24. The airline has narrowed the choice to the B10 or a 200-passenger, medium-range jet which the U.S. manufacturer Boeing plans to develop.

However, as negotiations move to a climax, the European aircraft is believed to be losing ground.

This is because the B10 could be available earlier—mid-1982 compared with late 1983 or early 1984 for the Boeing 767—and because the Airbus Industrie consortium will be able to offer a financing package based on export guarantees which Boeing may be reluctant to match.

The Airbus Industrie consortium is largely a Franco-West German undertaking with wings being built in the UK.

Although increasingly confident, Airbus negotiators are not ready to claim that the United order is home and dry. Pressures on the airline to stay loyal to domestic manufacturers are intense, although the path to ordering foreign aircraft was substantially cleared in April when Eastern Airlines placed a \$778m order for 23 A300 B4s.

Eastern also took an option on 25 B10s and, as yet, the Airbus consortium, which is dominated by France and West Germany,

has not taken a formal decision to produce the aircraft, which would be a downsized version of the B4.

However, an order from United would put this decision beyond question.

It is understood that the airline has been negotiating for 25 B10s for delivery by 1982 with an option on another 40 to be delivered after 1982 at the rate of about one a month. United has indicated that its total requirement could be for 100 aircraft.

## Hint

United's fleet—which is ten years old on average—is mature in comparison with some of its competitors. The aircraft it seeks will replace 16 older versions of the DC8 and 111 Boeing 727 100s.

As it has moved towards a decision, a rival design from McDonnell Douglas has been rejected in favour of the Airbus or Boeing.

United's priority is to acquire aircraft offering greater fuel economy than the present generation of jets and less noise. Both have been strong selling points for the A300 B4. But, since it plans to spend \$9bn by 1990 on new jets and will have to find

about a third of this amount from external financing, the type of credit offered to United could be crucial if there is not much to choose between the Airbus and Boeing designs.

Mr. Richard Ferris, United president and chief executive, hinted at the end of April that guaranteed financing on United order might give Airbus the edge over Boeing.

This is a new and a distasteful experience for Boeing and the other U.S. manufacturers who have been free of any serious competition from Europe for more than a decade.

One of the most significant aspects of Eastern's order was that it broke through a prejudice against European aircraft which stemmed from U.S. airlines' disliking of the weekend massacre of British missionaries in Rhodesia.

Another important factor is that a number of reputable aviation industry observers returned last month from a visit to the Airbus plant at Toulouse impressed by what they had seen and heard.

Mr. Edmund Greenleaf, of Merrill Lynch, for example, believes that the B10 will limit the potential of Boeing's 767 programme.

Callaghan air talks Page 4

## S. Africa seeks pledge on U.S. nuclear package

BY DAVID FISHLICK, SCIENCE EDITOR

SOUTH AFRICA has asked the U.S. Government for firm guarantees for a controversial programme of developing its own package of nuclear fuel services. The reward of success, however, could be that other nuclear nations such as India, Pakistan, Brazil and Argentina are persuaded to sign the treaty.

The U.S. Administration's latest proposals were taken to Pretoria recently by Mr. Gerard Smith, a senior State Department official.

The package stipulated by the South Africans includes the enrichment of uranium for its new first two nuclear power reactors—under construction near Cape Town—further supplies of uranium fuel for its nuclear research reactor, and an assurance of what it calls "sensitive technology" for its new uranium enrichment plant at Valindaba.

In return, the South African Government has indicated its willingness either to sign the treaty or to accept "full-scope safeguards" which from the standpoint of U.S. non-proliferation policy may be just as acceptable.

For the U.S., the big risk of failure to find an acceptable compromise is that the South African Government may be forced into an accelerated programme of developing its own uranium enrichment capacity. The reward of success, however, could be that other nuclear nations such as India, Pakistan, Brazil and Argentina are persuaded to sign the treaty.

The package is diplomatically most sensitive in the area of fuel for the small (20 MW of heat) Safari research reactor, for which the last U.S. deliveries were authorised at the end of 1978.

This is normally of 93 per cent enrichment—that is, of a level associated with nuclear explosives. The U.S. Department of Energy has been investigating ways in which the relatively few research reactors which require these very high levels of enrichment might be adapted to use lower levels.

The aim is that such reactors should use fuel no more highly enriched than 20 per cent, at which level, it is judged, any weapon fashioned from the fuel would be so cumbersome as to be discountable.

In the case of Safari, however, documents sent out by the Hasnans and Thanet to shareholders "fell short of the standard which is appropriate and normal."

The Registrar believed some "more reasonable explanations" could have been given in reply to some of Mr. Twyman's requests for additional information. The Registrar said he gained the impression that "Mr. Twyman was for some reason assumed at the outset to be a member who could only cause trouble and obstruction."

At the same time, Mr. Brading said some of the explanatory

documents sent out by the Hasnans and Thanet to shareholders "fell short of the standard which is appropriate and normal."

The Registrar believed some "more reasonable explanations" could have been given in reply to some of Mr. Twyman's requests for additional information. The Registrar said he gained the impression that "Mr. Twyman was for some reason assumed at the outset to be a member who could only cause trouble and obstruction."

At the same time, Mr. Brading said some of the explanatory

documents sent out by the Hasnans and Thanet to shareholders "fell short of the standard which is appropriate and normal."

The Registrar believed some "more reasonable explanations" could have been given in reply to some of Mr. Twyman's requests for additional information. The Registrar said he gained the impression that "Mr. Twyman was for some reason assumed at the outset to be a member who could only cause trouble and obstruction."

At the same time, Mr. Brading said some of the explanatory



Mr. Callaghan and President Carter: united in condemning massacre

## MPs condemn massacre

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

THE GOVERNMENT'S Rhodesia policy—and in particular its lack of encouragement for the internal settlement—came under heavy fire in the Commons yesterday as MPs of all parties condemned the weekend massacre of British missionaries in Rhodesia.

In Washington, where Mr. James Callaghan and President Carter met for more than an hour, both leaders were united in condemning what Mr. Callaghan described as "the barbaric savagery" of the massacre.

MPs at Westminster were united in their condemnation of the killings of 12 white people from an Elim Pentecostal mission at Vumba near Mozambique.

Dr. David Owen, the Foreign Secretary, described the murders as an "appalling tragedy" and Mr. John Davies, Conservative Shadow Foreign Secretary, spoke of "this ultimate brutality."

However, it is clear that the murders have again highlighted the political divisions in Parliament over the Government's Rhodesia policy. Mr. Davies, adopting a far milder tone than some other Conservatives, accused the Government of encouraging those who sought power "by the bayonet, the club and the gun" by its policy of cold shouldering the Rhodesian internal settlement.

Mr. Owen, however, firmly defended the Government's policy of neither condemning nor endorsing the internal settlement.

He conceded that the settlement involving Mr. Ian Smith, the Rhodesian Prime Minister, and three black leaders, had included certain elements of the Anglo-American plan for Rhodesia, but insisted that there should be a settlement involving all parties to the dispute.

A joint Anglo-U.S. team was now in Salisbury, Dr. Owen said. He believed we were "making

some progress towards our objective of round table talks" which were now more urgent than ever. The talks must, he said, involve the Patriotic Front as well as the internal settlement leaders.

Labour members suggested that guerrillas owing allegiance to the ZANU wing of the Patriotic Front might not have killed the missionaries but Dr. Owen said that he "did not know" who had been responsible.

He urged members to follow the example of the Pentecostal Church, which had decided to stay in Rhodesia, to "look forward, not backwards" and to work for peace.

Reports from Salisbury suggested that the murders have further deepened the sense of gloom with which many whites are now viewing the internal settlement.

It is thought that the Vumba murders could further exacerbate race relations, for while many whites, like Mr. Davies, are now viewing the internal settlement with a far milder tone than some other Conservatives, accused the Government of encouraging those who sought power "by the bayonet, the club and the gun" by its policy of cold shouldering the Rhodesian internal settlement.

Mr. Owen, however, firmly defended the Government's policy of neither condemning nor endorsing the internal settlement.

He conceded that the settlement involving Mr. Ian Smith, the Rhodesian Prime Minister, and three black leaders, had included certain elements of the Anglo-American plan for Rhodesia, but insisted that there should be a settlement involving all parties to the dispute.

A joint Anglo-U.S. team was now in Salisbury, Dr. Owen said. He believed we were "making

some progress towards our objective of round table talks" which were now more urgent than ever. The talks must, he said, involve the Patriotic Front as well as the internal settlement leaders.

Labour members suggested that guerrillas owing allegiance to the ZANU wing of the Patriotic Front might not have killed the missionaries but Dr. Owen said that he "did not know" who had been responsible.

He urged members to follow the example of the Pentecostal Church, which had decided to stay in Rhodesia, to "look forward, not backwards" and to work for peace.

Reports from Salisbury suggested that the murders have further deepened the sense of gloom with which many whites are now viewing the internal settlement.

It is thought that the Vumba murders could further exacerbate race relations, for while many whites, like Mr. Davies, are now viewing the internal settlement with a far milder tone than some other Conservatives, accused the Government of encouraging those who sought power "by the bayonet, the club and the gun" by its policy of cold shouldering the Rhodesian internal settlement.

## Liggett sells foreign interests

BY DAVID LASCELLES

NEW YORK, June 26. PHILIP MORRIS announced today it is buying the foreign cigarette business of Liggett Group, the sixth largest U.S. cigarette maker, for \$108m.

The move will further expand Philip Morris' share of the world cigarette markets. It will unite in one stable such well-known brands as Philip Morris Marlboro and Liggett's Chesterfield in the non-U.S. cigarette market and raise Philip Morris' overseas sales by about 150m units a year.

The transaction will be in two parts. Philip Morris Incorporated



## EUROPEAN NEWS

# W. German Minister shifts focus away from tax cuts

BY JONATHAN CARR

BONN, June 26.

ANY FURTHER West German Government effort to boost the economy must be in the form of a package, of which tax cuts would be only one part, according to the Finance Minister, Herr Hans Matthöfer.

Other elements must include steps to promote public investment and "social" measures—such as improved family allowances, Herr Matthöfer said in an interview with the magazine Der Spiegel published today.

By his comments Herr Matthöfer has sought to shift the focus away from tax cuts as the prime contribution to economic stimulation which Bonn may promise its partners at the world economic summit here next month.

Tax cuts and reform have come particularly to the fore because the liberal Free Democrats (FDP)—the junior partner in the Bonn coalition Government—have seen this as a useful issue to stress in public after recent, serious provincial election setbacks.

Herr Matthöfer, a member of the senior coalition party, the Social Democrats (SPD), has sought to restore a balance. He will also be responsible for finding the means of financing whatever package is agreed.

A final decision is likely after three-day Governmental discussions at the end of July, in the wake of the economic summit and when data on the economy's performance in the second quarter is available.

More investment to promote research and technology and create new, skilled opportunities

has been a particular aim of Herr Matthöfer since he took up his post earlier this year. It is also noted that improved family allowances would fit in with 1979 as a UN-designated "year of the child."

Asked whether it was correct that he was thinking in terms of a programme of economic stimulation worth DM12bn in all, Herr Matthöfer agreed that was a sum which could be financed, albeit with great difficulty.

This figure is also equivalent to about 1 per cent of West German GNP—the amount by which the United States has been urging Bonn to apply an economic boost. Such an economic programme would not rule out the possibility of a major tax reform later—for which the FDP has been pressing. Indeed, part of the programme could serve as the prelude to such a reform.

There have been fears that the Government's own substantial borrowing may force up interest rates—and thus help depress that economic upswing in the private sector which the Government claims that it wishes to foster. But in an interview today, the Bundesbank Vice-President, Herr Karl Otto Poehl, indicated that he did not think this was a serious danger. He noted that the decisive reason for the weakness of the bond market and the small rise in interest rates lay in the big foreign currency outflows since March—a return to more normal conditions after the big inflow of dollars at the start of the year.

## Small businesses decline

BY GUY HAWTHIN

FRANKFURT, June 26.

THERE HAS been a big decline in small businesses and self-employed workers in West Germany since 1960. During the period the number of independent businesses has fallen from 3.5m to 2.4m, according to statistics.

Bankruptcy in the sector have been running at a particularly high rate during the current recession but many small businesses have also closed their doors simply because the rewards offered by such enterprises are insufficient for the efforts involved.

The 27.3 per cent decline in the self-employed and small business sector was reported in the fortnightly business news

paper Aktiv, which aims at publishing economic news in a form that is easily understandable by the man in the street.

It points out that since 1960 the number of small farmers has declined by close on 50 per cent. At the same time, the number of small, independent industrial concerns in West Germany has dropped by a fifth.

According to Aktiv, there has been above average attrition among independent tradesmen, such as carpenters, shoemakers, electricians and repairmen, who not only run financial risks but also face the problems of working very long hours. Since 1960 almost a third of such businesses have closed down.

## Labour unrest expected to continue in France

BY OUR OWN CORRESPONDENT

PARIS, June 26.

ALTHOUGH 9,000 laid-off workers at Renault's Flins car plant have been called back to their jobs tomorrow, the new climate of labour tensions in France seems unlikely to blow away before the July and August holiday period.

The series of disputes, dominated by strikes at Moulins, the Government's arsenal and the Renault press shop at Flins, has been aggravated by the prospect of further sackings in the steel industry.

Redundancy plans at the Seclon-Sollac and Usinor steel groups involve 2,500 and 4,600 jobs respectively, in works in northern and eastern France.

At Renault, although the 100-or-so strikers, mostly immigrants, have been removed from the press shop and replaced, so far no settlement is in sight. At Moulins, where unions are

hacking occupation of eight factories, non-strikers this morning took over the premises of the company's occupied plant at Caen.

The strike at the arsenals is now in its third week, involving 60,000 workers according to the unions, which are calling for a further prolongation in pursuit of their pay struggle.

The docks, especially those at Marseilles, were also strike-bound over the weekend, in support of a call by the Communist-led CGT union, representing almost all France's 17,000 dockers.

Labour pressures were boiling also at two groups threatened with bankruptcy, the Bouscasse textile factories and Manufacture, a small arms company turned to retail and mail order chain, based in Saint-Etienne.



Eanes: Angola pact



Suarez: Sahara concern



Giscard: Committed



Schmidt: Africa tour

# Portugal-Angola agreement signed

BY OUR OWN CORRESPONDENT

BISSAU, Guinea Bissau, June 26.

THE SIGNING of a general co-operation agreement by Angola and Portugal in this West African capital today has set the seal on the success of an historic three-day summit.

The face-to-face meeting between President Ramalho Eanes of Portugal and President Agostinho Neto of Angola has achieved much more than either side initially hoped for.

At the start of the summit, Angolan officials here were sceptical that anything more than preliminaries would be dealt with. But it now appears that the "frank, open and cordial" private talks between the leaders of the two historically linked countries has achieved a breakthrough that has allowed great progress in the negotiations between the government delegations accompanying the presidents.

One of the most important results of the meeting has been the setting up of a mixed committee to deal in the future with the economic and financial differences between the two countries. These "contentious" as they are called, embrace the nationalised banking system, Portuguese interests in the partly nationalised diamond mine, and the resolution of pre-independence Portuguese financial guarantees for various Angolan projects.

Portugal is believed, for example, still to be paying the instalments on a Boeing jet aircraft financed through Portuguese banks but now in the service of the Angolan national airline.

Although firm details are still lacking, some issues touched on during the talks are believed to include that of future compensation for nationalised Portuguese companies and the eventual release from Angolan jails of individuals originally imprisoned by the colonial administration.

Lisbon maintains that the seven prisoners affected fall under the legal jurisdiction of Portugal. According to Portuguese officials here the Angolan delegation had shown "good will" and an intention to free at least some of these prisoners.

It also seems likely that the question of Soviet and Cuban influence in the African continent will be discussed.

The visit is seen as underlining West German readiness to play a stronger political role in African affairs, after years in which its contribution has been largely economic.

It is recognised that for reasons of history Bonn remains unable to initiate military operations such as that by France and Belgium last month to evacuate Europeans from Zaire. Nor is there any question of trying to supplant Britain's special role for Rhodesia and Southern Africa.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

Chancellor Helmut Schmidt, in West Germany today began a five-day visit to Nigeria and Zambia—his first official trip to black Africa. Key discussion topics will be world economic and security problems—including covert Soviet intervention on the continent—as well as bilateral issues.

The visit is seen as underlining West German readiness to play a stronger political role in African affairs, after years in which its contribution has been largely economic.

It is recognised that for reasons of history Bonn remains unable to initiate military operations such as that by France and Belgium last month to evacuate Europeans from Zaire. Nor is there any question of trying to supplant Britain's special role for Rhodesia and Southern Africa.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

## Madrid campaign to ease Spanish Sahara tension

BY ROBERT GRAHAM

MADRID, June 26.

SPAIN HAS decided to increase diplomatic efforts to resolve its two key problems in Africa—the drop in support for the Canary Islands and efforts by certain African countries to recognise the Canary Islands as "African."

This is believed to be the main reason for a hurriedly arranged two-day visit by Sr. Adolfo Suarez, the Prime Minister, to Morocco, beginning today.

This is the first time that Sr. Suarez has visited a country on the African continent.

The Spanish Government has indicated it would have liked to combine Sr. Suarez's Moroccan visit, during which he will spend much of his time with King Hassan, with another to Algeria.

Despite the return of the Spanish Ambassador to Algiers in recent weeks and a secret meeting in Madrid three weeks ago between Sr. Marcelino Oreja, the Spanish foreign minister, and his Algerian colleague, Mr. Abdelaziz Bouteflika, the two sides do not appear ready for such a visit.

The Spanish objective is twofold but interrelated. It wants to diffuse tension over the future of the Spanish Sahara

## West German Chancellor starts Black Africa visit

BY JONATHAN CARR

BONN, June 26.

CHANCELLOR Helmut Schmidt, in West Germany today began a five-day visit to Nigeria and Zambia—his first official trip to black Africa. Key discussion topics will be world economic and security problems—including covert Soviet intervention on the continent—as well as bilateral issues.

The visit is seen as underlining West German readiness to play a stronger political role in African affairs, after years in which its contribution has been largely economic.

It is recognised that for reasons of history Bonn remains unable to initiate military operations such as that by France and Belgium last month to evacuate Europeans from Zaire. Nor is there any question of trying to supplant Britain's special role for Rhodesia and Southern Africa.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role.

## Poll upsets coalition in Iceland

BY ROBERT GRAHAM

REYKJAVIK, June 26.

BIG GAINS by the Left in Iceland's general elections shook Mr. Geir Hallgrímsson's Government today, but failed to produce a Left-wing majority in the Althing (national assembly).

Although the Prime Minister conceded defeat early in the count, he announced tonight he would call a Cabinet meeting tomorrow to review the situation.

This was the correct move at this time because his coalition still held a majority in the Althing, he said.

The ruling coalition of Independence and Progressive Parties held a four-seat majority after yesterday's poll. But the Progressive Party announced it would stay out of Government and neither the Right nor the Left appeared capable of governing.

The Marxist People's Alliance and the Social Democrats achieved major successes by capturing 14 seats each in the 60-seat Althing. Mr. Hallgrímsson's Independence Party and the Progressive Party lost five seats each to retain 20 and 12 seats respectively.

Despite the announcement by the Progressive Party, Mr. Hallgrímsson has not indicated when he will resign.

Editorial comment Page 16

## Spanish unions take party line

BY ROBERT GRAHAM

MADRID, June 26.

THE STRENGTH of the Spanish Communist Party in an organised labour has been confirmed by the holding of the first legal congress of the country's largest trade union organisation, the Confederation of Workers' Commissions. The five-day congress which ended yesterday, elected a new executive committee in which 37 out of the 42 members of the Communist Party.

The Confederation of Workers' Commissions emerged from clandestinity when trade unions were legalised in April 1977 and has proved in the recently held works council elections that it is easily the strongest union force in Spain by capturing about 45 per cent of the vote.

It has never sought to conceal its close links with the Spanish Communist Party. Its secretary general, Sr. Marcelino Camacho, is a key member of the central committee and is a Communist deputy in Parliament.

However, the tenor of the congress and the resolutions adopted revealed that the confederation follows closely Communist policy on key issues such as wages.

The congress was noticeable for the way in which the confederation's leaders supported the continued application of the Moncloa agreements, the package of economic and political measures agreed by all the main political parties last October.

Sr. Camacho said: "In the days of Franco the present economic crisis would have been accompanied by an enormous repression and hundreds of dead. It is incorrect to say that the Moncloa agreements have imposed sacrifices only on the workers."

More radical groups to the left of the Communist Party and certain grass-roots confederation members have been critical of this support for the Government's policy and reject Sr. Camacho's argument that it is not only the working class that is suffering from the recession.

These differences were reflected in the voting on Sr. Camacho's report to the Congress approved by 993 votes with 125 abstentions and 40 abstentions.

Nevertheless the composition of the newly-elected confederation executive, notable for more than 50 per cent being between the ages of 22 and 35, suggests that this more radical tendency has been carefully controlled.

Apart from discussing the structure and administration of the confederation, debate centred also on measures to combat unemployment.

Sr. Camacho launched an appeal for closer collaboration with the second main trades union, the socialist orientated General Workers' Union. Sr. Camacho believes that only by such closer co-operation is it possible to strengthen the union movement as a whole.

More radical groups to the left of the Communist Party and certain grass-roots confederation members have been critical of this support for the Government's policy and reject Sr. Camacho's argument that it is not only the working class that is suffering from the recession.

These differences were reflected in the voting on Sr. Camacho's report to the Congress approved by 993 votes with 125 abstentions and 40 abstentions.

Nevertheless the composition of the newly-elected confederation executive, notable for more than 50 per cent being between the ages of 22 and 35, suggests that this more radical tendency has been carefully controlled.

Apart from discussing the structure and administration of the confederation, debate centred also on measures to combat unemployment.

Sr. Camacho launched an appeal for closer collaboration with the second main trades union, the socialist orientated General Workers' Union. Sr. Camacho believes that only by such closer co-operation is it possible to strengthen the union movement as a whole.

More radical groups to the left of the Communist Party and certain grass-roots confederation members have been critical of this support for the Government's policy and reject Sr. Camacho's argument that it is not only the working class that is suffering from the recession.

These differences were reflected in the voting on Sr. Camacho's report to the Congress approved by 993 votes with 125 abstentions and 40 abstentions.

Nevertheless the composition of the newly-elected confederation executive, notable for more than 50 per cent being between the ages of 22 and 35, suggests that this more radical tendency has been carefully controlled.

Apart from discussing the structure and administration of the confederation, debate centred also on measures to combat unemployment.

Sr. Camacho launched an appeal for closer collaboration with the second main trades union, the socialist orientated General Workers' Union. Sr. Camacho believes that only by such closer co-operation is it possible to strengthen the union movement as a whole.

## Rome talks go on as ballot nears

BY DOMINIC J. COYLE

ROME, June 26.

WITH THE last in a series of regional elections concluded this afternoon, Italy's main political parties now have just four days in which to try to reach an agreement on a candidate for the presidency, following the sudden resignation of Sig. Giovanni Leone.

The first ballot is scheduled to take place on Thursday afternoon.

The Communists have effectively a veto in the first three ballots when a two-thirds majority is required (thereafter a simple majority will suffice for election), and they have now signalled their preference for a lay candidate—not a member of the long ruling Christian Democratic Party.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communists are already supporting the present minority Christian Democratic Government of Sig. Giulio Andreotti, but they are not part of the actual administration.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

## VERSAILLES BOMB

### Napoleonic relics damaged in blast

BY DAVID WHITE IN PARIS

THE DAMAGE to the Palace of Versailles, where a bomb charge ravaged part of a newly-restored wing early yesterday, was put at Frs. 5m (about £800,000). But Mr. Herbert Landais, Inspector-General of French Museums, said the losses were incalculable.

Furniture and relics of the Napoleonic period were completely destroyed, statues shattered and paintings torn by the blast, which opened a gaping hole in the ceiling between the ground floor and the famous Gallery of Battles.

Among the works feared to be beyond recovery is one by the early 19th century painter Guerin depicting the first investiture of the Legion of Honour.

Telephone calls were received in the name of several extremist groups claiming responsibility for the attack. One was a "Workers Revolutionary Group" affiliated to the Armed Nuclei for Popular Autonomy, an organisation which at one stage claimed to be the kidnappers of Belgian businessman Baron Empain. A second was from an "International Unemployment Group." A third came, by way of Agence France-Presse in Rennes, from the "Breton Revolutionary Army."

Police appeared to give most credence to the latter, the choice being between that and

an act of totally gratuitous vandalism.

The bomb went off at 2.30 am, placed apparently either in a cupboard or behind a ground-floor statue, in the south wing of the palace on the left as one enters the main gates into the courtyard.

Eight rooms on the ground floor and first floor were damaged, three of them gutted. There was little damage, however, to the main structure of the building. A watchman was injured in the blast.

The wing, the "Aile du Midi," was built in the last quarter of the 17th century and was chosen by King Louis Philippe in 1837 to house mementoes of "all France's glories," including many paintings he himself had commissioned.

The collection depicts, in particular, Napoleon's victories and his campaigns in Egypt and Russia, and includes works by Girodet, Guerin, Gros and Carle Verneil.

A group calling itself "International Revolutionary Solidarity" has claimed responsibility for bomb explosions which wrecked offices owned by a Bulgarian export company in Paris on Sunday night.

In a message to the Left-wing newspaper Liberation, the group said the attack was a reprisal for Bulgaria's decision to hand over Till Dreyer, the prison escapee, to West Germany.

The group said the attack was a reprisal for Bulgaria's decision to hand over Till Dreyer, the prison escapee, to West Germany.

The group said the attack was a reprisal for Bulgaria's decision to hand over Till Dreyer, the prison escapee, to West Germany.

The group said the attack was a reprisal for Bulgaria's decision to hand over Till Dreyer, the prison escapee, to West Germany.

## Turks plan to boost exports with foreign bank aid

By Metin Munkh



## OVERSEAS NEWS

## Indonesia cautious over fresh foreign borrowing

BY DAVID HOUSEGO, RECENTLY IN JAKARTA

INDONESIA IS likely to return to the capital markets soon as a box office success. Government officials in Jakarta do not put it as high as blue chip, especially as the near-bankruptcy of the state oil company Pertamina three years ago under the weight of over \$100m of debt has reinforced their natural caution.

The regime is in a very real dilemma. Politically the next few years will be a critical time for President Suharto with strong pressures on him to show tangible results for his 12 years in office, both over issues like corruption and in raising living standards.

The difficulty in meeting these expectations is that the Government is going to be pinched both for funds for developments and for foreign exchange. Over half its budget revenues and well over half the country's export earnings derive from oil. Net oil receipts after rising nearly sevenfold since 1973 are unlikely to increase in the next couple of years. Production is flattening out at about 1.7m barrels a day and more of it is coming from the high cost offshore fields which yield lower tax receipts.

Foreign exchange earnings from other major commodities such as timber, rubber and tin are also likely to level off either because output is not expanding or because prices are stagnant. There was no real increase of development expenditure in 1976/77, and only a marginal increase has been budgeted for the current financial year. Private investment is well down from the probably unrealistic



President Suharto

was achieved during the oil boom. Food consumption is stripping food production in the result that the Government spent \$800m on rice imports last year.

This year it may have to spend more—even though the harvest is better—because international rice prices are higher and consumption is still rising. Food imports into the country's ability to finance imports of investment goods.

The first sign that Indonesia is looking for substantially more finance from abroad was its quest at last month's meeting of the consultative group of donor nations in Amsterdam to use the ceiling on new foreign assistance and loans to \$2.5bn in 1978—47 per cent above loan aid commitments made last year. The ceiling is an indicative limit set by the World Bank in line with what it considers prudent debt management. Mr. Wardhana, the Finance Minister, pressed the urgency of a new figure on heads of diplomatic missions in Jakarta, giving precise answers to their questions as to what projects the Government had in mind. Since then General d'Harjono, the head of rtamina, has said that the state company will again be seeking to raise funds on its own capital market—and in a way that the Government certainly has an elbow room for a more ambitious programme of borrowing. Part of the reason for the grant level of investment last

Under the provisions of the Gaming Act 1968 a licence has been granted for THE RITZ CASINO at The Ritz Hotel, Piccadilly, London W1 opening 28th June, 1978. Members only.

## South Yemen president overthrown in coup

BY ANTHONY McDERMOTT

MR. SALEM RUBAI ALI, President of the People's Democratic Republic of Yemen, was overthrown yesterday after fierce fighting in the capital Aden, the government-controlled radio announced.

The radio said that the President had been forced to resign by the sole political group, the United Political Organisation (UPO), but in fact his departure came after attacks by fighter bombers on the presidential palace and the government complex. There was also fighting between sections of the armed forces and others affiliated to UPO. The coup is the outcome of severe differences between the President, who is only deputy secretary-general of the Party, and Mr. Abdul Fattah Ismail, the Party leader.

According to people in contact with Aden, the fighting erupted at dawn after an all-night debate within the leadership about North Yemen's charges that the republic in South Yemen had set up the assassination last Saturday of Lieutenant-Colonel Ahmed Ghashmi, the North's President. The overthrow of President Salem Rubai Ali has implications for the political balance in the Arabian peninsula, where Saudi Arabia's conservative

politics largely hold sway. It could also affect the conflicts in Ethiopia, where South Yemen, although an Arab and Moslem country, has for ideological reasons been giving support to the Marxist government in Addis Ababa against the Moslem rebels.

The Iraqi News Agency, which has been the main source of information from the spot, reported that military units at the strategic southern entrance in the Red Sea had mutinied and had troops in two other areas, and at Aden's Salabeddin barracks.

The main conflict on the ground appeared to be between the armed forces, controlled by Mr. Ali, and the Defence Minister, considered loyal to the President, and three different organisations all controlled by UPO—the people's militia, the Popular Defence Committees and the People's Police. Militiamen and army dissidents tried to storm the palace and ran into opposition from troops loyal to the President.

In Sanaa the capital of North Yemen, Col. Ghashmi, who yesterday given a state funeral, was the North's President. One theory given credence was that the assassination of North Yemen's head of state had been organised to discredit Mr. Salem Rubai Ali. It may have been

carried out with the help of Major Abdallah Abdel Alem, commander of the North's paratroopers, who had been at odds with Colonel Ghashmi over vision of aid.

However, last year according to Saudi officials, this aid was stopped because Riyadh had written off Aden as Marxist beyond redemption. Previously, the country had seemed to be turning towards the West for technology and in 1977 a growth rate of 7 per cent for an economy dependent on meagre resources had been the best since independence in 1967.

Arab money from Saudi Arabia as well as Kuwait and the United Arab Emirates was flowing in and there was even speculation about the construction of a pipeline to carry Saudi crude from the kingdom's southern fields to the former BP refinery at Mukalla. Aden appears to have dropped its support for liberation movements in the Gulf, notably in Oman, and with General Hamdi as president in North Yemen, the two countries, although deeply divided on many issues, seemed to be closer than for some time.

The assassination of Gen. Hamdi, which did not displease Saudi Arabia, coincided with a hardening of Aden's line towards the conflicts in the Horn of Africa. Aden provided refuelling and turn-round facilities for

Soviet Antonov aircraft flying supplies for the Ethiopian forces. Cuba has currently some 250 people in South Yemen. About a fifth of them are reported to have been training the people's militia. The Soviet Union has 300 military advisers with the armed forces. East Germany trains the security police.

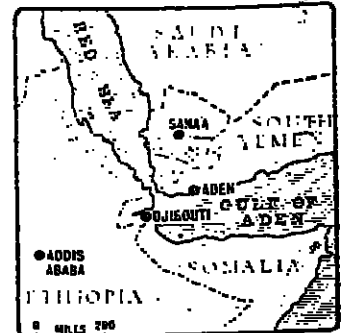
It is reasonable to suppose that the killing of five Britons in Oman earlier this month represented a resurgence of South Yemen support for the Popular Front for the Liberation of Oman on a serious scale for the first time since Sultan Qabus claimed a complete military victory in December 1975.

In Beirut the independent newspaper, al Liwa, reported troop concentrations on both sides of the border between North and South Yemen but added that there had been intensive contacts to ensure restraint. In April, Mr. Saleh Muslihi, the Interior Minister of South Yemen, paid a five-day visit to Saudi Arabia and before his departure said that he was confident the visit would strengthen relations between the two countries. He was also quoted as saying that Saudi Arabia's experience in security matters would be of great value in reorganising police services.

The visit came at a time when relations were strained and reports of border clashes between the two countries had been appearing in newspapers since January. According to the visit of the Interior Minister resulted from some reports in March of an attempted military victory in December 1975.

It remains to be seen whether countries other than Saudi Arabia will withhold financial support if the overthrow of South Yemen's president turns out to be a reinforcement of the Marxist line.

A team from the International Monetary Fund reported earlier this year that the economy would have its worst year for some time largely because Saudi Arabia had decided to cut off almost all aid and because receipts from Yemen's living abroad were expected to drop.



## China hits out at Japan over Korea treaty

BY JOHN HOFFMANN

PEKING, June 26.

CHINA made a strong protest against Japan's "improvement on China's sovereignty" today, just one week before the proposed resumption of negotiations on a peace and friendship treaty between the two countries.

The protest warns that China "will never agree" to a continental shelf development pact which Japan signed with South Korea last Thursday. And it has virtually posted a "No trespassing" sign on the shelf.

A statement issued by the Chinese Foreign Ministry accused Japan and South Korea of going behind China's back in marking off a joint development zone on the continental shelf in the East China Sea.

China had inviolable sovereignty over the continental shelf in the East China Sea, said the statement. This position had been made clear to Japan in 1974 and 1977.

The Japanese Government had now signed its agreement with South Korea in utter disregard of the Chinese position.

## Janata faces plan clash

BY K. K. SHARMA

NEW DELHI, June 26

THE MARXIST government of West Bengal has set the stage for a major confrontation with the Janata central government by announcing that it will ignore the Planning Commission's guidelines for formulating the next Five Year plan by the states.

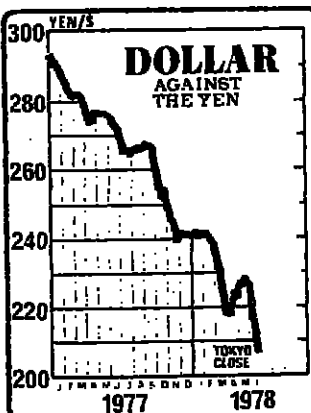
This stand has been taken on the ground that only the National Development Council, the country's highest economic decision-making body, is entitled to issue the guidelines and not the Planning Commission.

between the West Bengal Government and the Indian Government which might grow if other non-Marxist states also join the Janata party in this stand. The Janata party rules only half the country's 22 states.

The confrontation is due to the delay in forming a committee of the National Development Council, of which all chief ministers are members, to discuss the contentious issue of sharing of revenues between the central and state governments. Approval of the draft of the Five Year plan plans of the states to avoid further delay in their finalisation.

the council met for this purpose late last March.

The delay in forming the committee is due partly to the central government's preoccupations with its internal political wrangles and partly to the difficulty in choosing the chief ministers who will be its members. It is likely that eventually the entire council will form the committee. Pending this, however, the Planning Commission has formulated guidelines on the next Five Year plans of the states to avoid further delay in their finalisation.



## Yen soars after Cabinet meeting

By Our Foreign Staff

THE JAPANESE Cabinet's Economic Council has refrained from introducing new measures to cut Japan's huge foreign trade surplus and decided instead to accelerate the implementation of an existing package of export curbs, emergency imports and public works investment worked out in April.

The decision contributed to some extent to a rush to buy yen and Japan's Central Bank intervened in the foreign exchange market yesterday to bolster the value of the U.S. dollar against the yen. Dealers estimated that the Bank of Japan bought more than \$100m in an effort to counter a renewed wave of selling dollars for yen.

The hard-pressed dollar opened at 206.10, its lowest point against the Japanese currency since World War Two, and slid further to 204.50 before the Bank of Japan intervened to lift the rate to 205.20.

Japanese banks were disappointed because the large trade surpluses, the root of continued yen appreciation, would not be narrowed without stronger measures to restrain exports and expand imports.

Japanese banking sources said the U.S. dollar may weaken further towards a rate of ¥200 after a brief pause to allow dollar sellers to take profits. The dollar fell from Tokyo's ¥208.55 close last Friday to below ¥207 in overseas centres on the same day.

## S. Africa opens Namibian voters' register

WINDHOEK, June 26.

SOUTH AFRICA today began registering voters for multi-racial elections in South West Africa (Namibia) due to lead to independence at the year's end.

At the same time, South African Foreign Affairs spokesman Brand Fourie reaffirmed his government's support for the independence plan drawn up by five western countries. He denied that registration of voters meant his country was proceeding with its own solution in the territory.

"There is no suggestion at this point of us going ahead unilaterally," Mr. Fourie, Secretary for Foreign Affairs, told a South African television interviewer.

Registration in the sprawling, underpopulated territory which South Africa has administered since 1945 is due to last three months. After that, at a date yet to be announced, they will elect a constituent assembly which will draw up the independence constitution.

## Ethiopia accuses the West

NAIROBI, June 26.

A SENIOR member of Ethiopia's Ruling Military Council (Dergue) has said the West is arming Somalia to invade Ethiopia for a second time, Addis Ababa radio reported.

The radio, monitored here, said Captain Fikere Selassie Wodgers, the Dergue's Secretary-General, told a meeting in Addis Ababa yesterday that the U.S., Britain and West Germany were arming Somalia to "invade our country for the second time."

# Pan Am announce the first daily 747s to Houston.

Why don't y'all mosey on down to yuh Travel Agents for the lowdown.

If you're travelling to Texas, Pan Am's people are the only ones to fly you there from Heathrow.

A short stop in our Worldport Terminal gives you time to clear Customs and Immigration at New York.

And all you have to do when you reach Houston is pick up your bags and walk out.

If you're flying to Mexico City, Pan Am's people will take you there on the same 747.

So pick up our 13.30 flight from London.

And arrive in Houston\* at 20.50, or Mexico City\* at 22.45.

With the world's most experienced airline.

PAN AM

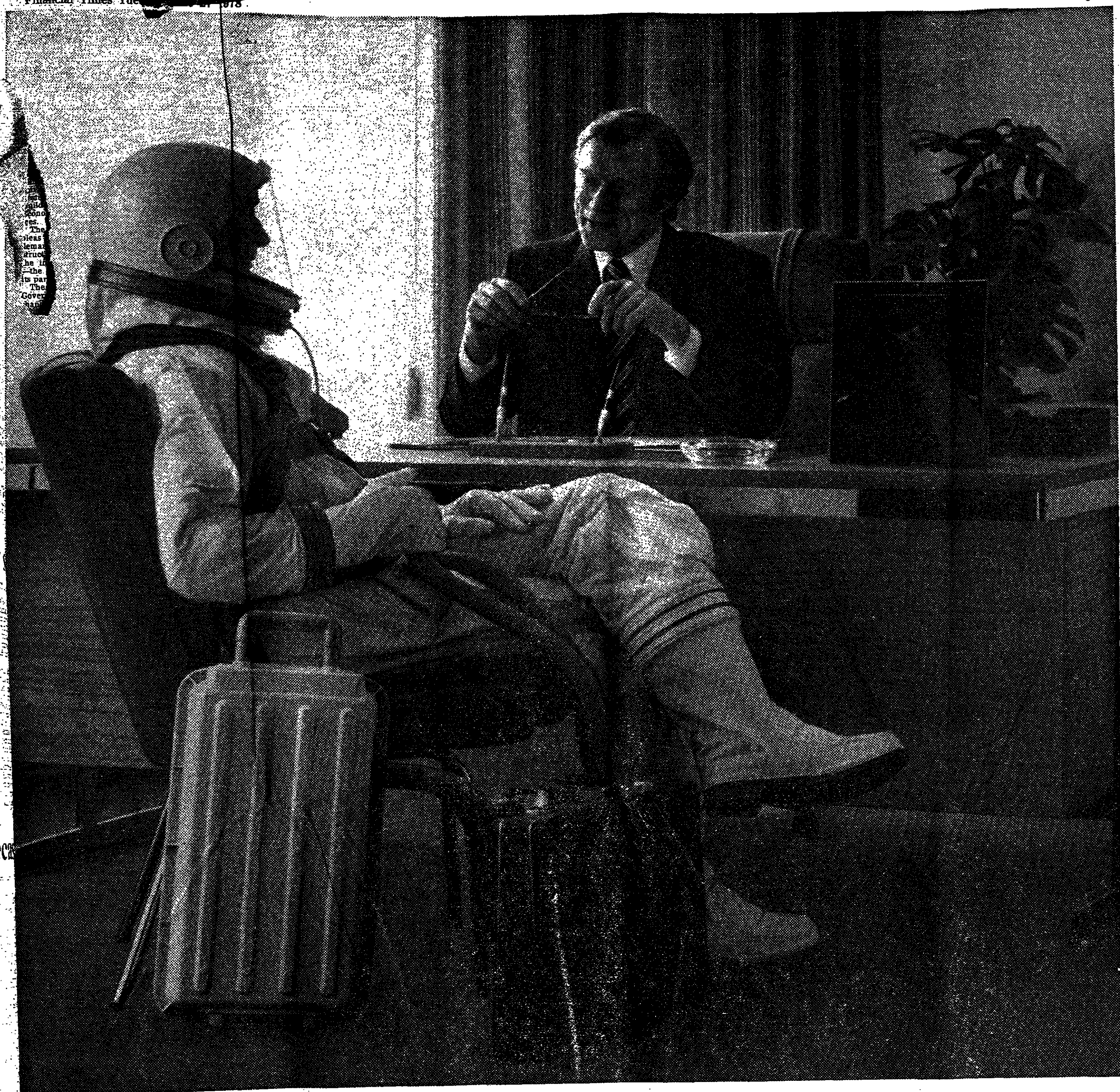
Pan Am's People. Their experience makes the difference.

\*Flight PANAM 741 to Houston and Mexico City effective June 26th.









## Your NatWest bank manager will help you export where you haven't exported before.

If you're left speechless at the prospect of exporting to unfamiliar places, go and see your local NatWest bank manager.

You'll find he speaks your language — and theirs. For specialist problems, he'll call in our experts from NatWest International and Credit Factoring International.

Between them, they know everything you need to know to export successfully.

They'll look after all your foreign currency

problems, sort out forward exchange contracts, arrange any international factoring you may require, and advise you on local customs. Your local NatWest bank manager is only too willing to become your personal financial ambassador.

All you have to do is go in and ask him.

**Just ask him.**





## HOME NEWS

## Industrial decline to be analysed

By Peter Riddell, Economics Correspondent

POLICIES to reverse the decline of manufacturing in the UK will be considered at a two-day conference in London of 30 leading British economists.

The conference on de-industrialisation has been organised by the National Institute of Economic and Social Research.

It will bring together economists of widely differing views to allow a detailed discussion and comparisons of their approaches to a major policy issue.

Among the participants are Sir Alec Cairncross and Mr. Walter Ellis from Oxford; Lord Kaldor, Mr. Michael Posner and Dr. Aji Singh from Cambridge; Mr. David Stout from the National Economic Development Office; Mr. Roger Thatcher, the Registrar-General from the Office of Population, Census and Surveys; Lord Balogh; and Mr. Stuart Holland, from Sussex University, an architect of Labour Party industrial thinking in the mid-1970s.

Topics to be discussed include the nature of de-industrialisation; the relationship between price competition and manufacturing performance; labour supply and employment trends; technical innovation and trade performance; the services sector; overseas investment; the Dutch experience; industrial strategy and the use of North Sea oil.

The aim is to produce the papers and a report of the proceedings by the end of the year in a 250-page book edited by Mr. Frank Blackaby, deputy director of the Institute last December published its proceedings this month.

The economic conferences are based on those organised by the Brookings Institution in the U.S.

## Sixth form grants plan costs dispute

By Michael Dixon, Education Correspondent

A DISPUTE over administrative costs is delaying initial agreement between Government and local education authorities on a new scheme for sixth-formers, which are due to start in September next year.

A maximum grant of £7.50 weekly seems likely to be approved by both sides in London today. An additional £4 child allowance from April would bring the payment in line with allowances for unemployed teenagers at £11.50 a week.

The Council of Local Education Authorities, however, has suggested that administration would add about 10 per cent to the cost of the grants paid to children staying at school beyond the age of 16.

The Department of Education and Science—which hopes that the scheme might persuade up to 60,000 more teenagers to stay in full-time education—believes that administrative costs would be negligible.

It says that local authorities already have machinery for distributing grants to students in further and higher education.

## No courts for judges

TWO JUDGES hearing cases in the High Court, London, today will not have a court because of an acute shortage of accommodation.

Lawyers and witnesses in the cases will meet in a court corridor to wait for a High Court official to try to find them courts where hearings might be held or adjourned.

## British airlines fight for Dallas route

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS and British Caledonian Airways join battle tomorrow before the Civil Aviation Authority over which of them should be the designated UK airline on the New London-Dallas/Fort Worth route.

The State airline will be urging at a public hearing that under the Anglo-U.S. Bermuda Two air agreement it should be allocated the Dallas/Fort Worth route.

British Caledonian, on the other hand, will argue that because it already flies to Houston it should be given the right to the other Texas route as well.

The U.S. airline now flying the route is Braniff, using Boeing 747s and Gatwick airport.

Braniff also plans to serve Dallas/Fort Worth from Washington later this year, using Concordes subsonically under an agreement with British Airways.

The State-owned airline says it also wants to fly Concordes on from Washington to Texas subsonically from this November, but plans to introduce a daily TriStar service between the two cities from July 1980.

British Airways already operates 26 transatlantic Concordes services a week (13 flights each way) between London and

the U.S. of which 20 (ten each way) are to New York and the rest to Washington. There are a further six flights (three each way) between London and Bahrain. So far the airline has carried over 80,000 passengers on Concordes.

Mr. J. In Canberra yesterday, Mr. P. J. Nixon, Australia's federal Transport Minister, said that considerable progress had been made in the first round of talks between Australia and Britain over cheaper air fares between the two countries.

The Australian negotiating team returned home yesterday, but Mr. Nixon said the talks would be resumed soon. It was clear that both Britain and Australia shared the objective of reducing air fares as much as possible.

Mr. Iain Glidewell, QC, head of the Government inquiry into plans for a fourth air terminal at London Heathrow, returned to the airport for the second time yesterday.

He toured the site proposed for the fourth terminal on the southern perimeter road south-east of the existing three passenger terminals.

More than 400 individual and

local authority objectors said at the start of the inquiry on May 31 that the terminal should not be permitted until the Government had clarified its airport strategy.

## Fee for airport security may rise by only 10p

Financial Times Reporter

THE LEVY of 80p per person charged on all arriving passengers at UK airports to pay for security services is not expected to rise above 90p in 1979-80.

Mr. Stanley Clinton Davis, Parliamentary Under-Secretary for Aviation, said in a written Parliamentary answer that while it was difficult to make firm forecasts "unless there are very exceptional developments I hope that the rate of levy (for 1979-1980) will not exceed 90p per arriving passenger."

In making this statement, the Minister is giving some advance notice of the likely rate to tour-

organisers

the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

If, however, the rate of inflation continued high, and real rates of return on investment continued low or negative, pressure would grow for a change to a new system, possibly for a material pay-as-you-go scheme.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

If, however, the rate of inflation continued high, and real rates of return on investment continued low or negative, pressure would grow for a change to a new system, possibly for a material pay-as-you-go scheme.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

If, however, the rate of inflation continued high, and real rates of return on investment continued low or negative, pressure would grow for a change to a new system, possibly for a material pay-as-you-go scheme.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

If, however, the rate of inflation continued high, and real rates of return on investment continued low or negative, pressure would grow for a change to a new system, possibly for a material pay-as-you-go scheme.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

If, however, the rate of inflation continued high, and real rates of return on investment continued low or negative, pressure would grow for a change to a new system, possibly for a material pay-as-you-go scheme.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

## No check on job grants claims Du Cann

BY DAVID FREUD

PARLIAMENT was voting large sums of money to promote employment, yet there is no way of telling whether they were effective, Mr. Edward Du Cann, chairman of the Commons' Public Accounts Committee, said yesterday.

He told Sir Peter Carey, Permanent Secretary at the Department of Industry, who was appearing as a witness before the committee, that figures assessing the success of measures should be made available to MPs.

The measures referred to are under Section 7 of the 1972 Industry Act, which allows for Government grants to "provide, maintain or safeguard employment."

Mr. Du Cann said that according to a recent report by the Comptroller and Auditor General, only two-thirds of the jobs for which grants had been made under this section had been actually created.

"If I were a cynical man, I would say that this was all a con—that companies acted on the basis that no one was going to check their forecasts and made up any old story."

Sir Peter replied: "It may be that we were conned in the early days, but I don't believe that is happening now. I do not believe the departments are soft touches in this matter."

The Department of Industry was beginning to match predictions with results, but it would probably be about six months before the computer details were available. All the department had were the disaggregated figures.

## Backbenchers

Even when all the figures were put into the computer on the same basis, he doubted whether a satisfactory way of matching estimates and results could be developed.

"We have to separate out this issue from others, some of them intangible," Mr. Du Cann said. "Firms calculating things in different ways is no reason for us not to have these figures. It's the job of backbenchers to see that the job of Government is being done."

Sir Peter denied a suggestion by Mr. Robert Taylor, Conservative MP for Croydon North-West, that a Department of Industry civil servant knew about department intentions to give a grant to a Welsh company before his wife bought its shares.

Mr. Steven Maltz's wife had been a shareholder in Penrad, a central heating manufacturer, for a considerable time before the decision.

He had made extensive inquiries into the allegations and has concluded that the purchase was a coincidence, Sir Peter said.

The latest report from the Commons committee of public accounts says that it was told that no overseas company had been refused arms deals because of a poor record of payment, but Ministry's defence sales organisation would expect prepayment in the case of one country.

The total outstanding debt to the Ministry rose from £38m at the end of 1974 to £37m in 1977, thus causing the Ministry a considerable loss of interest on voted working capital.

Besides these delays in the settlement of claims, invoices

for the training of overseas personnel and for sales of arms to be maximised, we regard it as essential that every effort be made to streamline operations so as to keep the overhead cost down and prices as high as possible will allow.

The staff concerned should be encouraged to adopt a more proactive approach towards these matters, right from the time order is accepted up to when the customer pays the final bill. The MPs were also critical of the cost of the Navy tankers refuelled by some Navy personnel at the Ministry's expense. This was a waste of money, they said, and should be broken down immediately after a £1.9m re-

It was also reconsidering administrative arrangements for defence sales generally, aiming for a more commercial approach at the Royal Ordnance factories and the Government-owned Mill about £700,000.

bank Technical Services, both of which the Ministry got value for. The Commons committee said that the Ministry spent on it that "if the benefit of defence ship."

There were 600 to 700 medium-sized companies—between 100 to investment money but lent it with interest. The Scottish Leyland plants at Bathgate and Glasgow stood or fell on their 1,000 employees—and about 6,000 small ones, employing less than 100 staff.

The Government could assist these concerns by granting them a breathing space from legislation and by proposing viable, long-term policies for oil revenue.

There was no crucial overall shortage of finance but there was an equity gap. Equity was urgently needed because of high inflation, high interest rates, high income and capital transfer taxes.

Lord Weir, chairman of the Weir engineering group, said that it was necessary to establish a Scottish industry serving the world markets in which there would be growth.

The opportunity to radically restructure the traditional industries of coal, steel, shipbuilding and heavy engineering had been missed. However, the strategy of broadening the industrial base had been relatively successful.

Mr. George MacKenzie, Minister of State for Scotland, said that in line with the UK generally, Scots unemployment was more levels.

Conditions had to be favourable to the small and medium company if Scotland was to have any kind of economic future, said Mr. Lewis Robertson, chief executive of the Scottish Development Agency.

## Future of UK helicopter production in balance

BY ANDREW TAYLOR AND PHILIP BASSETT

THE LONG-RUNNING dispute over piecework payments at that Westland made its helicopter provisions last year. These were to allow work on the Lynx helicopter factory has raised a major question about the future of the country's sole helicopter manufacturer and has resulted in the company threatening to dismiss its 2,000 manual workers.

Two weeks ago the company said that it was forgoing an interim dividend and that profits in the present year were likely to be disappointing because of the pay problems at Yeovil.

What shocked the City, however, was the announcement that provisions of about £5m made against helicopter operations last year were likely to be substantially increased in the present year.

This weekend the company said that the pay row had placed the future of its Westland Helicopter subsidiary in jeopardy.

The initial reaction to these depressing statements in the City was that another Fairley Aviation-style collapse was possible.

Westland's share price has slumped from its high of the late 1970s to a low of 30p.

Some of the company's critics in the City are persuaded that the Government would be unwilling to allow the helicopter side—with 70 per cent of output—side to collapse completely.

A recently negotiated £40m contract involving Westland and Rolls-Royce to supply Lynx helicopters with Rolls-Royce engines to Egypt gives weight to this argument.

At the centre of the company's pay problems is its contract with the Ministry of Defence, required was not included in the negotiated in 1973, to supply proposals.

Lynx helicopters to the British and French forces.

A new agreement was reached on June 3 last year. This moved

received by French and British that UK customs had unnecessarily delayed rail wagons in a simplified single-bore rail-only tunnel, is almost complete. It

could be built at a much lower cost than the old Channel Tunnel plan.

A communiqué on the talks of yesterday's meeting and said that Britain and Germany would work together so that rail could work together there, carefully at any forthcoming treaty between the British Rail plan to renew its freight services, which become carry only about 17 per cent of goods and the rest go by road.

Yesterday's meeting arose out of complaints by Herr Gscheide, chairman of the British Rail, who was present for part of the talks, presented British Rail's international freight business, the British of the tunnel scheme as con-

THE MINISTRY of Defence is to improve its methods of obtaining payment for U.K. arms sales overseas and reduce the volume of outstanding debts.

The U.K. had £27m worth of bad debts on arms sales in 1976-1977 of which nearly £14m had been overdue for more than nine months. Nearly half was owed by four countries—not disclosed—some of which were almost certainly having cash flow problems.

The latest report from the Commons committee of public accounts says that it was told that no overseas company had been refused arms deals because of a poor record of payment, but Ministry's defence sales organisation would expect prepayment in the case of one country.

The total outstanding debt to the Ministry rose from £38m at the end of 1974 to £37m in 1977, thus causing the Ministry a considerable loss of interest on voted working capital.

Besides these delays in the settlement of claims, invoices

for the training of overseas personnel and for sales of arms to be maximised, we regard it as essential that every effort be made to streamline operations so as to keep the overhead cost down and prices as high as possible will allow.

The staff concerned should be encouraged to adopt a more proactive approach towards these matters, right from the time order is accepted up to when the customer pays the final bill. The MPs were also critical of the cost of the Navy tankers refuelled by some Navy personnel at the Ministry's expense. This was a waste of money, they said, and should be broken down immediately after a £1.9m re-

It was also reconsidering administrative arrangements for defence sales generally, aiming for a more commercial approach at the Royal Ordnance factories and the Government-owned Mill about £700,000.

bank Technical Services, both of which the Ministry got value for. The Commons committee said that the Ministry spent on it that "if the benefit of defence ship."

There were 600 to 700 medium-sized companies—between 100 to investment money but lent it with interest. The Scottish Leyland plants at Bathgate and Glasgow stood or fell on their 1,000 employees—and about 6,000 small ones, employing less than 100 staff.

The Government could assist these concerns by granting them a breathing space from legislation and by proposing viable, long-term policies for oil revenue.

There was no crucial overall shortage of finance but there was an equity gap. Equity was urgently needed because of high inflation, high interest rates, high income and capital transfer taxes.

Lord Weir, chairman of the Weir engineering group, said that it was necessary to establish a Scottish industry serving the world markets in which there would be growth.

The opportunity to radically restructure the traditional industries of coal, steel, shipbuilding and heavy engineering had been missed. However, the strategy of broadening the industrial base had been relatively successful.

Mr. George MacKenzie, Minister of State for Scotland, said that in line with the UK generally, Scots unemployment was more levels.

## FT CONFERENCE—SCOTTISH FINANCE AND INDUSTRY

## Scots 'in danger of being over-governed'

BY JOHN LLOYD

MR. TEDDY TAYLOR, Shadow Scottish Secretary, told a Financial Times conference on finance and industry yesterday that the Government's devolution measures could lead to Scotland becoming the most over-governed country in the world.

On Government estimates the assembly would cost £12m a year and employ at least 1,000 extra civil servants. It would add greatly to delays in effective decision-making.

"Should there be the additional problem of a Scottish Secretary of State and the assembly Ministers belonging to different and competing political parties, I believe the problem could be greater."

"With a European Parliament and Westminster sharing sovereignty with the Scottish assembly, allied to our two-tiered local government system, there is a clear danger of Scotland becoming the most over-governed country in the world."

Mr. Gordon Wilson, a Scottish National Party spokesman on devolution, said that the assembly was one of the first and somewhat faltering steps towards Scottish government.

"It is only a matter of time before the assembly reaches out for financial and economic powers. History teaches us that political power without fiscal

power is unstable. The executive and legislative responsibility of the assembly will be enhanced by the right to finance its own expenditure."

"In essence, whatever is spelled out in the Scotland Bill which will be responsible and responsive to a new and ambitious Scottish political structure."

The history

Defending devolution measures, Mr. John Smith, Minister of State at the Privy Council office, said that we had become dangerously complacent about Government institutions. Constitutional change had to come to respond to demand for administrative decentralisation.

"The time has arrived not to place extra burdens on our organs of government but to make changes in them."

The UK would be strengthened "by securing its future in a recognition of its diversity as well as its underlying and profound sense of unity."

Too much caution had been shown over devolution. The UK was highly centralised and that trend had increased over the recent past.

More recently, pressures for to

spreading of powers away from the centre had been felt.

Two extremes had been put forward: independence and the maintenance of the status quo.

History had shown that the Scots wanted to retain the union since it was made in 1707 and that it wanted to keep its old institutions and develop new ones by which it could handle more of its own affairs.

Change was necessary but within well-defined boundaries. The union had to be preserved.

The UK Parliament must remain sovereign, Scotland and Wales should have control over those matters where control did not endanger the unity of the country and there should be a "special respect for the national consciousness of the component countries within the union."

The Government had proposed a balance of responsibilities between the Scottish assembly and Parliament.

Powers of government in health, education, local government, land use, roads and transport infrastructure would be devolved.

But, major industrial strategy remained in the hands of the UK Government, as did regional and industrial assistance.

Best of this, "we shall continue to regulate the framework of trade and ensure that no new or artificial barriers are erected to infringe on our own long-

established internal common market."

Prof. D. C. MacKay, head of the economics department at Heriot Watt University, believed the assembly should be given revenue-raising powers, since that would encourage financial responsibility. Since it was not being given such powers, the current assessment of expenditure on the basis of an estimate of needs by the assembly should be modified.

It was important to avoid bitter fights over marginal resources and, thus, an objective system of determining funds should be arrived at. This could be based first on population movement, second, on demographic profile and third on relative income.

Mr. James Milne, general secretary of the Scottish Trade Union Congress, said: "The tragedy of our present position is that in our efforts to deal with inflation we have compounded the present low levels of economic activity and have made our present employment position and our relative standard of living worse."

Scotland's problem was part of the general crisis of the western industrial countries: unemployment in the OECD countries was running at nearly 17m. The UK problem was

exacerbated by a reluctance to invest in domestic industries.

The union movement believed that there was no point in beating about imports if more resources were not devoted to industrial modernisation.

Besides calling for more investment by the public and private sectors, Mr. Milne advocated a shorter working week, a reduction in the working year and earlier retirement. Overtime should be cut.

Mr. John Davidson, acting general manager, medium/light vehicle division, Leyland Vehicles, said governments through the National Enterprise Board did not give Leyland merit and their ability to perform as generators of cash.

"Between them, they will top £200m in sales this year, of which half will be to export markets, and employ 9,000 people, making Leyland the third largest employer in Scotland."

Conditions had to be favourable to the small and medium company if Scotland was to have any kind of economic future, said Mr. Lewis Robertson, chief executive of the Scottish Development Agency.

## 'No hard reason' to end funded public sector pensions

BY ADRIENNE GLEESON

ARGUMENTS for abandoning funding of pensions for local government, nationalised industry and other public sector workers, are considered in written evidence presented to the Wilson Committee by the Government Actuary's Department.

The Government Actuary concludes that "there seems no compelling reason why the local government scheme should be funded" but present schemes for funding pension liabilities of public sector trading enterprises could be abandoned only if these enterprises also abandoned their claims to run on normal commercial lines.

The Government was prepared to guarantee the pension liabilities of nationalised industries there would be no reason, on grounds of security, why such schemes should be funded rather than "pay-as-you-go."

If the nationalised industries were to operate on a commercial basis similar to that of private sector companies, only a system capitalising future liabilities was suitable.

Public sector pension funds now have a market value of about £13bn, and are growing by about £21bn a year.

The is partly because the level of income from employees and employers is, so far, much greater than the level of benefit payments, and partly because, as well as earning around £900m a year from interest, dividends and rent, the assets in which the funds are invested are subject to capital appreciation.

If the funds were closed to new contributions, and the assets and earnings were used to pay past service benefits, the Government Actuary estimates that there would be an initial saving of £600m a year in local authorities' spending and a saving of £1.5bn a year for the rest of the public sector.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.

If, however, the rate of inflation continued high, and real rates of return on investment continued low or negative, pressure would grow for a change to a new system, possibly for a material pay-as-you-go scheme.

The savings would be eroded as the level of past service benefits increased when workers retired. If the funds were handed over to the Boards of the industries concerned or to the local authorities their cash flow would benefit, initially, by about £2bn a year.

The Government Actuary says that the savings could be used to increase working capital, reduce the prices of goods and services or, in the case of the local authorities, to relieve rates.

However, the Government Actuary says that the technical problems of converting funded public sector schemes to a non-funded basis would be complex, possibly involving sale of extensive assets to the possible detriment of the investment markets.



# Builders' plea to Whitehall

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

A CALL for an end to damaging fluctuations in workloads for the construction industries came yesterday in a report from the Building and Civil Engineering Economic Development Committee.

The report repeats previous pleas for improved levels of demand management in the construction sector and says that the industry's biggest customer—the Government—must play its part.

The committees say that the Government should avoid rapid changes in the industry's workload which had proved economically and socially costly. Only when a rapid increase in demand would take up spare capacity or a decrease can overbearing should such a policy be considered.

## Fresh approach

"The dramatic decline in demand since 1973 has wasted considerable resources in idle capacity, reduced efficiency and caused much individual hardship."

"Some capacity has been permanently lost, but a significant amount can still be retained if it can be utilised again in the near future. Indeed, without a marked increase in work, the potential of the construction industries may be significantly reduced."

There should be a fresh approach to the task of planning the construction sector's workload. A regular, medium-term assessment of future demand and capacity should be undertaken by the committees themselves.

# BR standby plan for Calais hovercraft

By Lynton McLain

CONTINGENCY PLANS for cross-Channel hovercraft services have been prepared by British Rail in case the French Sedan N500 craft fails to enter service as planned on July 5.

A test demonstration flight of the N500 from Dover to Calais was cancelled by SNCF, the French rail authority, last week. British Rail said that "administrative difficulties" had forced the cancellation, but structural problems with the craft are understood to have contributed.

The administrative difficulties were certain to be resolved, British Rail said. The craft, with its capacity of 400 passengers and 45 cars, would then join the British Rail Seaplane Super 4 hovercraft in passenger service to France.

## Bookings

In case of difficulties with either of the new craft, its passenger bookings had been programmed on the assumption that there would be only one craft, the proven SRN4 Princess Margaret, with 250 passengers and 28 cars capacity.

# Low growth rate 'means more unemployment'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

UNEMPLOYMENT IS expected to grow in all the main industrial countries as a result of continuing low rates of economic growth, according to Economic Models, a London economic consultancy.

The firm expects that the upturn in world output this year will be brief and will be followed by a pause at the end of this year and early next year. That is because Japan and West Germany will not take the required "locomotive" role in world expansion and the United States cannot do so because of its external balance.

However, an increase in world output is projected for the second half of next year. That will be in response to delayed policies of fiscal expansion introduced early next year after the general recognition that last year's stimuli are no longer effective.

Economic Models says that the United Kingdom outlook remains relatively optimistic this year although there will be another "disappointing year" next year. Personal consumption is expected to grow by 5.7 per cent in real terms this year and 3.6 per cent next year.

Gross fixed investment is also expected to grow rapidly by nearly 5 per cent. In spite of a faster growth in imports than exports, real Gross Domestic Product is projected to increase by 2.9 per cent this year and by 2.6 per cent next year.

The current account is expected to be in surplus by £1bn this year. That is rather higher than other recent estimates. The firm takes a similar view to other forecasters about inflation prospects, projecting a slight acceleration in the rate of consumer price inflation to almost 11 per cent next year.

Renewed price inflation is also expected next year in the rest of the world except Italy and Canada.

The acceleration next year is expected to be only partly the result of higher world commodity prices, with pressures also from increases in wages, and given the pessimistic outlook for output.

## New accountancy body

BY MICHAEL LAFFERTY

A NEW professional accounting body was launched yesterday by three of the main UK accounting bodies. Called the Association of Technicians in Finance and Accounting, it aims to provide a second-tier qualification for people working in finance and accounting throughout British industry and commerce.

The sponsoring bodies are the English Institute of Chartered Accountants, the Institute of Chartered Accountants, the Institute of Cost and Management Accountants and the Chartered Institute of Public Finance and Accountancy.

The first president of the new body is Mr. Michael Lickiss, chairman of the education and training committee of the English chartered accountants and a partner in Thornton Baker and Co.

The new organisation has already provoked dissension in the accountancy profession. Another leading accountancy body, the Association of Certified Accountants, has already launched its own second-tier qualification and will not join the new association.

Disagreement here is believed to centre on the certified accountants' insistence that it wanted to run its own examinations for its junior body. The other three bodies are basing their scheme on exams run by the Business Education Council through polytechnic courses.

Entry requirements for the Association of Technicians in Finance and Accounting are a minimum of four "O" levels at grade C. Applicants will be required to take a three-year part-time course while gaining experience at work.

Within the non-food sector, the durable goods shops did best. Both the mail order chains and clothing and footwear shops achieved above-average gains of sales up 19 per cent on April, 19 per cent against 15 per cent, 1978. The independent food for department stores and 13 stores managed an increase of 10 per cent for miscellaneous non-food shops, such as bookshops and jewellers.

A breakdown of the durable goods sector into different kinds multiples doing best, and the goods sector into different kinds multiples doing worst. The value of traders shows that the Co-op independents worst. The value of its sales of retail sales to multiples was 34 per cent up on last April, up 20 per cent on last April.

# Durable goods shops benefit most from sales boost

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

Durable goods shop, such as gas showrooms and radio and television rental specialists, did best out of the overall increase in retail sales in April, according to the latest figures produced by the Business Statistics Office.

While cash sales of all retailers were running 18 per cent up on the same month last year in April, those of durable goods shops were up 25 per cent. Non-food shops in general notched up a bigger increase than those selling food. Turnover through food shops was up only 14 per cent on last April, against 17 per cent for non-food shops.

In both sectors, it was the multiple chains which generally did best, though the Co-op did very well in durable goods and, in terms of year-on gains, the gas showrooms did better than any other kind of trader.

Within the non-food sector, the durable goods shops did best. Both the mail order chains and clothing and footwear shops achieved above-average gains of sales up 19 per cent on April, 19 per cent against 15 per cent, 1978. The independent food for department stores and 13 stores managed an increase of 10 per cent for miscellaneous non-food shops, such as bookshops and jewellers.

A breakdown of the durable goods sector into different kinds multiples doing best, and the goods sector into different kinds multiples doing worst. The value of traders shows that the Co-op independents worst. The value of its sales of retail sales to multiples was 34 per cent up on last April, up 20 per cent on last April.

# Elton resigns from Alcan and Hill Samuel posts

BY MICHAEL BLANDEN

MR. JOHN ELTON, who became chief executive of the Hill Samuel merchant bank at the beginning of this year, is to retire from full-time executive duties at the bank.

He will also retire as chairman of Alcan Aluminium (UK) at the end of this month.

Mr. Elton, who had spent all his working life with Alcan, surprised the City in 1976 when it was first announced that he was joining Hill Samuel.

He said yesterday that his decision to leave the executive job at the merchant bank had been made because he had found it impossible to combine the pressures of the work and the international travelling involved with his family life.

At Alcan, Mr. Elton said, he felt he had now completed the task started in 1968 of turning the group into a UK public company.

With the recent conversion of the convertible stock, Alcan (UK) is now 20 per cent owned by British shareholders.

Mr. Dennis Pinn, deputy chairman and deputy managing director, will become chairman and managing director at Alcan (UK).

At Hill Samuel, Sir Robert Clark, the chairman, will resume the chief executive duties he relinquished when Mr. Elton took over.

Mr. Elton has agreed to remain on the Hill Samuel Group Board and will also remain on the Board of Alcan (UK) as a non-executive director.

He is also a director of Spillers, and said that he will probably now look for one or two more non-executive directorships. He would, he said, now spend more time on "the things I like doing, such as sailing and farming."

# Hydron 'should capture 10% of UK lens market'

BY CHRISTOPHER DUNN

HYDRON EUROPE, one of the world's leading manufacturers of contact lenses, should capture 10 per cent of the UK market for soft lenses by the end of this year, Mr. Jim Macdonald, president, said yesterday.

The forecast was made after Mr. Eric Deakins, a junior Minister at the Department of Health and Social Security, had opened officially the company's film factory at Farnborough, Hants.

Mr. Macdonald said that Hydron had sold 12,500 soft lenses in the UK after only six months' trading.

Until January 1, it was excluded from Britain as part of a licensing agreement, now dissolved, with Smith and Nephew, the UK company with interests in medical supplies, cosmetics and toiletries.

Sales in the UK had been very buoyant, said Mr. Macdonald. Hydron should sell 25,000 soft lenses by the end of this year.

The UK market for soft lenses is thought to be worth £250,000 a year, or 40 per cent of the total lenses market in this country, which includes the old hard lenses.

The company, which sells lenses in more than 30 countries, services its overseas operations from Farnborough.

Sales last year rose 40 per cent to \$8m, and the company is competing in the UK with more than 30 manufacturers of lenses, including Bausch and Lomb, the leading U.S. manufacturer.

Hydron, a subsidiary of the U.S. company, National Patent Development Corporation, also hoped to use its Farnborough factory to spearhead a sales drive into the U.S., said Mr. Macdonald.

# Tanker 'on wrong course'

BY PAUL TAYLOR, INDUSTRIAL STAFF

THE LIBERIAN Board of Inquiry investigating the Amoco Cadiz disaster was told yesterday that the vessel was on a course before the steering failed that would have taken it into the wrong shipping lane.

Mr. Cosmo Vaudo, second mate who was on watch at the time, said that as the tanker approached the Ushant separation scheme off the Brittany coast it was a course which would have taken it across the zone dividing shipping lanes.

The course set was only "an indicative heading" and strong winds and sea were pushing the vessel back into the correct lane. Mr. Barry Sheen, counsel for Shell, the charterers, suggested that Mr. Vaudo made a sharp turn to starboard when he realised that the tanker was entering the separation zone in the wrong lane.

Mr. Vaudo replied that, by the time the vessel approached the separation scheme "we were already entering our lane."

Deck awash

He denied under cross-examination, that the second of the two anchors had not been dropped when the vessel was drifting towards the French coast because it had been faulty.

The starboard anchor had not been used, he said, because the wind and sea was coming from that side and the deck was awash preventing the crew from reaching it.

The hearing continues today.

# Big City of London plan

A BIG development plan for the City of London is being prepared by the Corporation. It will cover all aspects of the City's environment, including transport, housing, leisure, and community services, and will recognise the need to give archaeological excavations priority in development.

In advance of the plans being finalised, the City has published background studies. Companies, residents, employees, and other interested bodies are asked to make comments on these studies to help planners formulate a final plan.

The development plan will be carried out in three stages: the first will be an examination of the trends and issues affecting the City; the second will put forward alternative plans of development; and the third will be the formal plan which will require the approval of the Environment Secretary.

"We export our materials testing equipment throughout the world, for laboratories engaged in construction or educational projects. Many of our customers are in Third World countries where some exporters fear to tread. ECGD insurance takes away the major worry."

"A contract which goes bad could be really damaging not just because of the immediate loss—although that hurts—but because of its effect on a company's ability to finance its future development."

"ECGD's premiums are money well spent."

Mr. T. G. Clark, on the right, is the Managing Director of Engineering Laboratory Equipment Ltd., Hemel Hempstead, whose £2,800,000 exports this year are going to 120 countries. Mr. Stuart Rennison is Sales Director.



ECGD insures from date of contract or despatch of goods. Cover is available for contracts in sterling or other approved currencies for: Continuous sales worldwide of raw and processed materials, consumer goods and production-line engineering goods; Sales to and by overseas subsidiaries of UK firms; Sales through UK confirming houses and by UK merchants; Single large sales of capital equipment, ships and aircraft; Constructional works contracts; Services. ECGD also makes available: Guarantees to banks providing export finance, often at favourable rates of interest, including project loans and lines of credit to overseas borrowers; Guarantees for performance bonds; Guarantees for pre-shipment finance; Consortium contingency insurance; Cost escalation cover. Also available: Cover for investments overseas. For full details call at your local ECGD office.

To make an appointment or for information contact the Information Office, Export Credits Guarantee Department—quoting reference FTQ—at Glasgow, Belfast, Leeds, Manchester, Birmingham, Cambridge, Bristol, London West End, Croydon or Tottenham offices; or Joan Swales, Information Section, ECGD, Aldermanbury House, London EC2P 2EL. (Tel: 01-606,6699, Ext. 236).

**ECGD**

INSURANCE FOR BRITISH EXPORTERS



## THE JOBS COLUMN

## Six ways of not quite getting to the top

BY MICHAEL DIXON

AT LUNCH after the evidently successful final interview, the chairman of the employing company remarked to the candidate how pleasant it was to relax and be sociable.

"Oh yes," replied the would-be managing director engagingly. "But it's very hard to get totally away from executive work, isn't it? I think the only time when I relax properly is at the end of the month when my wife and I go to the local Rugby club and get drunk."

He received the letter of rejection the next morning. I owe that story to head-hunter Michael Silverman, chairman of Merton Associates Board management committee.

The demand for chief executives has risen some 20 per cent over the past three years, by his count, and he estimates that each of the 25 candidates with impressive career records.

Of these, of course, only one can get the job. But not long ago, Mr. Silverman decided to do some "action research" into why other candidates fall even though their experience and qualifications fit, if not surpass, the employer's needs.

The explanation commonly given by recruitment consultants is "poor chemistry," he says. But the aim of his informal study was to investigate the cause of the adverse re-

action a bit more deeply.

His findings reinforce a widespread view among recruiters that physical appearance accounts for a fair number of failures, with highly qualified people being rejected ultimately because they are short in stature, overweight and/or bald.

Even so, it seems that a greater number of candidates are rejected for flaws which are far more easily avoidable.

"Most often an executive fails because of some untended but fatal slip in his behaviour during the final interviews with the employing company's chairman or its main head of Merton Associates Board management committee," Michael Silverman told me.

"The variety of individual reasons for failure is extensive. But my recent study of 30 candidates for nine chief executive openings, indicated that most of the mistakes made are one of six basic kinds."

The first, he added, is an inability on the candidate's part to put over his or her special competence with the polished crispness which the final interviewers not surprisingly expect in a budding chief executive.

Many managers have climbed although nominally one's own responsibility, really arose from the coincidence of malign circumstances and criminal lunacy among the supporting staff.

with a need to express their abilities to relative strangers, they are liable to emit a jumble of clichés and impenetrable jargon. And the more skilful the interviewers are at making the candidates feel at home, the greater is the peril of lapsing into broken Double Dutch.

Having once asked a sales director, two and a half gins and tonic into an informal party, how he got his representatives to turn in such good results, I know that Mr. Silverman's observation here is true. The sales chief's reply (which I shall never forget) was:

## Indubitably

"Clearly, er, the balanced application of both positive and negative KITA is indispensable, but it would be no go unless the hygiene factors were interlarded with some active motivational, which should be individualised because, when all's said and done, it takes all kinds to make a world."

The second main kind of mistake is to rationalise one's own past failures, typically by explaining at length how the few blemishes in the record, although nominally one's own responsibility, really arose from the coincidence of malign circumstances and criminal lunacy among the supporting staff.

In general, interviewers would

prefer to know that the candidate has made mistakes, and has learned from them. Besides, it is quite possible that the interviewers will include some one with knowledge of the failure in question, who will then take the shilly-shallying candidate to pieces, and with relish.

The third kind of mistake is to be overly critical of one's current employer. "This kind of behaviour demonstrates a lack of the discretion that is considered crucial at the highest levels of a large company," Michael Silverman added.

Fourthly, he said, the aspiring chief is all too prone to display his powers of leadership by being overbearing or even arrogant during the interview. True, the average chairman will not want a lamb as a managing director, but he may be equally chary about lying down with a lion. Moreover:

"There is another side to arrogance that puts off a selection committee just as much. Sometimes a candidate will adopt a very casual style during his interviews, offering superficial knowledge about the company and clever answers to key questions. This informality suggests he has more important things to worry about than getting the job."

The fifth type of flaw—a tendency to over explain—Mr. Silverman illustrated with the sad case of the would-be head of a big shipping concern owned by a City holding company.

The candidate knew that the shipping group had been having financial problems, primarily because of poor controls over its many divisions. He also knew that he was on the shortlist because his career record indicated that he possessed just the sort of competence that was lacking in the company.

So when he came up before the interviewers in the City, he assumed they would want to know precisely what he would do when appointed to the job.

## Glassiness

But before he could finish his detailing of the necessary technical and financial steps to be taken, a glassiness in the eyes of the selectors across the table showed that he had lost them, and the job, beyond recall.

Last but not least among the flaws is a failure to appreciate that top-level selectors may be fastidious about points of dress or grooming. Just recently a potentially first-rate insurance chief went through three successive days of interviews, only to be undone by his clothes. It wasn't that he was badly dressed. His suit was beautifully tailored. But he ought not to have worn it on all three occasions.

As a safeguard against these common errors, Mr. Silverman offered four tips for aspiring chief executives approaching their last judgments. They are:

1—Brief yourself comprehensively about the company and the executives who are likely to conduct the interview. Three years worth of annual accounts and reports in directorates and the Financial Times should suffice in the case of the company. A person ready to say openly why he or she wants the information on the executives, could probably obtain it from other managers in the same industry or, where there is one, from the recruitment consultant.

2—While talking to the interviewers keep constantly alert for, and smoothly respond to, any signs either verbal or in their behaviour that you are not being clearly understood or are taxing their patience.

3—Respond to questions as though you were talking to an acquaintance who is about to catch a train, albeit on a line where the service is frequent.

4—If you have nothing positive really to say about any particular issue, it is best to say so.

HOTEL and CATERING  
INDUSTRY  
TRAINING BOARDDeputy Head of  
Finance and  
Administration

The Hotel and Catering Industry Training Board, which provides a comprehensive advisory service to all hotel and catering operations in the commercial sector from its Headquarters in Wembley, wishes to appoint a Deputy Head of Finance and Administration.

The successful candidate will be responsible to the Head of Finance and Administration for running the Board's Finance Department. This involves the supervision of senior financial staff and a division embracing levy/grant, accounting and management services.

Applicants should preferably have had a university or equivalent education and must hold a recognised accounting qualification. In addition they should have had substantial experience of finance and management accounting at a senior level in the public or the private sector. Experience of staff management, data processing and control, systems design and preparation of committee papers would be an advantage.

This post is open to both male and female candidates. Some travelling will be involved and a car will be provided. Salary will be within the scale £6,626-£7,649 per annum plus £275 London Weighting.

There is a contributory pension scheme. Four weeks and two days annual leave rising to five weeks over three years.

Full particulars of the Board and its work, together with job descriptions and application forms, are obtainable from

The Personnel Officer,  
Hotel and Catering Industry Training Board,  
Ramsey House, Central Square, Wembley, Middlesex  
Telephone 01-982 8865

Completed application forms should be returned by Thursday, 6th July, 1978, quoting reference DHFA1.

## Investment Assistants

British Rail pension funds whose assets are in excess of £800m with an annual inflow of £150m, wish to make two new appointments to their recently created internal investment team. This is due to the expansion of the funds under Management.

Investment Analyst (Reference 1A).  
The ideal candidate will be recently qualified in accountancy or another appropriate profession, and aged about 25 with up to 2 years' investment or industrial experience. He or she will be responsible for making recommendations on specific sectors of the UK equity market. We are looking for someone with an eager, enquiring independent mind, having initiative, high levels of energy and an ability to communicate.

Cash/Fixed Interest Assistant (Reference F1).  
The prime responsibility will be the investment of the funds' liquid resources in the money markets, but he/she will also be expected to deputise for the fixed interest manager and to assist him with research of both a specific and a general economic nature. The ideal candidate will probably have a degree/professional qualifications and up to 2 years' experience with an institution.

The remuneration and fringe benefits for these appointments will be attractive and fully commensurate with the calibre of the selected candidates.

Closing date for applications 11 July.

Please write, enclosing detailed curriculum vitae, to the:-

Headquarters Staff & Services Manager,  
British Railways Board,  
222 Marylebone Road,  
London NW1 6JL,  
quoting the appropriate reference.

ENGINEERING  
ANALYST

Leading firm of Stockbrokers has a vacancy in its Research Department for someone to join its team covering the engineering and motor sectors. He/she will be responsible for the analysis of major companies in these sectors and will be expected to bring a good knowledge of accounting to this work.

In addition to applications from analysts working in these sectors, equal consideration will be given to qualified accountants with around two years' experience in industry or auditing.

Excellent prospects for the right person. Salary negotiable. Please apply to Box G.2124, Financial Times, 10, Cannon Street, EC4P 4BY.

GRIEVESON, GRANT &amp; CO.

have a vacancy for a

## MINING ANALYST

to contribute to their expanding research and dealing service in Australian, African and American mining stocks.

Previous experience of this sector is desirable. Enthusiasm and curiosity are essential.

Excellent prospects for the right person and salary will be negotiable.

Please apply, in confidence, to the Staff Partner,  
Grieson, Grant & Co., P.O. Box 191,  
59 Gresham Street, London EC2P 2DS.

Chief Executive  
MarineMajor International  
Broking Group

Commission: £2m. plus

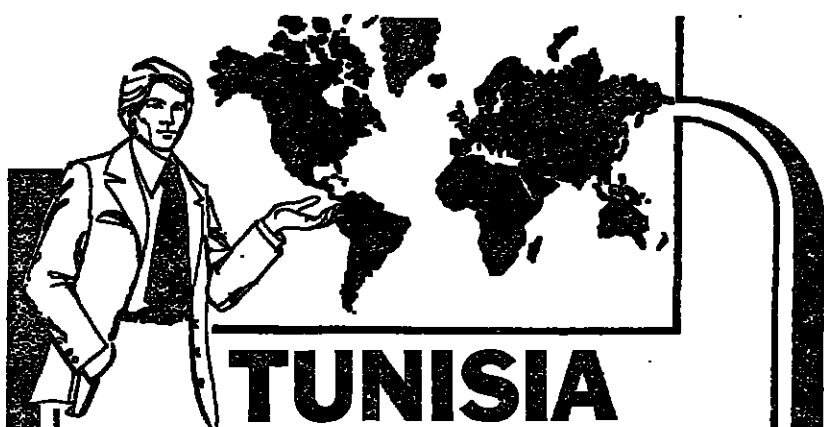
Our clients, a leading Public Company, wish to appoint a Chief Executive to take charge of their Marine Subsidiary earning Brokerage exceeding £2 million.

The priority is to consolidate the existing business and develop it further on a soundly managed basis. The person to be appointed must enjoy a first class reputation in the Market and be able to demonstrate a highly successful record of achievement in managing at a senior level in Broking or in an Insurance Company.

The rewards for this key appointment will match the calibre of the person being sought.

For further information (in strict mutual confidence) please contact Mr. David Whately, who was himself a Marine Broker. His private telephone number is 01-623 9227. Ref. 434.

WHATELY PETRE LIMITED, Executive Selection,  
6 Martin Lane, London EC4R 0DL.



## TUNISIA

Buttes Resources Company is one of today's most progressive and rapidly expanding independent oil companies with active oil and gas exploration and production activities in several countries. In addition to concessions already held off the coast of Tunisia, we have just been awarded a large new concession and have outlined an aggressive programme of exploratory drilling for the area. In order to meet the challenges presented by this opportunity, we require...

## OPERATIONS MANAGER

The ideal candidate for this No. 2 spot will possess a master's degree and at least 10 years' experience with a major company, will have operated in at least four foreign locations and will have had "hands-on" experience for a minimum of 10 and possibly as many as 25 offshore wells.

## INTERNATIONAL GEOLOGIST

The ideal candidate will possess a B.Sc. degree in Geology and will have seven to 10 years' experience operating in at least three or four areas of the world, doing primarily offshore geology.

If you are looking for excellent financial rewards, outstanding employee benefits and the freedom to act in a relatively independent environment, please apply directly to:

Art Neal  
Personnel Manager

We Are An Equal Opportunity Employer M/F

Buttes Resources Company  
A Subsidiary of Buttes Gas & Oil Co.

One Houston Center, 14th Floor  
P.O. Box 2097  
Houston, Texas 77001  
(713) 651-1414

## SAWN TIMBER IMPORTS

Recently established London Associate Company of a leading Timber Export Group in Singapore and Malaysia seek an

Experienced Sales Manager  
TO DEVELOP TIMBER SALES IN THE UNITED KINGDOM AND EUROPE, on Salary plus Profit Commission.  
Write Box A.6397, Financial Times, 10, Cannon Street, EC4P 4BY.

SECURITIES  
CLERK

Exp. in New Issues, Fidelity Bonds and Eurobonds. Salary £3500-£4000 + perks. Age 22-28. Ring: VPM Employment (Ag.) 01-283 6022 for appointment.

Investment  
Portfolio Manager

Salary circa £9,000 pa

## Welsh Development Agency

The Welsh Development Agency's Industry and Investment Division has established a significant portfolio of investments, covering a wide range of commerce and including activities ranging from the very small organisation to quoted public companies.

The Agency is seeking a person of appropriate experience to manage this portfolio. The successful applicant will be responsible for organising and supervising the monitoring of the investments and will be expected to maintain contact, in some cases personally, with independent companies, supporting and advising them as may be necessary. The skills and experience needed are not only in financial management. The whole range of a

company's activities may require to be kept under review and where necessary problems identified and remedial action initiated.

Salary will be in the region of £9,000 p.a. There is a contributory pension scheme, a car user's allowance and generous assistance will be given with relocation expenses.

Please write or telephone for an application form, to be completed and returned by 21st July, 1978.

Personnel Department (Ref 430FT),  
Welsh Development Agency,  
Treforest Industrial Estate,  
Pontypridd, Mid-Glamorgan, CF37 5UT.  
Tel: Treforest (044 385) 2666, Ext. 262

Applications are equally invited from men and women.

Accounting and  
Administration Manager  
£8,000 - £9,000 plus car

The emphasis will be on the operation and development of financial and management accounting systems for this successful, professional organisation employing about 80 in the UK. Accountability will extend to all company secretarial activities, accounting and administration.

The key requirement, in addition to the professional knowledge and experience implicit in the position, is a willingness to work in an informally structured professional environment where urgency and high achievement are normal expectations. Age probably 35 to 45.

Additional benefits include pension, life and medical assurance; and scope for self development. Location - London.

Please write ref. B.17271, to Colin Bexon, MSL, 17 Stratton Street, London W1X 6DB.

This appointment is open to men and women.

MSL SPECIALIST  
RECRUITMENT  
CHARTERED SECRETARYTechnical  
Director

Engineering

Negotiable five figure salary  
+ car and benefits

A nationally known group of companies, leader in its specialist engineering and metal forming field, wishes to recruit a Director to oversee its new technology, research and development, and quality assurance requirements. The job is primarily a planning, monitoring and technical innovation and development appointment vital to the Group's future growth. It requires a mature engineer, professionally qualified, but more importantly with a record of technical achievement and experience gained primarily in the iron and steel, automotive, earthmoving, or similar industry. The job offers considerable professional and commercial satisfaction in an engineering orientated organisation and salary is not a limiting factor for the right person.

Send us a brief c.v., or write for an application form, quoting reference C.103, to ERP International Recruitment Limited, Clementine House, St Werburgh Street, Chester CH1 2DY. Telephone 0244-317886 (Ansafone after 5pm).

Offices in London, Chester, Jeddah, Amsterdam, Brussels, Milan, Paris.





**Junior Management £8,500+**

# INTERNATIONAL BANKING

Rapid expansion is causing our clients in International Banking to seek a number of junior managers to help support this continuing growth. The posts offer excellent career prospects and there will be opportunities to serve overseas. An initial salary of £8,500 will be enhanced by fringe benefits which include a non-contributory pension scheme, a favourable house loan scheme, and free membership of B.U.P.A. The upper age limit is 35. Knowledge of international banking is not essential provided applicants have a good banking experience and have passed the Institute of Bankers' examination.

Applicants should write providing c.v., salary progression and any other relevant data to The Managing Director, MLH Consultants Limited, 148/150 Grosvenor Road, London SW1V 3JY. Should there be any bank to which applicants do not wish their details to be forwarded, these should be stated on the outside of the envelope addressed to the security manager at the above address.

**MLH Consulting Group of Companies**

**Executives**

Whatever your career problems (or aspirations) you will benefit by telephoning for a cost-free assessment meeting with a professional adviser of

**FREDERICK CHUSID & COMPANY LTD.**

Consultants in Executive Recruitment and Career Advancement

London  
35 Fitzroy Street, W1  
Phone: 01-637 2288  
Fax: 01-637 2288  
Phone: 22-01-55

Not an Employment Agency  
Sunday Answering Service

**Jonathan Wren - Banking Appointments**

The personnel consultancy dealing exclusively with the banking profession

Currently we can offer over 300 vacancies with our merchant and international banking clients. A small selection is mentioned below:

<b>LENDING OFFICERS (U.K. &amp; OVERSEAS)</b> ..... to £10,000	<b>MANAGEMENT/FINANCIAL ACCOUNTANT</b> ..... c. £7,000
<b>CREDIT ANALYST</b> ..... c. £6,000	<b>FX/SPOT DEALER</b> ..... £7,800
<b>SYNDICATE LOAN DOCUMENTATION / AGENCY ADMIN</b> ..... c. £6,000	<b>STEERING DEALER</b> ..... £7,800
<b>DOC. CREDITS</b> ..... to £4,500	<b>EUROBOND SETTLEMENTS</b> £4,500/£5,000
	<b>SECURITIES/CONTRACTS</b> ... c. £3,500

For further details, please telephone ROY WEBB or KEN ANDERSON

170 Bishopsgate London EC2M 4LX 01-623 1266/78/9

**UNIVERSITY OF BRADFORD**

Management Centre

**LECTURER IN FINANCIAL MANAGEMENT**

Applications are invited for the above post within the Finance Group. The duties involve teaching on the postgraduate MBA programme and on the rapidly expanding undergraduate finance programme. A particular interest in financial institutions on the financing of multinational companies would be useful although not essential. Salary within range £3,660 essential. Salary within range £3,660 essential. Salary within range £3,660 essential.

Further particulars/application forms (to be returned by 14 July) obtainable from:

The Registrar,  
Post Ref. MA/L/37/FT,  
University of Bradford,  
W. Yorkshire BD7 1DP.  
Informal enquiries to:  
Prof. T. W. McKee,  
Bradford (0274) 42299.

# HOME NEWS

## CONSUMER CONFIDENCE

# Worries over unemployment spread gloom more widely

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

A MUCH more gloomy view of the future than at the time of the April Budget is reflected in the Financial Times' latest survey of consumer confidence. The pessimism expressed immediately after the Budget has been replaced this month by a feeling that things are getting worse. Moreover, in spite of the recently reported rise in earnings, people are feeling slightly worse off than in May. The respondents were less enthusiastic about the advisability of buying consumer durables this month than last, while worries about unemployment increased. The survey, carried out each month by the British Market Research Bureau, is designed to find out how people feel about the future and their present financial position.

Of the consumers interviewed immediately after the Budget, pessimists outnumbered optimists by 12 per cent. This month, pessimists are in a majority of 8 per cent, the first time they have outnumbered the optimists since last July. All age groups showed the fall and all social groups except working-class women.

The feeling that "things are getting worse" became more widespread, and whereas inflation and the government are blamed no more than before, other factors, such as law and order and immigration, are being cited as reasons for pessimism.

A minority of the pessimists blamed their lack of confidence on the possibility of an election. The fall in confidence was particularly marked among professional men, the North-west and Yorkshire, while certain regions, including the North-west and Yorkshire, remained depressed.

Although the "time to buy" index fell this month, the six-month index showed little change for all adults, although it has moved down for professional men.

The other main question is whether people feel worse or better off than a year ago. In January, after a long period in which those feeling worse off predominated, those feeling better off took the lead. The figure fell again in February.

This month the respondents were equally divided. On balance, women feel worse off and men better off, especially manual workers. That suggests that husbands do not pass on a proportion of their wage increases to their wives.

The fall in prosperity is particularly marked among those aged over 55. People in the 15-35 age group are feeling more affluent than a year ago. A total of 1,009 adults were interviewed between June 8 and 14.

The respondents are also asked each month whether they think now is a good time to buy consumer durables. This month, that index has fallen close to its November-December level. Those in favour of buying now still outnumber those against by 16 per cent among all adults, but again that is a much lower figure than in January.

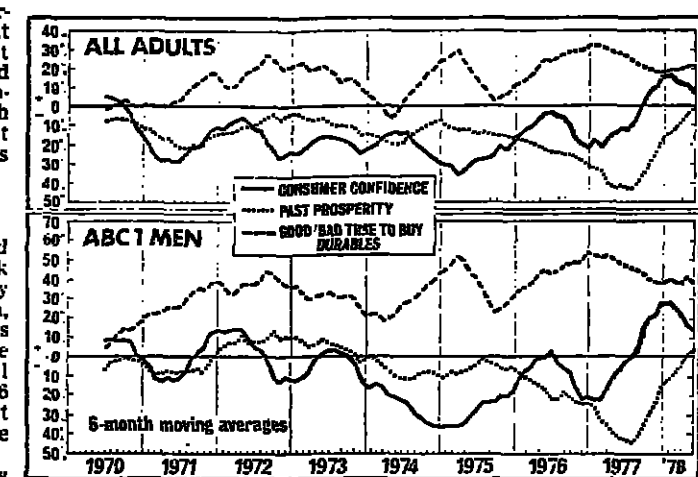
The decline was particularly marked among professional men, the North-west and Yorkshire, while certain regions, including the North-west and Yorkshire, remained depressed.

Although most people interviewed said unemployment would stay at about its present level, 39 per cent said it would increase this month. That compares with 38 per cent last month predicting a rise and 28 per cent in January, when confidence was at its peak for the year.

**Depressed**

The respondents are also asked each month whether they think now is a good time to buy consumer durables. This month, that index has fallen close to its November-December level. Those in favour of buying now still outnumber those against by 16 per cent among all adults, but again that is a much lower figure than in January.

The decline was particularly marked among professional men, the North-west and Yorkshire, while certain regions, including the North-west and Yorkshire, remained depressed.



BANQUE DE LA SOCIÉTÉ FINANCIÈRE EUROPÉENNE  
MULTINATIONAL CONSORTIUM BANK  
LOCATED IN PARIS

is looking for

# ASSISTANT TO THE MANAGER

of its developing

# SHIPPING AND TRANSPORTATION DEPARTMENT

Preferably aged between 28 and 35, the candidate should have obtained experience in ship finance with a recognized shipping bank and have established customer contacts in the sector. Fluency in English is essential and a working knowledge of French would be an advantage.

The job offers good career opportunities with attractive compensation.

Applications, giving full details of qualifications and career to date, will be held in the strictest confidence and should be sent to Mr. F. Perlewitz, Banque de la Société Financière Européenne - 20, rue de la Paix, 75002 Paris.

# Mr. Chairman

We have a challenging opportunity for a dynamic personality, about 45, who has a successful background in senior management and who can deal with and negotiate at the very highest levels of business and industry.

We are a successful, performance-oriented company and leaders in our business. What we have to offer, however, is not for social climbers or title-worshippers.

If interested, please write to us, enclosing a curriculum vitae, salary requirements, photo, together with a letter about how your personal qualifications might be of value to us in dealing with large firms.

Write Box F1029, Financial Times, 10 Cannon Street, EC4P 4BY.

# FT GROCERY INDEX

## Smallest rise for three months

BY OUR CONSUMER AFFAIRS CORRESPONDENT

THE COST of the Financial Times grocery basket rose by just over 1 per cent this month. The rise, which is the smallest for three months, pushed the index - re-launched in March - up to 104.18.

The increase was almost entirely due to the higher cost of fresh foods - prices of processed foods were remarkable for their lack of change. Small increases in the bills for dairy produce and non-foods were offset by falls in the prices of other groceries such as canned goods and bread and cereals.

These price cuts are probably only temporary but they reflect the intensity of the price war among supermarkets.

Against this, the fruit and vegetable bill rose by more than 20 per cent. Although tomatoes and lettuce cost less than last month, most other vegetables cost more. Cauliflowers were up anything between 50 and 200 per cent while carrots were up

between 2p and 17p a pound with the more expensive new ones taking the place of the old ones on the greengrocers' shelves.

Since it was re-launched, the new index makes some seasonal adjustment for dearer new potatoes coming into the shops, the meat bill rose by more than £3 this month. Most cuts, except stewing steak, cost a little more than last month but the increases were biggest on lamb.

Copies of the list used by the 25 FT shoppers are available adjustment for dearer new potatoes coming into the shops, the meat bill rose by more than £3 this month. Most cuts, except stewing steak, cost a little more than last month but the increases were biggest on lamb.

Copies of the list used by the 25 FT shoppers are available

# Animal feed cartel put on register

By Our Consumer Affairs Correspondent

DETAILS OF the common pricing agreement operated by the main suppliers of animal feed stuffs in this country were formally put on the Register of Restrictive Practices yesterday.

The agreement, which has now been abandoned, came to light during the Price Commission's survey of the industry. Under it, six out of the seven companies examined agreed to co-ordinate some aspects of their pricing policy.

The Commission was seething about the level of competition in the industry in general and concluded that BUCM-Stilcock was the price leader which other companies followed.

Details of the collusive agreement formed by the Commission, which was strongly criticised by the industry for its report, have been passed on to the Office of Fair Trading.

# EXPORT SALES MANAGER

T.B. & Co. Ltd., producers of china clays and ball clays for the world's ceramic and other industries invite detailed written applications for this post directly responsible to the marketing director.

commercial training and experience, ceramic or scientific knowledge, languages are preferred qualities. Extensive European travel & accreditation.

**WATTS, BLAKE, BEARNE & CO. LTD.,**  
Newton Abbot, Devon TQ12 4PS

# GROUP CHIEF ACCOUNTANT

LONDON c.£9,000

For fast expanding unquoted public company operating in a diversity of computer oriented activities both in the U.K. and overseas.

The ideal candidate is a qualified accountant, early 30s with at least five years' experience in industry or commerce and well versed in management accounting techniques. The position reports directly to the chief executive of the group.

Salary circa £9,000 plus car and usual fringe benefits.

Replies, with curriculum vitae, to:-  
Maidment Posner Consultants  
78, Wimpole Street,  
London, W.1.  
Reference CS4.

# Quarterly analysis of bank advances

to UK residents by banks in the UK at May 17, 1978; as Table 4 in the Bank of England Quarterly Bulletin

	£m	ADVANCES TO UK RESIDENTS				FINANCIAL				Other			
		Total	in sterling	in foreign currencies	Total	in sterling	in foreign currencies	hire-purchase finance houses	Property companies	Other financial			
London clearing banks	1978 Feb. 15	16,332	15,147	1,286	1,992	1,673	157	788	1,068				
	May 17	17,177	15,360	1,817	2,077	1,671	152	772	1,154				
Scottish clearing banks	1978 Feb. 15	2,225	1,875	350	225	148	32	65	127				
	May 17	2,220	2,018	202	311	158	32	70	153				
Northern Ireland banks	1978 Feb. 15	539	532	7	24	19	3	13	5				
	May 17	553	532	2	24	19	3	13	5				
All banks	1978 Feb. 15	28,991	28,210	10,781	7,091	4,163	603	2,108	3,839				
	May 17	40,845	29,444	11,401	7,496	4,625	854	2,416	4,226				
of which in sterling	1978 Feb. 15	28,210	28,210	4,463	7,496	4,625	648	2,019	1,797				
	May 17	29,444	29,444	4,625	7,496	4,625	751	1,966	1,908				
Changes:													
in sterling	Nv. 77 Feb. 78	+1,162			+44		+42	-20	+23				
	1978 Feb./May	+1,234			+162		+103	-53	+111				
in foreign currencies adjusted for exchange rate effects	Nv. 77 Feb. 78	-57			+82		+30	-12	+84				
	1978 Feb./May	-251			+177		+33	-26	+150				

Index for June: 104.18.

	£m	MANUFACTURING				Other				Textiles, leather and clothing				Other			
		Total manufacturing	of which in sterling	Feed, drink and tobacco	Chemicals and allied industries	Metal manufacture	Electrical and metal goods	Shipbuilding	Other engineering and metal goods	Transport	Other	Textiles	Leather	Clothing	Other		
London clearing banks	1978 Feb. 15	4,348	4,123	583	433	255	333	957	372	322	426	55	68	73			
	May 17	4,266	4,078	640	473	218	332	939	394	227	454	68	68				
Scottish clearing banks	1978 Feb. 15	522	488	99	34	26	22	83	116	12	36	73					
	May 17	543	509	109	35	22	21	96	120	8	39	73					
Northern Ireland banks	1978 Feb. 15	109	109	22	—	—	—	—	—	—	—	—					
	May 17	104	104	20	—	—	—	—	—	—	—	—					
All banks	1978 Feb. 15	9,807	7,782	1,646	1,762	523	717	1,677	527	678	787	1,480					
	May 17	10,064	7,834	1,771	1,806	512	742	1,722	575	531	842	1,563					
of which in sterling	1978 Feb. 15	7,782	7,782	1,244	1,056	461	602	1,492	495	602	660	1,138					
	May 17	7,834	7,834	1,306	1,081	441	602	1,506	524	453	713	1,208					
Changes:																	
in sterling	Nv. 77 Feb. 78	+375		-127	+54	+23	+49	+145	+26	+167	+13	+6					
	1978 Feb./May	+32		+62	-5	-20	-1	+14	+20	-150	+53	+70					
in foreign currencies adjusted for exchange rate effects	Nv. 77 Feb. 78	+135		-3	+154	+8	+6	+2	+7	+1	+23	-38					
	1978 Feb./May	+83		+38	+8	+5	+19	+18	+7	+1	+5	-7					

Index for June: 104.18.

	£m	OTHER PRODUCTION				PERSONS				Other			
		Total other production	of which in sterling	Agriculture, forestry and fishing	Mining and quarrying	Construction	Total persons	of which in sterling	For house purchase	Other			
London clearing banks	1978 Feb. 15	2,238	2,213	1,142	110	987	3,318	3,314	1,061	2,238			
	May 17	2,238	2,207	1,171	115	953	3,303	3,496	1,112	2,391			
Scottish clearing banks	1978 Feb. 15	437	387	278	72	87	342	242	91	231			
	May 17	443	384	256	70	86	373	272	98	273			
Northern Ireland banks	1978 Feb. 15	128	128	86	2	39	111	84	27	81			
	May 17	130	129	93	4	42	119	119	28	91			
All banks	1978 Feb. 15	4,511	3,641	1,577	1,291	1,633	4,962	4,931	1,391	3,471			
	May 17	4,670	3,601	1,637	1,424	1,609	5,200	5,209	1,535	3,695			
of which in sterling	1978 Feb. 15	3,641	3,641	1,569	331	1,542	4,531	4,531	1,490	3,441			
	May 17	3,601	3,601	1,626	364	1,502	5,209	5,209	1,533	3,676			
Changes:													
in sterling	Nv. 77 Feb. 78	+106		+68	-15	+54	+167		+20	+148			
	1978 Feb./May	+50		+57	+33	-40	+278		+43	+235			
in foreign currencies adjusted for exchange rate effects	Nv. 77 Feb. 78	-51		-4	-31	+4	+10		+1	+10			
	1978 Feb./May	+56		+2	+43	+11	+12		-1	-13			

Index for June: 104.18.

	£m	SERVICES				Other				Professional, scientific and miscellaneous			
		Total services	of which in sterling	Transport and communications	Public utilities and national government	Local government	Retail distribution	Other distribution	Other				
London clearing banks	1978 Feb. 15	4,635	2,823	376	635	75	968	833	1,727				
	May 17	4,992	4,107	399	712	64	1,040	935	1,843				
Scottish clearing banks	1978 Feb. 15	700	370	97	89	27	96	110	271				
	May 17	717	505	97	93	29	106	106	284				
Northern Ireland banks	1978 Feb. 15	171	171	—	—	5	62	29	55				
	May 17	170	170	—	—	5	66	27	58				
All banks	1978 Feb. 15	12,710	7,783	1,641	3,007	714	1,431	2,656	3,261				
	May 17	13,288	8,065	1,709	2,988	731	1,508	2,877	3,501				
of which in sterling	1978 Feb. 15	7,783	7,783	724	171	322	1,288	1,742	3,044				
	May 17	8,078	8,078	813	150	134	1,326	1,907	3,284				
Changes:													
in sterling	Nv. 77 Feb. 78	+470		+87	-44	+42	-63	+153	+293				
	1978 Feb./May	+692		+80	-21	+112	+137	+163	+210				
in foreign currencies adjusted for exchange rate effects	Nv. 77 Feb. 78	+33		+30	-66	-5	-21	+126	-11				
	1978 Feb./May	-361		-81	-178	-118	-2	+5	+16				

Index for June: 104.18.

† Including lending under special schemes for domestic shipbuilding. ‡ The analysis provided by Northern Ireland banks differs slightly from other banks. § Chemicals and allied industries are included indistinguishably in "Other manufacturing"; Metal manufacture, Electrical engineering, Shipbuilding and Vehicles in "Other engineering and metal goods"; and Transport and communications in "Public utilities and national government." ¶ The figures exclude as far as possible the effect of changes in exchange rates on the sterling value of advances in foreign currencies.

**JBS**

1, Regent Street, 724 0557. A to Z. Three Spectacular new 10.45, 12.45 and 1.45 and 2.45. All times subject to change without notice. For a copy of the code write to us. The Advertising Standards Authority Ltd., 15-17, Ridgmount Street, London WC1E 7AW.

**PERSONAL**

WATCH THIS SPACE - If you seen an ad in the press or on posters, cinema or direct mail that does not conform to the British Code of Advertising Practice let us know and we'll look into it. For a copy of the code write to us. The Advertising Standards Authority Ltd., 15-17, Ridgmount Street, London WC1E 7AW.

**Conference? Seminar? Company Meeting? Reception? Film Preview? Advertising Presentation?**

There's no need to hunt around the West End for a suitable venue or viewing theatre. The FT Cinema, here in the City, offers seating in comfort for 50+ people. Full 16mm film projection facilities. National Panasonic 1/2" colour video tape and Philips 1501M video cassette viewing. Electrosonic 3601 slide presentation system. And luxurious private dining rooms with extensive catering facilities.

**FINANCIAL TIMES CINEMA**

All enquiries to the Press Office,  
Financial Times, Bracken House, 10 Cannon Street,  
London EC4P 4BY. Tel: 01-248 8000 (ext. 7123).

# CONTRACTS AND TENDERS

## Democratic and Popular Republic of Algeria

### MINISTÈRE DE L'HYDRAULIQUE, DE LA MISE EN VALEUR DES TERRES ET DE LA PROTECTION DE L'ENVIRONNEMENT

#### International Invitation for Pre-selection for the Project of Sanitation Improvement of the Town of Algiers

The Ministry of Hydraulic Engineering, Land Development and Protection of the Environment wishes to inform companies, member countries of the Banque Internationale pour la Reconstruction et le Développement (BIRD), and of Switzerland that they will undertake important works on the Oued El-Harrach reservoir in the Greater Algiers region for sanitation improvement.

The work includes the construction of:

- A main sewer of approximately 7 kms for used water and rainwater along the left bank of Oued El-Harrach. Ground excavation of approximately 350,000 cu. m. and 35,000 cu. m. of concrete are planned.
- A purifying station for the treatment of domestic and industrial waste waters for a population of approximately 750,000. The maximum flow of purified waters at the station will be approximately 4 cu. m./sec.

The Algerian Government has obtained a loan from Banque Internationale pour la Reconstruction et le Développement for part of the financing of this work.

The Ministry of Hydraulic Engineering, Land Development and Protection of the Environment invites companies in this field of activities to submit their qualifications for the realisation of the two works mentioned above.

The pre-selection files may be obtained from the Direction de l'Hydraulique, de la Mise en Valeur des Terres et de la Protection de l'Environnement de la Wilaya d'Alger - Immeuble "La Pépinière" - R.N. 5 Cité-Maisons - El-Harrach - Algiers - ALGERIA, as from 18th June 1978.

Interested companies should send their dossiers to the above-mentioned address by 31st July 1978 at the latest.



## PARLIAMENT AND POLITICS

MPs unite in condemning Rhodesia massacre but...

# Owen attitude to settlement fuels violence, say Tories

THE MASSACRE of eight missionaries and four of their children, including a three-week-old baby, at a Rhodesia mission run by the Elim Pentecostal Church, close to the Mozambique border, was an "appalling tragedy", Dr. David Owen, Foreign Secretary, said in the Commons yesterday.

MPs on all sides joined in expressing their revulsion at the atrocity. Mr. John Davies, shadow Foreign Secretary, speaking of his utmost "bestiality" and Liberal spokesman Mr. Jeremy Thorpe, saying that the whole House shared the horror of what had been done.

But there the unity ended, as Mr. Davies claimed that the British Government, by cold-shouldering the Rhodesian internal settlement, was encouraging those who sought power "by the bayonet, the club and the gun".

Dr. Owen firmly defended the policy adopted by the British and U.S. Governments. "Within the limits of our ability to bring about peaceful negotiations, we are right to adopt the attitude we have done ever since this internal settlement was established—neither to condemn nor to endorse it," he declared.

Dr. Owen said he was sure that the House would join in expressing the deepest sympathy for the families and friends of those murdered and our admiration for the Christian spirit and courage with which the Pentecostal Church had decided to stay in Rhodesia.

"The fact that those who have been murdered were solely concerned with working for peace and reconciliation between the races is a horrible reminder of the dangers in Rhodesia today and of the escalating level of indiscriminate violence which

### Incidents

"Despite all their protestations, can there be any real doubt that the mounting toll of death and mutilation is the responsibility of the Patriotic Front and not others?"

By persistently cold-shouldering those involved in the internal settlement, the Government had only encouraged those who sought power "by the bayonet, the club, and the gun".

Dr. Owen said he was sure that the House would join in expressing the deepest sympathy for the families and friends of those murdered and our admiration for the Christian spirit and courage with which the Pentecostal Church had decided to stay in Rhodesia.

"The fact that those who have been murdered were solely concerned with working for peace and reconciliation between the races is a horrible reminder of the dangers in Rhodesia today and of the escalating level of indiscriminate violence which

has been building up now for five years."

Dr. Owen added: "This latest tragedy confirms the urgent need to bring about by every available means, round table talks to achieve a negotiated settlement which will bring an end to the fighting."

"We have a joint Anglo-U.S. team at this moment in Salisbury and I believe that we are making some progress towards our objective of round table talks."

"It is for the leaders of all the parties to respond now in a way that measures up to their overriding responsibility to bring about a non-racial, peaceful and independent Zimbabwe."

For the Opposition, Mr. Davies said: "Cannot the show of this ultimate bestiality bring all concerned to their senses?"

Mr. Roderick MacFarquhar (Lab. Belper), said he had heard reports that the co-leader of the Patriotic Front, Mr. Robert Mugabe, was responsible for the massacre and had said he was not prepared to meet with other leaders for round-table talks.

Dr. Owen said that Mr. Mugabe, who had not denied his involvement in previous incidents, had specifically denied any responsibility for the mission massacre.

Mr. Peter Blaker (C. Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab. Harlow S) said it was far more likely there would be more massacres of both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front.

Later, a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C. Beaconsfield) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

Dr. Owen denied making any imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position.

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward, not backwards, show that it can work towards peace."

Mr. Maurice Macmillan (C. Farnham) said that some Tories had predicted events of this nature following the Cubans' arrival in Africa.

Dr. Owen told him that a central objective of British foreign policy must be to avoid the spreading of Cuban involvement in Africa. To avoid the search for a genuine solution would hasten, or at least increase, the risk of that happening.

Mr. Peter Blaker (C. Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab. Harlow S) said it was far more likely there would be more massacres of both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front.

Later, a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C. Beaconsfield) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

Dr. Owen denied making any imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position.

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward, not backwards, show that it can work towards peace."

Mr. Maurice Macmillan (C. Farnham) said that some Tories had predicted events of this nature following the Cubans' arrival in Africa.

Dr. Owen told him that a central objective of British foreign policy must be to avoid the spreading of Cuban involvement in Africa. To avoid the search for a genuine solution would hasten, or at least increase, the risk of that happening.

Mr. Peter Blaker (C. Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab. Harlow S) said it was far more likely there would be more massacres of both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front.

Later, a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C. Beaconsfield) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

Dr. Owen denied making any imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position.

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward, not backwards, show that it can work towards peace."

## A cold shoulder rebuke

BY PHILIP RAWSTORNE

DR. DAVID OWEN, Foreign Secretary, stood firmly by his Rhodesia policy under an intense and emotional attack from Conservative MPs in the Commons yesterday.

The Rhodesian massacre had confirmed the urgent need to bring about the round table talks that would achieve a negotiated settlement and end the fighting, he said. A joint Anglo-U.S. team in Salisbury was now making some progress towards that objective.

"It is for the leaders of all the parties to respond now in a way that measures up to their overriding responsibility to bring about a non-racial, peaceful and independent Zimbabwe."

For the Opposition, Mr. Davies said: "Cannot the show of this ultimate bestiality bring all concerned to their senses?"

Mr. Roderick MacFarquhar (Lab. Belper), said he had heard reports that the co-leader of the Patriotic Front, Mr. Robert Mugabe, was responsible for the massacre and had said he was not prepared to meet with other leaders for round-table talks.

Dr. Owen said that Mr. Mugabe, who had not denied his involvement in previous incidents, had specifically denied any responsibility for the mission massacre.

Mr. Peter Blaker (C. Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab. Harlow S) said it was far more likely there would be more massacres of both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front.

Later, a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C. Beaconsfield) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

Dr. Owen denied making any imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position.

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward, not backwards, show that it can work towards peace."

Mr. Maurice Macmillan (C. Farnham) said that some Tories had predicted events of this nature following the Cubans' arrival in Africa.

Dr. Owen told him that a central objective of British foreign policy must be to avoid the spreading of Cuban involvement in Africa. To avoid the search for a genuine solution would hasten, or at least increase, the risk of that happening.

Mr. Peter Blaker (C. Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab. Harlow S) said it was far more likely there would be more massacres of both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front.

Later, a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C. Beaconsfield) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

Dr. Owen denied making any imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position.

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward, not backwards, show that it can work towards peace."

Mr. Maurice Macmillan (C. Farnham) said that some Tories had predicted events of this nature following the Cubans' arrival in Africa.

Dr. Owen told him that a central objective of British foreign policy must be to avoid the spreading of Cuban involvement in Africa. To avoid the search for a genuine solution would hasten, or at least increase, the risk of that happening.

Mr. Peter Blaker (C. Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab. Harlow S) said it was far more likely there would be more massacres of both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front.

Later, a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C. Beaconsfield) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

Dr. Owen denied making any imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position.

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward, not backwards, show that it can work towards peace."

## LABOUR NEWS

# Rover production halted, with 10,000 laid off

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

ALL ROVER production will come to a virtual standstill today, as bus and truck factories yesterday made plans to move a vote of no confidence in the company's top directors.

It is expected that they will seek support for the measure at a meeting of national shop stewards in Eastbourne tomorrow—the day before they meet management.

Workers at the five profit-making works in Leyland have been angered by comments about efficiency by Mr. Michael Edwards, BL chairman.

They claim they cannot keep up with schedules because components are delivered late owing to lack of organisation at national management level.

They also fear that the bad supply of parts could be the first move in management plans to reduce the works to assembly plants for foreign engines and gear boxes.

About 350 tool room engineers employed by the Chrysler car firm in Coventry agreed yesterday to give seven days' notice of strike action because the company had not improved a pay

A meeting of local shop stewards at Leyland's Lancashire came to a virtual standstill today, as bus and truck factories yesterday made plans to move a vote of no confidence in the company's top directors.

It was forced to take the action because 80 transport drivers at the Solihull plant, Birmingham, refused to end their strike, now into its third week.

The men, who walked out in protest at the sacking of a shop steward, are not due to meet again until Thursday.

The dispute, which has hit production of Rover saloons, Range Rovers, and Land Rovers, for two weeks, is particularly damaging. Not only are the vehicles in heavy demand at home and overseas but they are of high value. Lost output at showrooms is put at £3m a day.

At the Solihull plant, which has been troubled by a series of disputes in recent months, about 5,000 workers will be laid off. A similar number of employees will be affected at BL Cars factories supplying components for Rovers.

A meeting of local shop stewards at Leyland's Lancashire came to a virtual standstill today, as bus and truck factories yesterday made plans to move a vote of no confidence in the company's top directors.

It was forced to take the action because 80 transport drivers at the Solihull plant, Birmingham, refused to end their strike, now into its third week.

The men, who walked out in protest at the sacking of a shop steward, are not due to meet again until Thursday.

The dispute, which has hit production of Rover saloons, Range Rovers, and Land Rovers, for two weeks, is particularly damaging. Not only are the vehicles in heavy demand at home and overseas but they are of high value. Lost output at showrooms is put at £3m a day.

At the Solihull plant, which has been troubled by a series of disputes in recent months, about 5,000 workers will be laid off. A similar number of employees will be affected at BL Cars factories supplying components for Rovers.

A meeting of local shop stewards at Leyland's Lancashire came to a virtual standstill today, as bus and truck factories yesterday made plans to move a vote of no confidence in the company's top directors.

It was forced to take the action because 80 transport drivers at the Solihull plant, Birmingham, refused to end their strike, now into its third week.

The men, who walked out in protest at the sacking of a shop steward, are not due to meet again until Thursday.

The dispute, which has hit production of Rover saloons, Range Rovers, and Land Rovers, for two weeks, is particularly damaging. Not only are the vehicles in heavy demand at home and overseas but they are of high value. Lost output at showrooms is put at £3m a day.

At the Solihull plant, which has been troubled by a series of disputes in recent months, about 5,000 workers will be laid off. A similar number of employees will be affected at BL Cars factories supplying components for Rovers.

A meeting of local shop stewards at Leyland's Lancashire came to a virtual standstill today, as bus and truck factories yesterday made plans to move a vote of no confidence in the company's top directors.

It was forced to take the action because 80 transport drivers at the Solihull plant, Birmingham, refused to end their strike, now into its third week.

The men, who walked out in protest at the sacking of a shop steward, are not due to meet again until Thursday.

The dispute, which has hit production of Rover saloons, Range Rovers, and Land Rovers, for two weeks, is particularly damaging. Not only are the vehicles in heavy demand at home and overseas but they are of high value. Lost output at showrooms is put at £3m a day.

At the Solihull plant, which has been troubled by a series of disputes in recent months, about 5,000 workers will be laid off. A similar number of employees will be affected at BL Cars factories supplying components for Rovers.

A meeting of local shop stewards at Leyland's Lancashire came to a virtual standstill today, as bus and truck factories yesterday made plans to move a vote of no confidence in the company's top directors.

It was forced to take the action because 80 transport drivers at the Solihull plant, Birmingham, refused to end their strike, now into its third week.

The men, who walked out in protest at the sacking of a shop steward, are not due to meet again until Thursday.

The dispute, which has hit production of Rover saloons, Range Rovers, and Land Rovers, for two weeks, is particularly damaging. Not only are the vehicles in heavy demand at home and overseas but they are of high value. Lost output at showrooms is put at £3m a day.

At the Solihull plant, which has been troubled by a series of disputes in recent months, about 5,000 workers will be laid off. A similar number of employees will be affected at BL Cars factories supplying components for Rovers.

## Industrial action urged at ICI

By Pauline Clark, Labour Staff

MILITANT SHOP stewards in ICI have called for selective industrial action from this week to get better terms for shift workers in the current pay negotiations.

The call for overtime bans and other action among 45,000 ICI process workers was made yesterday by the unofficial combine committee. Earlier this year the same committee called for a £30-a-week minimum rise before the June settlement date.

The shop stewards are unlikely to hold out for an increase of that size, well outside the Government's pay guidelines.

But with at least a third of the workforce on shift work, they are agitating strongly for rejection of the latest management offer. They want full consolidation of the past two years' pay supplements.

Mr. John Grime, secretary of the combine, said yesterday that frustration was growing over delays in reaching a satisfactory settlement.

Programme

Action would vary in different plants, but representatives of some 700 shift workers at Warrington and Winsford, Cheshire, and Lostock, Greater Manchester, had agreed on a programme of one-day stoppages from next Sunday. An overtime ban was also planned in Huddersfield.

Union negotiators at national level have yet to respond to an offer a fortnight ago, said to amount to just under 10 per cent with consolidation of the phase two pay supplement into basic rates but not the 25-a-week phase one.

A final decision awaits the outcome of a series of meetings reporting back to individual sections among the weekly paid workforce.

The shop stewards' combine meanwhile has put special emphasis on the need for better shift allowances, which, it says, have not changed since 1975. It also wants a 35-hour week.

Bid to end newspaper agreement

By Our Labour Correspondent

FLEET STREET newspaper negotiators were yesterday empowered to withdraw from their national agreement with the Newspaper Publishers' Association.

The National Union of Journalists' national newspapers' and agencies' industrial council authorised negotiators to give the required six months' notice of withdrawal from the national agreement. This could take place at a meeting between the NPA and union on Friday.

Meanwhile, the NPA is refusing to conclude any other wage agreements unless the withdrawal is abandoned.

In recent years, nearly all Fleet Street wage rates have been determined at office level. The NPA has been seeking to restore agreed minimum rates to the national agreement but this is being resisted by the union.

Liverpool docks redundancy plan

LIVERPOOL Dock Labour Board, seeking 215 redundancies from the labour force, is to write to all its 500 men born before December 31, 1919, to see whether they would be prepared to accept voluntary severance.

It is expected to take about a month to sift through the replies, and the position will then be reviewed.

The decision was taken at a two-hour meeting yesterday of the Board, which is made up of the port employers, and the Transport and General Workers' Union, which has given reluctant approval.

Men over 25 years' service would receive £2,250. The decline in world shipping and cargo handling has meant that as many as 1,200 men have been sent home on full-back-pay. Last year this cost the Mersey Docks and Harbour Company, which employs more than 60 per cent of the force, £14m.

Closed shop dismissal not unfair—tribunal

Mr. Justice Rimer Brown, chairman of the appeal tribunal, said yesterday: "No doubt many men would have been satisfied with this great victory. But not Mr. Lakhami."

He took his former employers, Hovor, of Perivale, Greenford, to an industrial tribunal, claiming unfair dismissal and seeking reinstatement and compensation.

The appeal tribunal upheld the decision and dismissed his appeal. It ruled that the dismissal was fair under the Trade Union and Labour Relations Act.

Mr. Lakhami, described by the judge as a "perfectly satisfactory workman", had been expelled from the union after withdrawing his dues over a grievance. He wanted the union to investigate in April 1976 15 members at a branch meeting, decided he was making a lot of fuss about nothing.

Foolishly, the 15 took offence at Mr. Lakhami's persistence, and they refused to expel him. They knew perfectly well that would mean the sack.

The employers did not want to sack Mr. Lakhami, realised they would have to do so.

## Japanese offer on lower tariffs unacceptable, says Dell

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A WARNING was given last night by Mr. Edmund Dell, Trade Secretary, that Japan's latest offer to reduce her tariffs as part of the current world multilateral trade talks was "totally unacceptable."

Speaking in the Commons, he indicated that as far as he was concerned, the Japanese offer could be rejected by the EEC countries.

He was also critical of the Americans suggesting that in some areas, their tariff reductions did not go far enough to meet the needs of Britain and other members of the European Community.

Mr. Dell's remarks came in a debate on trade shortly before he was due to depart for Luxembourg for a further stage of the multilateral trade talks today and tomorrow.

He told MPs that the move towards a more open world trading system was now in peril as a result of a lack of growth and high levels of unemployment. It was also endangered by the continuing Japanese surplus, which made it more difficult for the other countries to accommodate the deficits which resulted from the OPEC surplus.

The Minister understood the feelings of insecurity in Japan, which led to their big trading surplus. "But they must reduce this surplus by opening up their markets by importing more manufactured goods and not just filling their tanks with OPEC oil."

One thing the Japanese Government could do to improve the atmosphere of the multilateral trade negotiations is to make a much better tariff offer than they have so far done.

"The tariff offer they have made is totally unacceptable. If it is left on the table, as it is, then I believe the EEC will have to react accordingly."

In the face of scepticism from the Tory opposition, Mr. Dell stressed that he would like to see better opportunities for Japanese investment in Britain.

But I wish that the possible investment in Japan were as open as the possibilities of inward investment in this country," he added.

In addition, he saw dangers from a rise in protectionist sentiment in the U.S. and pointed out that America still had a large surplus with the European Community.

The position was still rather unsatisfactory. In the current negotiations, we were aiming not just for a reduction in tariffs over an eight-year period, but

perhaps exemption from rates, in whole or in part.

4.—Businesses would be given a guarantee that laws affecting investment and depreciation would not be changed to their disadvantage and they would also be given an undertaking they would not be subject to nationalisation. No Government grants or subsidies would be payable to any enterprise within the area.

5.—Certain other legal obligations or threats should be declared not to operate, including price control and pay policy. In addition other measures such as certain provisions of employment protection should be stated not to apply.

Test market areas in places like east London, Clydeside, Merseyside and the West Midlands where substantial areas of land could be designated to be developed with as much freedom as possible to make profits and create more jobs.

Sir Geoffrey's speech, made to the Bow Group in east London, will be seen as an attempt by the shadow Chancellor to influence Tory party thinking in the key period when the manifesto for the next election is being prepared.

More generally, his speech concentrated on the necessity of ending restrictive Government policies and adopting policies that would give much greater incentive. Top of his list was a recasting of the taxation system.

And Mr. Arthur Lewis, Labour MP for Newham North West, stated that the Civil Service had displayed "stifling arrogance."

Britain, he declared, was the most secretive country in western Europe.

The document, entitled "A Model White Paper on Freedom of Information," says great stress on ease of access, as well as on the broad right of the public to official information. Exemption, other than on the grounds of defence, would be limited to Cabinet minutes, military, police and internal security information, and various categories of commercial and personal data.

Mr. Michael McNair-Wilson (C. Newbury) claimed that gas prices for domestic consumers

were being held down "for electoral reasons" while industrial consumers had to bear sharp increases.

After Mr. Benn rejected this charge as "completely wrong," Mr. Nick Budgen (C. Wolverhampton SW) accused the Minister of interfering with gas prices in order to give continuity to the coal-mining industry.

for harmonisation of tariffs. The characteristic of the American tariff system had been a series of high peaks. Yet only by harmonisation could real reciprocal benefits be achieved.

"I cannot say that the U.S. offer, from this point of view, is a very satisfactory one," he told the House.

On wool and textiles, the American proposal went nowhere near meeting the requirements. In this field, we had not so far received the response for which we had hoped by way of harmonisation.

There was still



# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## METALWORKING

### Long-life dies give low working costs

HOT EXTRUSION of non-ferrous metals is particularly tough on the dies used in the process. The dies must withstand surface conditions, conform to the desired shape and, during extrusion, the die metal heats to between 450 degrees C in the case of aluminium and as much as 700 degrees C in the case of copper.

So far, dies have been made of hot-forming tool steel of varying compositions, as have the die holders, and as both have about the same thermal expansion no difficulties have been experienced due to heating.

But the dies are subject to heavy frictional wear, which increases with time and thus reduces the quality of the extruded product, both dimensionally and through 'sizing'. Finally, the die has to be removed and replaced, or reconditioned.

Tests conducted with tungsten carbide die inserts have been made in the past, but have not been satisfactory because of the fact that it was not possible to counteract the material's tendency to oxidation on heating. At the same time, the coefficient of expansion being only half that of the steel die holders, it was not possible to prestress the die sufficiently in the holder.

A new formulation of die material by Krupp Widia in Essen has solved these problems. With it, control of oxidation is possible at the working temperatures. At the same time, the problems of differential expansion have been solved by a redesign of die and holder layout. The bottom die has been designed so that the insert resists itself and stays prestressed as it heats up. The mandrel in the top die is clamped in position. Mandrels and inserts are made and installed in customers' dies by Krupp Widia.

Inserts are available for the production of solid extrusions with circular sections from 6 to 30 mm, hexagonal and octagonal ones from 6 to 28 mm across flats, hollow extrusions with tubular sections from 10 to 50 mm outside diameter and 1.5 to 3 mm wall thickness; and hexagonal sections of 12 to 30 mm across flats and 6 to 20 mm internal diameter.

Depending on application, Krupp claims insert lives of four to 20 times and more than that obtainable with tool steel. For instance, in work on brass billets

230 mm diameter and 200 mm long extruding solid rod, insert life was 700 billets, or 10 to 15 times that of steel. With one of the desired shape and, during extrusion, the die metal heats to between 450 degrees C in the case of aluminium and as much as 700 degrees C in the case of copper.

So far, dies have been made of hot-forming tool steel of varying compositions, as have the die holders, and as both have about the same thermal expansion no difficulties have been experienced due to heating.

But the dies are subject to heavy frictional wear, which increases with time and thus reduces the quality of the extruded product, both dimensionally and through 'sizing'. Finally, the die has to be removed and replaced, or reconditioned.

Tests conducted with tungsten carbide die inserts have been made in the past, but have not been satisfactory because of the fact that it was not possible to counteract the material's tendency to oxidation on heating. At the same time, the coefficient of expansion being only half that of the steel die holders, it was not possible to prestress the die sufficiently in the holder.

A new formulation of die material by Krupp Widia in Essen has solved these problems. With it, control of oxidation is possible at the working temperatures. At the same time, the problems of differential expansion have been solved by a redesign of die and holder layout. The bottom die has been designed so that the insert resists itself and stays prestressed as it heats up. The mandrel in the top die is clamped in position. Mandrels and inserts are made and installed in customers' dies by Krupp Widia.

Inserts are available for the production of solid extrusions with circular sections from 6 to 30 mm, hexagonal and octagonal ones from 6 to 28 mm across flats, hollow extrusions with tubular sections from 10 to 50 mm outside diameter and 1.5 to 3 mm wall thickness; and hexagonal sections of 12 to 30 mm across flats and 6 to 20 mm internal diameter.

Depending on application, Krupp claims insert lives of four to 20 times and more than that obtainable with tool steel. For instance, in work on brass billets

### Heavy duty spindle mill

INFINITELY variable feeds on all five axes are provided in the 20-ton capacity spindle mill which Kearns-Richards has designated the SE180.

A built-in rotary table, with high indexes accuracy and automatic clamping is provided and there is automatic clamping on the slides.

Solid-state controls have diagnostic capability and automatic or manual operating modes may be selected from the pendant. Customers may specify from a basic digital readout with paper tape input/output with display and manual control on the pendant.

Modular building principles have been applied both to the machine and to its control system and the company is pursuing a policy of building basic machines to which customers can add what they require to bring the basic units into line with their plant needs.

Information from Kearns-Richards (Staveley Machine Tools), Kennedy Tower, St Chad's, Queensway, Birmingham B4 6JD, 021 233 1242.

### SAFETY

### Standards afloat

DURING THE past ten years there has been a great increase in the number of pleasure boats using waterways. Hires are not always adept at people and consequently are unaware of potential risks of fire or explosion which might result from an accident.

Now, the British Waterways Board has announced that in 1980 newly constructed craft and all pleasure boats and houseboats to be let out for hire on canals will have to meet certain standards. These will cover safety and fire prevention equipment and require the hull, machinery and fittings to be sound and free from defects likely to affect safety. The standards will also cover engines, fuel tanks and pipework, electrical and gas installations. Owners of other craft are being advised to achieve these standards which are compatible with those currently applied by the Thames Water Authority.

Local authorities have power to set standards for hire boats but because the waterways cross local authority boundaries the BWB has taken this initiative in order to avoid a multiplicity of standards.

More from the Board at Melbury House, Melbury Terrace, London NW1 6JX (01-262 6711).

### EUROPEAN ELECTRONICS SUPPLIERS GUIDE

720 pages, 21 x 15 cm. Directory of 2,800 manufacturers. Yellow pages listing 880 product classifications. Technical terms in English, German and French. Special sections on American firms in Europe and Trade Associations. Jointly edited by Wedgwood & Co. and VWV of Zurich.

### WHO'S WHO IN ELECTRONICS (USA)

752 pages, 28 x 21.5 cm. Directory of 6,000 manufacturers. Yellow pages listing 1,500 product classifications. Special sections describing 3,000 independent agents and 2,500 distributors. Published by Harris Publishing Co. Both available from:

C. G. Wedgwood & Company  
14 King's Road, Wembley, London SW19. Tel: (01) 540 6224

### electrical wire & cable?

NO MINIMUM ORDER NO MINIMUM LENGTH

Thousands of types and sizes in stock for immediate delivery

LONDON 01-561 8118 ABERDEEN (0224) 32355/2 MANCHESTER 061-872-4915

TRANSFER CALL CHARGES GLADLY ACCEPTED 24 Hrs. EMERGENCY NUMBER 01 637 3567 Ext. 409

### TODAY IN CWMBRAN NEW TOWN

- ★ New leasehold factories and serviced sites are ready NOW.
- ★ Government grants are available and substantial rent concessions may apply.
- ★ New motorways, fast trunk roads, High Speed Trains and modern docks link you with all your suppliers and markets.
- ★ New Town housing availability.

Cwmbran is one of Britain's most successful industrial developments—little more than 2 hours from London by M4 or 1 1/2 hours by High Speed Train and 1 1/2 hours from Birmingham by rail or motorway. Cwmbran Development Corporation has already built and let more than 120 factories, and the current building programme provides a wide choice of modern, leasehold industrial premises in 1978. Fully serviced, leasehold sites are also available. We have 45,000 people, excellent housing, schools and amenities, thriving industry, and a splendid shopping centre—a magnet for the region. Get the facts about industrial opportunities and Government grants at Cwmbran. Housing will be provided for all workers in new industry, and the key men who come with you initially will be housed immediately.

Please write, phone or use the coupon TODAY.

To R. W. Hoadley, General Manager, Cwmbran Development Corporation, Cwmbran, Gwent, NP23 5TA. Please send me information about industrial opportunities.

NAME \_\_\_\_\_  
POSITION \_\_\_\_\_  
COMPANY \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
FT6

### PUMPING

### Aids slick dispersal

INTRODUCED by Megator Pumps of London is a packaged oil dispersant pumping set for use with spraying equipment in coastal waters.

The equipment feeds concentrated dispersant and diluting sea water in the correct ratio to these spray booms of the ship. The dispersant is injected into the sea water by a one gallon/minute gear pump while the resultant mix is supplied to the booms by a sliding shoe pump at six gallons/minute.

Included in the package are interchangeable hose and fittings between the pumps, a relief valve on the sliding shoe discharge and a three way control valve on the injection pump.

The big pump has powerful suction and can be allowed to operate under dry suction conditions; it also has good self-priming. Thus, maximum flexibility and reliability is provided in spraying conditions at sea.

More from the company at 87a Newington Causeway, London, SE1 6EQ. (01-407 5616).

### DATA PROCESSING

### Controlling book stock

NEED TO maintain stock and availability records of 16,000 plus products is a job few retailers would relish. Particularly that list must be updated by hand, and is subject to major changes every month of the year.

For those of Britain's professional book-sellers who provide a comprehensive all-titles service, such a major stock control exercise has been mandatory. It has been the only way for them to keep a check on the in and out of print status and the current prices of the 16,000 paperbacks marketed at any one time by the leading UK paperback publishers.

Now, those 13 publishers have combined to sponsor a computer-based stock control and recording system which, at a cost to book sellers of just 1p per title, will provide them with an opportunity

### CONSTRUCTION

### Epoxy agent repels damp

FOR BONDING down new floor screeds—particularly thin ones which call for good adhesion—and for general repairs to structural concrete, especially where concrete facings have broken away from buildings due to corrosion, the reinforcement, is an emulsified epoxy resin product which produces high strength bonds between old and new concrete more easily and cheaply, says Protective Materials, than most other methods.

Called PML Water Dispersible Epoxy, it can be used by itself for waterproof coating on lift shafts, tanks, sumps, sewers and applications within the process industries, and once cured the product has almost the same high chemical and mechanical properties as solventless epoxy coatings.

It is said to be much easier to apply by brush than a solventless coating, and brushes can be used instead of rollers. Surface dampness does not affect the bond achieved and the company says the bonding extended in a 32-page design

### Runs at low cost

A SUBMERSIBLE pump, suitable for small to medium sized pumping stations, shows a saving in initial cost and provides flexible performance at low running cost.

Its compact design and light weight make it easy to handle and install, says the maker, Flygt Pumps. It has low electrical consumption, and service requirements are simple and infrequent.

The pump will work either partially or completely submerged, under automatic control. It can deal with water containing high percentage of solids and alternative impellers are available for three optimised motor sizes to give wide performance capability. Large impeller options permit the passage of big pieces of solid material.

Further from the maker at Colwick, Nottingham NG4 2AN (0602 241321).

### Industrial buildings

THE BRICK Development Association says that while brickwork as a structural material has made progress into the market of multi-storey, repetitive floor plan buildings and has the major share of the housing market, it has made little advance in the industrial field. The majority of single-storey, wide-span industrial buildings for factories, garages, stores, etc., have their roofs supported by steel columns which are enveloped by a cladding material, sometimes backed up by insulation which, in turn, is protected on the inner face by a hard lining.

These methods, says the Association, require regular maintenance (unlike brickwork) and tend to lack brickwork's durability, aesthetic potential and overall economic value.

It's argument is thoroughly extended in a 32-page design

### MATERIALS

### Tough foams take shape

HIGH DENSITY polyisocyanurate has been used by Coolag BV in Tilburg, Holland for foams which are capable of taking pressures up to 400 lb. per sq. in. The foams have a high degree of fire resistance and can be cut to any shape. They have been specifically designed for use in low-temperature chemical plants, where pipes and vessels need to be supported by an insulant, and in refrigerated vehicles where floor loadings require extra support.

The Dutch company is a subsidiary of Coolag of Glosop, Derbyshire, a member of the Farmac Group's Building Products Division.

Further from Tarmac, Ettingham, Wolverhampton WV4 6JP (Bilston 41101).

### Production of concrete components

AUTOMATIC EQUIPMENT for the production of concrete building components, developed by a Danish company, is claimed to offer a 30 to 50 per cent saving in cement when compared with traditional methods of manufacture.

Components are produced in a horizontal casting process which combines vibration and compression and the production line is stated to be suitable for mixed output of walls, floor components, hollow-core slabs and so on. Surfaces of wall components are smooth enough for direct papering.

It is stated that a production line producing mixed types of components for prefabricated dwellings would have an annual output per shift of 200,000 square metres, between 15 and 30 men being needed. The plant is being put on the market by Vipres A/S, Datavej 40, DK-3460, Birkerød, Denmark.

### Digs the rock

OFFERING PURE rotary drilling in softer rock formation and by selective introduction of valveless hydraulic percussion, the addition of rotary/percussive drilling, speeds penetration through hard rocks, is the Holman RDP45, a rock drill from CompAir Construction and Mining, Camborne, Cornwall TR14 8DS (0209 71250).

The drilling applications vary with initial interest being extended to include major gypsum, potash and uranium producers. These currently involved in development and production drives in coal mining are experiencing the benefits of the drill, says the company, where 45 mm diameter single-pass shot bores are required.

It can be mounted on a wide variety of drilling booms or bases, including the Holman MR600 Roll Boom.

### Agents is much less expensive than conventional solventless epoxies.

Further from the maker at Oakcroft Road, Chessington, Surrey (01-837 3344).

### COMPETITIVE

### multimeter

SINCLAIR has announced details of its second "new generation" unit, the DM 235, a 6 function, 3 1/2 digit bench-top and portable instrument.

The DM 235 is available at around half the price of comparable digital machines and considerably below that of many conventional analogue meters. It can measure dc and ac voltage and current as well as resistance, and be used for semiconductor junction tests. It has a total of 26 ranges.

Incorporating all the advantages of a larger bench meter in its use of a forward facing display, controls and sockets all on the front panel, the DM 235 has a large, bright 8 mm LED display with a very wide viewing angle.

The unit is only 1 1/2 inches thick and the weight is below 1 1/2 lbs. It will fit easily into a tool kit or briefcase and the tilt stand doubles up as a handle. A carrying case with a neck strap, which allows the instrument to be used with both hands, free, is available as an optional.

In the field, the DM 235 is powered by four internationally available C11 size disposable cells. Where continuous bench operation is required an ac adaptor/charger available as an option, as it is a rechargeable cell pack. For the TV service engineer, a 30 kV probe is available.

Sinclair Radionics, London Road, St. Ives, Hunts, Cambs. PE17 4HJ. 0480 64848.

### LAING

for tomorrow's BUILDING, CIVIL & INDUSTRIAL ENGINEERING

### INSTRUMENTS

### Competitive multimeter

SINCLAIR has announced details of its second "new generation" unit, the DM 235, a 6 function, 3 1/2 digit bench-top and portable instrument.

The DM 235 is available at around half the price of comparable digital machines and considerably below that of many conventional analogue meters. It can measure dc and ac voltage and current as well as resistance, and be used for semiconductor junction tests. It has a total of 26 ranges.

Incorporating all the advantages of a larger bench meter in its use of a forward facing display, controls and sockets all on the front panel, the DM 235 has a large, bright 8 mm LED display with a very wide viewing angle.

The unit is only 1 1/2 inches thick and the weight is below 1 1/2 lbs. It will fit easily into a tool kit or briefcase and the tilt stand doubles up as a handle. A carrying case with a neck strap, which allows the instrument to be used with both hands, free, is available as an optional.

In the field, the DM 235 is powered by four internationally available C11 size disposable cells. Where continuous bench operation is required an ac adaptor/charger available as an option, as it is a rechargeable cell pack. For the TV service engineer, a 30 kV probe is available.

Sinclair Radionics, London Road, St. Ives, Hunts, Cambs. PE17 4HJ. 0480 64848.

### THE TENNECO RECORD:

### Net income up 85% to \$427 million in five years

Tenneco's net income grew from \$231 million to \$427 million during the last five years, a leap of 85%.

Operating revenues topped \$7.4 billion as all of our eight businesses showed increases over the five-year period since 1972. In addition, six of the eight posted sizeable increases in operating income.\*

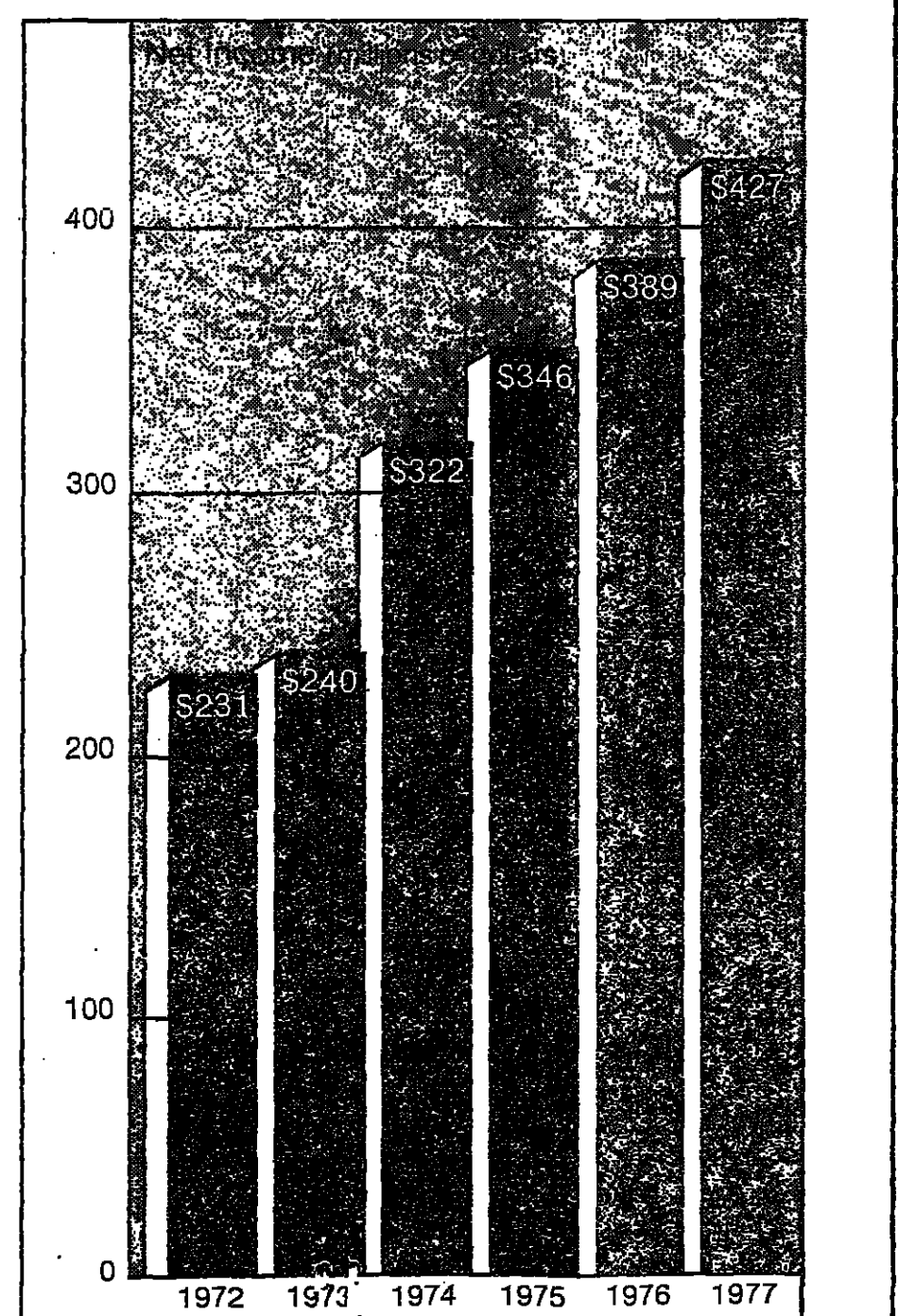
	1977	1972
(millions)		
Integrated oil.....	\$399	\$ 92
Natural gas pipelines.....	289	171
Construction and farm equipment.....	111	27
Automotive.....	72	80
Chemicals.....	52	16
Shipbuilding.....	50	18
Packaging.....	45	17
Agriculture, land management.....	20	22
Investments.....	8	6
	\$1,046	\$449

\*Before interest, federal income taxes and minority stockholders' interest.

These results reflect the success of the Company's aggressive program of capital investment for modernization and expansion—\$714 million in 1977—which has permitted us to declare our tenth dividend increase since 1965.

This growth also indicates the strength of Tenneco's diversification program, which concentrates the Company's businesses in fields which serve the basic needs of people, with special emphasis on critical areas such as energy.

Professionals are referred to Tenneco's award-winning financial analysts' yearbook for further information. Tenneco Inc., Dept. X-2, Houston, TX 77001.



TENNECO OIL □ TENNESSEE GAS TRANSMISSION □ JI CASE □ TENNECO AUTOMOTIVE □  
TENNECO CHEMICALS □ NEWPORT NEWS SHIPBUILDING □ PACKAGING CORR OF AMERICA □ TENNECO WEST □

# Tenneco



# BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

## Pharmaceutical Companies wishing to have ETHICAL PRODUCTS (pref. not Generics)

introduced onto the GERMAN market—incl. local manufacture, if desired—are offered a unique opportunity by successful, expanding medium-sized, independent PHARMACEUTICAL FIRM with very respected name and reputation in the FEDERAL GERMAN REPUBLIC. Qualified and efficient field sales force with back-up available.

Replies—in confidence—to the advertiser's retained consultants:

CHARLES MONCREIFFE & ASSOCIATES  
1807 Blonay, Switzerland

**INTERESTED IN SELLING  
YOUR ROAD HAULAGE  
BUSINESS?**  
If you have premises in  
North/North West/West London  
OF UP TO 2 ACRES  
**Chamberlain  
& Willows**  
01-882 4633  
10, Cannon Street, EC4P 4BY

**COMMERCIAL  
MORTGAGES  
AVAILABLE**  
at competitive rates  
Periods up to 15 years on  
Freehold or Long Leasehold  
owner occupied premises.  
**CREDIT ADVISORY  
SERVICES LIMITED**  
1 St. Pauls Road, Bristol 8.  
Tel: (0272) 36489/294575

**MERSEYSIDE AREA**  
Capital and expertise available for the  
purchase of a share in a viable business  
with undoubted expansion potential.  
Advertiser is managing director/chartered  
accountant with many years' business  
and financial experience.  
Write Box G.2187, Financial Times, 10, Cannon Street, EC4P 4BY.

**GRESHAM TRUST  
LIMITED**  
Permanent and long term capital  
for the successful private company.  
Also a wide range  
of banking services, including—  
Selective finance for property development  
Commercial and industrial loans  
Bill discounting  
Acceptance credits  
Leasing

For further information  
please telephone 01-606 6474 or write  
to Barrington House, Gresham Street,  
LONDON EC2V 7HE.  
Gresham Trust Ltd, Barrington House, Gresham Street, London EC2V 7HE  
Tel: 01-606 6474  
Birmingham Office: Edmund House, Newhall Street, Birmingham, B3 5EW  
Tel: 021-336 1277

## EXPORT ENQUIRIES INVITED FOR ELECTRO MECHANICAL EQUIPMENT

We are manufacturers of Generators up to  
1,000 KVA and specialise in supplying Dorman  
and Ruston spares and others.

**WHY NOT TRY US FOR PRICE AND DELIVERY?**  
Consultant Electrical Design Services Ltd.  
19, Downing Street, Sutton in Ashfield,  
Notts. England.  
Telephone: Mansfield 83922 or 87483.  
Telex: 377726—CEDS G.

## CONSULTANTS REQUIRED

The Role Organization Limited is a management consultancy  
organisation specialising in the study of its clients' markets  
and their products. In addition, it handles a wide range of  
personnel assignments, including sophisticated sales training  
and the placement of permanent or temporary personnel of a  
management advisory or executive nature.  
ROLE is seeking to increase its panel of experienced  
consultants available for assignments within the UK or abroad.  
Consultants (male or female), in particular in the field of  
corporate planning, marketing and sales training, are asked  
to telephone either John Christian or Lewis Morgan-Thomas  
on Milton Keynes (0908) 78765 to arrange an informal  
discussion. R/6/3.  
**THE ROLE ORGANIZATION LIMITED**  
38/41 The Concourse, Brunel Centre,  
Bletchley, Milton Keynes.  
Tel: Milton Keynes (0908) 78765.

**REQUIRED  
ADDITIONAL BANK FACILITIES**  
Medium-sized company trading internationally in building  
materials, fertilisers, foodgrains. 1977 turnover US \$25m.  
Half year 1978 US \$25m.  
Write Box G.2168, Financial Times, 10, Cannon Street,  
EC4P 4BY.

**SOUTHERN ENGLAND  
PRECISION ENGINEERING AND  
MACHINE TOOL COMPANY**  
with extensive modern plant and small skilled workforce  
seeks merger (outright sale may be considered with large  
organisation). Turnover approximately £80,000 p.a.  
Inquiries invited from quoted companies. Write Box G.2129,  
Financial Times, 10, Cannon Street, EC4P 4BY.

**IS YOUR  
BUSINESS  
STAGNANT**  
Ex-Managing Director and Chairman  
of three Public Companies, with  
proven track record, is now free to  
accept consultancy assignments.  
He has experience in engineering,  
marketing of consumer products and  
auto-tire financing methods and  
all ways to increase company profit-  
ability. My methods will save time,  
disturbances, executive stress and large  
costs. Please write in full confidence with  
brief details Box G.2175, Financial  
Times, 10, Cannon Street, EC4P 4BY.

**ARE YOU A  
SMALL PROGRESSIVE  
COMPANY**  
capable of finalising the development  
of a prototype electronic recording  
equipment with latest logic design,  
leading to engineering the product and  
undertaking full production? If you  
are interested and have the necessary  
capital, please write and we will  
immediately contact you.  
Write Box G.2171, Financial Times,  
10, Cannon Street, EC4P 4BY.

**PUBLISHER**  
of potential international  
best seller requires additional  
private finance. Limited  
period. High return. Write  
Box G.2188, Financial Times,  
10, Cannon Street, EC4P 4BY.

**CONTENTS OF  
FRIDGE BANK**  
(and from other sources)  
Exceptional quality office furniture,  
desk desks, high chairs, swivel chairs  
in wood, flint, laminate and flint  
cupboards, Adler and Olympia type-  
writers, 100s of other bargains.  
Please for details:  
Brian North or Bill Kynner at  
"Commercial", 329, Gray's Inn Road,  
London WC1 01-637 9653.

**MANUFACTURING CO.  
SURREY AREA**  
REQUIRES ADDITIONAL CAPACITY  
FOR EXPANSION  
At present sub-contracting £100,000  
of presswork per annum. Surrey-  
based firm preferred. Please send  
details of capacity available, e.g.  
presses, etc.  
Write Box G.2171, Financial Times,  
10, Cannon Street, EC4P 4BY.

**PRIVATE INVESTOR SOUGHT**  
to fund freehold agricultural land  
on profit sharing basis. Approx.  
450 acres, £1,200-£1,400 per acre.  
Please reply to Box G.2183,  
Financial Times,  
10, Cannon Street, EC4P 4BY.

**SELL IN U.A.E.**  
Managing partner of Gulf company  
wishes to sell the U.K. 14th July wishes to  
meet companies wanting to export or  
be represented in the U.A.E. Main  
interests: building materials, iron-  
mongery, architectural ironmongery,  
shop fittings, partitioning, ceilings.  
Please send details to BA  
Box G.2170, Financial Times,  
10, Cannon Street, EC4P 4BY.

## Cash Voucher

This cash voucher  
entitles your company  
to an immediate  
**75% CASH  
AGAINST  
INVOICES**  
Subject to approval

## Cash flow problems? Then cash this!

Need Cash Now? You've got it right there on your  
books! Confidential Invoice Discounting Ltd gives you  
75% cash against invoices—money you can put to work  
today. Our invoice discounting system is entirely  
confidential. Your clients remain totally unaware of its  
existence. For the full facts post this voucher now or  
phone us direct.

**Confidential Invoice Discounting Ltd.**  
Circus House, New England Road, Brighton, Sussex BN1 4GX  
Telephone: Brighton (0273) 606700. Telex: 87382  
Also Birmingham, Cardiff, Leeds, London, Manchester.  
A subsidiary of International Factors Limited.

Owner of country estate in West Berkshire and collector of  
fine English and Continental furniture including other items  
of interest.

## SEEKS TO ESTABLISH AN EXPORT TRADE IN ANTIQUES TO THE MIDDLE EAST

As a result of recent sale of family company, funds are  
available with which to acquire stocks, etc.  
Contact is sought in the Middle East with person able to  
establish outlets and arrange shipping, storage, distribution,  
etc. A good knowledge of shipping/insurance is essential.  
Exchange visits would be necessary in the first instance. The  
applicant would be expected to have sufficient funds available  
to purchase stocks in the first transaction.  
Write Box G.2188, Financial Times, 10, Cannon Street,  
EC4P 4BY.

## OFFER!

One of the most exclusive apartment complexes in the  
Costa del Sol.  
Offered by the developers for sale completed. 15 Air  
Conditioned Penthouse style apartments with fabulous  
coastal and mountain views. Swimming Pool, gardens, etc.  
Located in the award winning residential park of Torremuelle.  
Local and international schools, shopping, golf, tennis, etc.  
potential 4 x 5 Bedroomed Apts. 5 x 1/2 Bedroomed Apts.  
4 x 3 Bedroomed Apts. and 2 x 2 Bedroomed Apts.  
\$1,000,000 PRINCIPALS ONLY

**Immobiliaria Torremuelle, SA**  
Tartan House, 94 New Bond St.  
London W1, Tel 01 491 3215

## EXPORTING TO U.S.A.?

New York State based subsidiary of large U.K.  
Group can provide varied services—accounting,  
payroll, taxes, shipping, correspondence, ware-  
housing, for company exporting from U.K. to U.S.A.  
Pharmaceutical or allied industries preferred.

For further information write:  
Box G.2176, Financial Times,  
10, Cannon Street, EC4P 4BY.

## ESTABLISH IN THE U.S.A.

To assist U.K./European  
Mrs. etc. to establish in  
America a complete service  
is offered.  
• Market Evaluation.  
• Location and Evaluation of  
Company Acquisitions.  
• Distribution and Marketing  
Facilities, etc.  
For brochure, etc., contact  
**INDUSTRIAL CONSULTING**  
270 Madison Avenue  
New York, N.Y. 10016  
Telex: ITT 423067

## LICENCE AVAILABLE

New to U.K./Europe/Middle East  
Patented process for producing per-  
fect, clear, glossy, mirror-like, which  
applies to all surfaces, etc. The water-  
proofing process is simple and can be  
applied to all surfaces. The process is  
simple and can be applied to all surfaces.  
Write Box G.2172, Financial  
Times, 10, Cannon Street, EC4P 4BY.

## PROPERTY DEALING COMPANY

If you are tired of working  
as a Property Broker or  
Dealer, and hoping to go into  
business on your own, then  
this is the opportunity for you.  
We will finance your deals and  
share with you the profits.  
Write Box G.2172, Financial  
Times, 10, Cannon Street, EC4P 4BY.

## DO YOU WANT TO SELL TO THE DUTCH CONSTRUCTION INDUSTRY?

Successful Dutch company with highly  
professional sales force selling and  
supplying products to the Dutch con-  
struction industry. Able to handle  
one or three comparable products.  
Such products should be high quality,  
well-designed products, with a proven  
and distinct user benefits.  
Please send information to  
Box G.2179, Financial Times,  
10, Cannon Street, EC4P 4BY.

## U.S. GOAL PRODUCING COMPANY

seeks to borrow funds for  
expansion, repayments on prin-  
ciple and interest assured.  
Write Box G.2150,  
Financial Times,  
10, Cannon Street, EC4P 4BY.

## CAPITAL LOSSES WANTED

Up to £4m. capital losses  
wanted. Company with large  
unrealised capital gain wishes to  
purchase agreed capital  
losses. Principals only write  
to Box G.2181, Financial  
Times, 10, Cannon Street, EC4P 4BY.

## EXPORTING/IMPORTING TO MIDDLE EAST?

We can hire or sell from stock over  
£500 worth of goods for resale  
in the Middle East. No risk  
to you. Profitability to you.  
£50,000 plus or over 50% capital  
outlay by hiring, packing and shipping  
underletter.  
FOR DETAILS: 0777 641691  
GENUINE ENQUIRIES ONLY

## PLANT AND MACHINERY

Over 400 sets in stock  
—JICA 7000KVA  
Buy from the manufacturer  
—Clarke Group  
01-986 8231  
Telex: 817704

## BUSINESSES

### FOR SALE

**COLOUR PRINTING BUSINESS  
FOR SALE AS GOING CONCERN**  
TURNOVER £750,000  
4 colour Roland Ultra, 2 colour and mono machines. Guillotines, folders, stitcher, etc. Own plate making. All modern. Very well equipped modern building. Space 15,000 square feet including offices. Ample parking. Building for sale freehold or could be rented. Near London.  
Write Box G.2156, Financial Times,  
10, Cannon Street, EC4P 4BY.

**PRIVATE PROPERTY COMPANY  
FOR SALE**  
Only asset freehold block 15 flats and 5 shops built 1972. Estate Centre. Total Rents £10,000 plus. Good potential. Advantageous Long Term Mortgage.  
Write Box G.2157, Financial Times,  
10, Cannon Street, EC4P 4BY.

**RESIDENTIAL DEVELOPMENT CO.  
FOR SALE**  
A well established private company operating in Yorkshire and Lancashire. Sales circa £2m p.a. building around 100 houses p.a. mainly higher price range. Land bank for 4 years at present output. Substantial stock appreciation and tax allowances.  
Profits £150,000/200,000 p.a.  
Principals only. Write Box G.2155, Financial Times,  
10, Cannon Street, EC4P 4BY.

**MOTOR SPARES AND ACCESSORIES  
BUSINESS FOR SALE**  
Well established.  
T.O. WELL IN EXCESS OF £250,000 P.A.  
Own well-equipped comprehensive workshops. Located Bristol.  
Principals only should reply.  
Write Box G.2151, Financial Times, 10, Cannon Street, EC4P 4BY.

**MEDIUM SIZED CHAIN  
OF RETAIL SHOPS**  
Specialising in the sale of  
T.V., RADIO, AUDIO HI-FI  
Well established company with turnover approximately £1m.  
Prestige sites. Please reply Box G.2152, Financial Times,  
10, Cannon Street, EC4P 4BY.

**SOUTH CORNWALL**  
Company owning freehold site (14  
acres) with refurbished inn and Rest-  
aurant. Luxury self-catering flats and  
hotel for sale. Annual turnover  
£120,000. Offers in excess of  
£250,000 required. Principals only  
write.  
Details from Box G.2153, Financial  
Times, 10, Cannon Street, EC4P 4BY.

**PLASTIC DEVELOPMENT  
AND MOULDING BUSINESS  
FOR SALE**  
Net profit year ended 5th April,  
1977 approximately £24,000.  
Offers around £60,000  
will be considered.  
Write Box G.2187, Financial Times,  
10, Cannon Street, EC4P 4BY.

**YACHT CHANDLERS** For Sale. Est. 16  
years. Prime position S.E. Coast. Attractive  
turnover. Designed 2 floor shop,  
plus large 2nd floor flat over 15 year  
lease. Details Box G.2154, Financial  
Times, 10, Cannon Street, EC4P 4BY.

**TADWORTH, SURREY.** Close M25 motor-  
way. Retailer/intermediary Modern  
Factory. 9,500 sq. ft. with underwriting  
light engineering business. H.B. 12  
Luttrell Gardens, London, W.6.

### WANTED

**ATTENTION—  
SMALL LISTED COMPANIES**  
We are an established Private Company, whose present  
activities are in construction and allied fields.  
We are seeking a substantial interest in a publicly listed  
company by way of injecting into it our very profitable and  
cash rich subsidiary. To expand its activities.  
Replies in confidence to:  
Box G.2093, Financial Times, 10, Cannon Street, EC4P 4BY

**WANTED  
TAX LOSS COMPANIES IN HYDRAULICS OR  
REFUSE COMPACTION FIELDS, EITHER IN  
PRIVATE OR PUBLIC OWNERSHIP.**  
Write in confidence to Box G.2189, Financial Times,  
10, Cannon Street, EC4P 4BY.

**Fully Recognised  
Advertising Agency**  
with sound track record, good manage-  
ment and financial resources, seeks to  
acquire other Advertising Agencies and  
Consultancies in order to expand its  
operations and develop new areas of  
business. Location is not important.  
We are willing to consider a proportion  
of the purchase price to be paid in  
deferred payments. Please write in confidence  
to our first instance. Principals only  
write to Box G.2158, Financial Times,  
10, Cannon Street, EC4P 4BY.

**WE WISH TO  
PURCHASE A  
COMPANY**  
preferably in a service industry,  
earning pre-tax profits of at  
least £250,000 a year. Replies  
please to Moving Securities  
Limited, 19, Belton Street,  
London W1Y 8HS, with 5 years  
balance sheets. Strict confi-  
dence assured.

**Small Private  
EXPORT FORWARDING  
& CONFIRMING HOUSE**  
SITUATED IN WEST END  
seeks to purchase or merge with  
smaller firm.  
SPECIALISTS IN  
BUILDING MATERIALS  
Main markets Middle East and Africa.  
Write Box G.2164, Financial Times,  
10, Cannon Street, EC4P 4BY.

**CANADIAN COMPANY  
SEEKS TO ACQUIRE SMALL  
UK FOOD/FISH  
IMPORTING BUSINESS**  
Write Box G.2086,  
Financial Times,  
10, Cannon Street, EC4P 4BY

**PLANT HIRE COMPANY**  
An established Plant Hire Company  
with particular emphasis on scaffolding  
is required preferably in the North  
West of England, although Midlands,  
North East and South Central Scotland  
would be considered.  
Principals only please write to:  
Box G.2165, Financial Times,  
10, Cannon Street, EC4P 4BY.

**UK AIRFREIGHT  
FORWARDING  
COMPANY REQUIRED**  
SMALL/MEDIUM SIZED  
Number of offices immaterial  
Write Box G.2162,  
Financial Times,  
10, Cannon Street, EC4P 4BY.

**WANTED  
TO PURCHASE**  
I am interested in acquiring a  
partial or total interest in a  
corrugated container sheet  
plant.  
Write Box G.2164, Financial Times,  
10, Cannon Street, EC4P 4BY.

**ACQUISITION MERGER** Wine and/or Spirit  
Trade Young Company with ambitious  
management wish to acquire wine and/or  
spirit business or possible merger situa-  
tion. Write Box G.2166, Financial Times,  
10, Cannon Street, EC4P 4BY.

**MANAGER** 38 years' experience equity  
share in thriving rural manufacturing  
business. Management professional sales de-  
velopment. Initial details to Box G.2161,  
Financial Times, 10, Cannon Street, EC4P  
4BY.



## The Management Page

EDITED BY CHRISTOPHER LORENZ

## Why cutting overtime is no way to create new jobs

THE latest figures on UK economic activity may be mildly encouraging, but they do little to allay fears that the long-term trend in unemployment is still upward. Stimulating demand will increase consumption of goods, but changing technology will mean that less manpower will be required to produce them. Volume production best made by labour-intensive methods will be imported from the Far East and the Third World.

It will take ten to 15 years for the UK to find appropriate high added-value products and services, and to organise itself to supply them. In the meantime, action is required to ameliorate the effects of change. Passive measures to protect employment—like job subsidies—are useful, so too are active projects for improving the physical or social environment. Much more important for the longer-term are adult retraining programmes. Subsidising young people to stay at school could be productive, provided that they are helped to acquire the skills needed for the 1980s and 90s.

But some see this whole view as over-optimistic. They say that traditional growth rates are no longer a sustainable objective. With the added impact of technological advance, the volume of work to be done will shrink and a start must

be made now to share out the remainder. Otherwise, there will be a growing number of under-privileged, unskilled, underemployed people swaying between apathy and destructive anger. This contingency requires a plan.

In its April Gazette, the Department of Employment examined three ways of work sharing: a shorter basic working week; longer holidays; and a reduction in overtime.

The Department discarded alterations in the working week or holidays as inflationary. Likely to affect the competitiveness of UK manufacturers and, therefore, self-defeating. However, it suggested that reductions in overtime might be used for job sharing without such adverse effects, since premium payments would be reduced.

If it were possible, hypothetically, to convert all overtime worked in manufacturing into full-time jobs, unemployment in manufacturing could be eliminated, the Department said. The practical problems of reduced flexibility, carrying out work which has to be done outside normal hours, reductions in earnings and packaging overtime hours into workable jobs would, in the Department's view, limit the potential of this approach and would require detailed planning at the workplace rather than nationally.

How real are these problems? As a start it is necessary to identify the people whose work might be shared. The Department of Employment's statistics

## Eric Heuch and David Kingston question the feasibility of the Department of Employment's proposals for work-sharing

## BREAKDOWN OF LABOUR FORCE IN A TYPICAL ENGINEERING COMPANY

Occupation	Number employed (manual males)	Overtime hours worked per man per week
Maintenance of all types	40	10
Process plant operators	25	9
Machine setters	45	8
Machinists (skilled)	70	6
Machine operators (semi-skilled)	40	3
Tool room workers	30	5
Material handling & stores	80	4
Quality control	120	4
Assembly (semi-skilled)	350	3
Assembly (skilled fitters)	40	6
<b>TOTAL "manual males"</b>	<b>980</b>	<b>5</b>

are invaluable. The first table shows that male manual workers carry out the most overtime.

The second table might suggest that there must be something about oil and petrol which generates a desire to work overtime. In reality, the common factor between most of these occupations is that, in each, people are performing a service function, involving expensive machinery, to meet customer needs. Labour cost is a subordinate factor.

## Women set work patterns

Does the work have to be done by men working long hours? In some cases, at least, work could be shared by extending shift-working, split shifts or split-week working. But how acceptable would the consequent reduction in weekly earnings be to those currently employed in these fields?

At the bottom end of the overtime scale, men in clothing and footwear work only 2.8 hours per week each. These are labour intensive industries under international competitive pressures; work patterns are also set by the women operators, who provide a high proportion of the workforce.

In between there is the mass of workers, many in engineering, for whose overtime habits the statistics provide a readily identifiable pattern. In order to assess the feasibility and

bottleneck machine sections, and to enhance the earnings of skilled men. The latter is required to maintain acceptable differentials against semi-skilled assembly workers who earn bonuses, and to retain the men. If these problems did not exist and recruits with adequate skills could be found, the company would take on 10 more people.

The third function of overtime is to ease short-term bottlenecks and thus to maintain delivery performance when sales demand fluctuates. This occurs in all sections, but is the principal cause of overtime among semi-skilled assembly workers and in quality control. It is unpopular with many employees because it is called for at short notice and is unequally distributed. With current overall levels of demand, sufficient recruitment to eliminate overtime would be costly and unjustified. However, improved control of production flows would reduce fluctuations in demand on assembly. Then recruitment of six men could be justified.

So, in theory, this company could increase its male manual workforce by 20 people or 2 per cent (14 skilled men and six semi-skilled). A similar scale of increase in the engineering industry generally would reduce manual unemployment in engineering by about 40 per cent, which is a significant contribution. But, in practice, this cannot happen. Most of the places to be filled are for skilled people who are not generally available.

Reductions in overtime which do not affect product costs would require substantial reductions in individual earnings, since total pay would have to be shared between more people. This would seriously disturb the compromises by which employers and employees overcome the deficiencies of wage structures which cannot be put right because of pay policies.

This, in turn, would be widely unacceptable to the people concerned, who would either leave or become disaffected. Compensating them by special payments would increase costs. The upshot of all this would be a reduction in the firm's international competitiveness, and employment prospects. This is essentially the reason the Department of Employment gives for rejecting a shortening in the basic working week, but

## Generating wealth

Surely we should concentrate on providing the conditions under which the competitiveness of products and services can be improved? This would generate wealth and make it easier to share. If social pressures do require that work sharing should start earlier rather than later, the debate on how this might be done should start within the constraints used in this article. The costs and competitiveness of the organisations concerned must not be affected. They provide the wealth which makes work sharing possible. They should not be inhibited in that process.

Eric Heuch is a senior consultant, and David Kingston is a manager, business economics division, of PA International Management Consultants.

## Harnessing the local talent

People Development in Developing Countries by Ross Maibson. Associated Business Programmes, £9.95

"WHY IS it that each new expert insists on ignoring what the expert before him has achieved? In he comes, secure in his enthusiasm—mouth open and mind closed. Every time."

Such a criticism would be condemnation enough if it were made about professional consultants called in by companies in Britain, but when applied to the expatriate expert recruited for an operation overseas it assumes a new significance.

It helps to explain why the governments of third world countries are so often wary of hiring staff from the West, and illustrates one of the problems facing the personnel manager working overseas for a company suffering from a shortage of indigenous expertise.

This book aims to reduce the likelihood of such recruitment mistakes and attempts to show how, through an imaginative use of manpower planning and training, people development, a company setting up an operation in a developing country can successfully plan to minimise its reliance on overseas personnel.

Written by a man who has spent most of his working life in personnel management, much of it abroad for Philips, Unilever, and BP, the strength of the book lies in the useful detail it gives on how best to harness indigenous talent. It does, however, suffer from a disease not unfamiliar to sociologists—the mystification caused by an over-reliance on jargon. Witness the use of phrases like "cross-cultural applicability" or "recognition of this in-context fact-regarding people development."

But in spite of the language the message comes through. The starting point for the successful development of people in emerging countries, he says, is to have precise information on the political, cultural and economic factors peculiar to each country, and in particular the need to understand the behaviour of local people and their pattern of life.

He quotes the example of a workforce which was unwilling to accept orders until the company found out that the foreman it had hired did not have the authority accorded with belonging to the local aristocracy. The answer was to recruit a competent member of a nearby royal family.

He advises on how to cope with the problem of what he calls "the national uniqueness syndrome," an example of which might be the man who, resenting the changes brought to the indigenous way of life by the operations of a Western company, says: "We have our own ways and methods and will use them to seek change as we have done in the past." The author argues that, while respecting national differences, the answer is to play up the common denominators between countries, particularly in connection with, say, the mutual need to achieve industrial wealth and enterprise.

While a structured approach to training is essential, the author warns against the use of too much theory. Local examples coupled with what he calls the "de-sophistication" of new knowledge (stripping it of unnecessary Western sophistication) is the most productive.

On interviewing and selection of staff he warns against the inclination automatically to regard those who speak good English as best suited for the job. The author believes that this has caused more employment mistakes overseas than any other.

On the recruitment of expatriate staff he emphasises the need to exercise extreme care by choosing only those individuals who are most likely to be able to understand and integrate with the local environment and population. He paints a picture of the ideal recruit whose foremost desire is to work within another culture coupled with a genuine interest in helping others to develop.

No doubt many expatriates would find this chapter rather amusing. In practice the company nearly always comes first, and overseas personnel are often noted more for their closeness than their ability to integrate.

While containing much of value to the man who is concerned with personnel management in developing countries the book does however tend to fall into the trap of many similar attempts to distil a lifetime's work into both a theoretical and a practical guide. As a result it is neither one nor the other. With an array of somewhat simplistic exercises, tables and charts, some chapters read like snatches from a college training manual, while others concentrate on the generalities without the illumination of concrete example.

Some discussion of individual companies' experiences in setting up operations in the developing world would have helped provide the meat the book lacks.

Richard Cowper



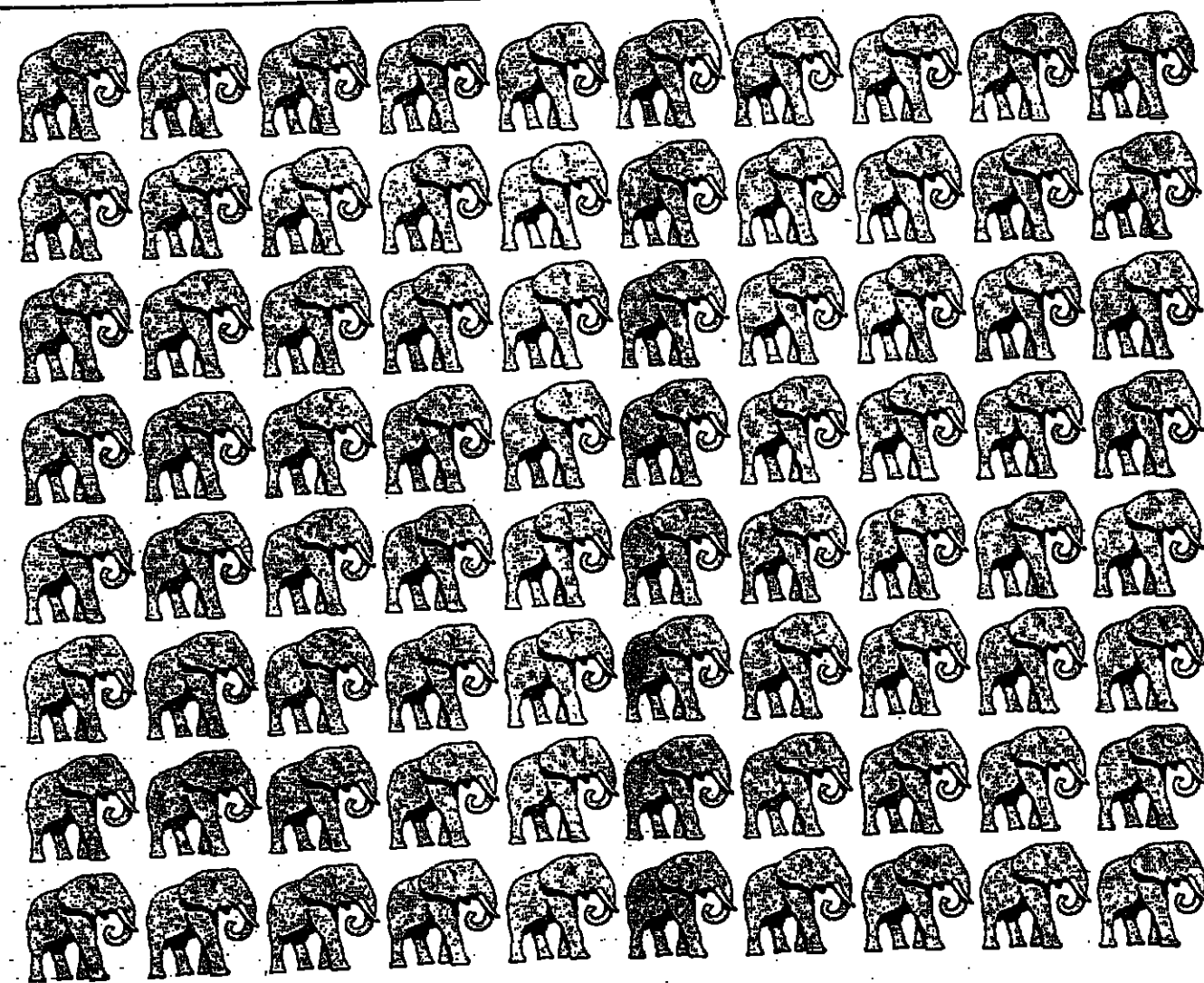
Promotional and technical literature for export sales to the Arabic-speaking countries of the Middle East and Iran must be translated and typeset in the idiom and style the market demands, by specialists.

BRADBURY WILKINSON (GRAPHICS) LTD  
NEW MALDEN,  
SURREY KT3 4NH  
TELEPHONE: 01-947 3271

Type of Worker	Average overtime hours per person per week
Manual Male	5.8
Non-Manual Male	1.4
Manual Female	1.0
Non-Manual Female	0.3

The next table shows the top ten occupations currently working overtime.

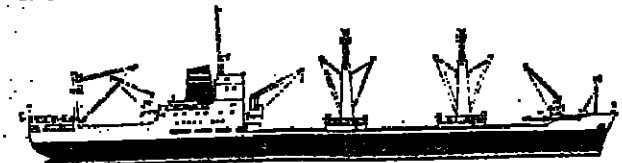
Occupation	Overtime hours per person per week
Heavy goods vehicle drivers	10.3
Bus and coach drivers	10.5
Bus conductors	9.8
Mechanical plant drivers	9.8
Agricultural machine drivers	8.9
Other drivers	8.0
Crane drivers	7.9
Foremen (sheet metals, etc.)	7.5
Maintenance fitters	7.4
Furnacemen	7.0



## A single lift for m.v. 'Craftsman'

Five hundred tons is the lifting capacity of the m.v. "Craftsman". It is the greatest lifting capacity of any liner vessel under the British flag. This vessel forms part of the Harrison Line Fleet which has a total of seven ships built and equipped for the carriage of heavy lifts. All are available for specialised assignments, often travelling to parts of the globe off traditional liner routes to carry out a single job—such as transporting a massive transformer. Heavy lift vessels, container ships, bulk carriers and conventional liner vessels all play an important part in the modern Harrison Line fleet. But a shipping line is built from more than ships. Harrison people are hand picked and highly experienced. Those on land are backed by modern aids, such as computers for the all-important

documentation. Unlike the elephant, Harrison is not the largest of its kind. But, with the finest ships, skilled personnel and a tradition of 125 years of caring for cargo, Harrison is one of the finest shipping lines today.



## Harrison Line

WE CARE FOR YOUR CARGO

Thos & Jas. Harrison Ltd, Mersey Chambers, Liverpool L2 8UF  
Thos & Jas. Harrison Ltd, 15 Devonshire Sq, London EC2M 4HA

## Do you have vacancies for young people?

You could find just the people you need through the Careers Service.

As an employer, you know the problems of recruiting young people to suit your needs. It can be time-consuming and costly. Fortunately, professional help could be literally just around the corner. Simply call your local Careers Service office.

Our staff know a good deal about the abilities of local school leavers who are looking for jobs. In fact, we were in contact with many of them before they even left school.

With our experience and specialised skills, we can use this knowledge to identify the most suitable candidates.



Which means you only have to spend a little time selecting from a short list.

As well as saving time, you could also save money. You see, there's no fee for this service.

Incidentally, being part of the local education authority, we can also advise you on academic standards, apprenticeship schemes, day release and other further education, as well as on Government schemes to help unemployed youngsters.

So get the help of our experienced professional staff in filling vacancies for young people.

Call your local Careers Service office. Or fill in the coupon.

## Careers Service

Please ask my local Careers Service office to contact me.

Name \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
County \_\_\_\_\_ Tel No. \_\_\_\_\_

Return to: Roger Murphy, Careers Service Branch, Department of Employment, 97 Tottenham Court Rd., London W1P 0ER.







## The final weekend

by MAX LOPPERT

A clutch of first performances marked the closing days of the 1978 festival. Gordon Crosse's *The*, for solo flute, two string septets, and two horns, was the most substantial of them. Like *Ariadne and Wildboy*, earlier members in Crosse's sequence of works for concertante wind instrument and small ensemble, *The* has a programme. Like *The*, it runs, not necessarily in exact parallel to the musical events, but alongside them, in a mutually informative and stimulating way. The flute may be said to portray Blake's *The*, youngest daughter of the Seraphim, who "in palest white" the secret air "in order to pose questions about the nature of mortality. Descending to the realm of human life, she "saw the secrets of the land unknown" and died in horror, leaving her questions unanswered.

The dramatisation in musical terms of an original innocence and its disruption by the disturbing experience of knowledge is a Britten-like conception. Crosse, through his functional opposition of diatonic and chromatic harmonies is also Britten-like and handles it with originality and boldness. In the opening bars the strings paint a cloudless diatonic, indeed modal landscape, against which the flute sings a charmed song in "white" notes. With the first entry of the two horns, who play the role of agents provocateurs, mostly in their lowest register, accidentals begin to creep onto the staves; the lines become choppy, Stravinskyan, with harder-edged contrasts and intrusions of darker colour.

Crosse's music always sounds well, immediately, and *The* is no exception. It is a clearly ordered score, in which barred and unbarred units, precisely notated and aleatoric sections, all interlock in a fabric of cool luminosity, unclogged even when distinctive substance than the confront each other in a central climax. The whole piece is lucidly achieved. A doubt, on a first hearing, might be that the music of experience seemed to be made of an altogether less distinctive substance than the cloudless, blameless music of innocence which opens the work so attractively.

On Thursday, it was beautifully played by Richard Adeney, who requested the piece from the composer, and by Contrapuncti under Michael Lankester, Crosse's familiar champion. I should have liked a second performance after the interval, for the pleasure of hearing those floating, shining opening sounds again, and for not to have quite completed an opportunity of resolving (or, uneasy period of transition.

less happily, confirming) later doubts. This would have meant the loss of the *Lyrical* by Peter Pears, by the Crago, composer Krzysztof Meyer (b. 1943). But this proved to be a fluent but singularly forgettable piece, in which the music seemed to bear little relation to the poems, even to be detachable from them without much harm, the loss would have entailed no great hardship. Sir Peter, whose voice is at present imbued with the tones and the shades of an endless Indian summer for which any amount of Aldeburgh wind and rain can be tolerated, gave next morning's short recital with Osian Ellis, which began with Robin Holloway's new *Willow Cycle* for tenor and harp. The text knits together Desdemona's song, and fragments from *Opheelia*, with Raleigh's *Walsingham* and with snapshots of folk song and rhyme. In Richard Gregson's revival of the original Colin Graham production, was energetic, and full of cheerful and goodwill (matched by a large audience). But under John Lubbock the musical side of things was a little thin-blooded; the tunes seemed less catchy, the dramatic devices less ingenious, than they used to. It would be foolish to suggest that the festival put aside for even a short while its legacy of Britten music-theatre pieces (for that of a better catchiness) than the buildings of which he wrote are still so gainfully employed in their performance. Perhaps what is needed is a new style of Britten production, stripped of all deference to the past (though not unfaithful to the works themselves) in the manner of the Covent Garden *Crimes*. At the moment the works—and for that matter the festival itself—seem opening sounds again, and for not to have quite completed an opportunity of resolving (or, uneasy period of transition.

## Laytons

Great Claret List  
1961-1977 Vintages

Before Claret prices continue upwards do consider a purchase to fill any empty space.

Ref.	Per doz. botts. Incl. V.A.T.
FJ 1 1961 CH. CALON, Montagne St. Emilion.	
A bargain.	£68.00
FJ 2 1967 CH. du LYONNAT, Lussac St. Emilion. Rich tasting.	£47.00
FJ 3 1970 CH. LA ROSE FIGEAC, Pomerol, Wonderful.	£48.00
FJ 4 1971 CH. GRAND JOUR, Bordeaux Superieur. Very good value.	£26.00
FJ 5 1971 CH. MARRIN, St. Emilion. Concentrated sense of class.	£37.00
FJ 6 1972 CH. HAUT PONTET, St. Emilion, A Grand Cru of startling elegance.	£37.00
FJ 7 1973 CH. MONTROSE, 2nd Growth St. Estephe. Firm, full and special.	£53.00
FJ 8 1974 CH. PAVIE, Grand Cru St. Emilion. The best St. Emilion from a large tasting.	£56.00
FJ 9 1975 CH. GOBINEAU, Bordeaux Sup. Powerful and big taste—delivery July.	£26.00
FJ 10 1976 CH. du VIEUX CLOS, Montagne St. Emilion. Purchased entirely on quality.	£31.00

Special shipment exclusive to Laytons  
FJ 11 1975 MAITRE D'ESTOURNEL. A daily Claret shipped by Reno Frats, owner of Ch. Cos d'Estournel exclusively for Laytons—excellent flavour that lasts in mouth.

FJ 12 1977 CH. Cos d'ESTOURNEL 2nd Growth St. Estephe	£42.00
5 cases +	£38.30

Available in bond London Autumn 1979  
V.A.T. Duty and delivery charged at cost on availability.

Tasting Note: Limited crop of lovely colour, fruity taste with stamina, will drink around 1984/5.

Minimum Order: 1 doz. bottles unmixed.  
Delivery: (except Cos. 1977) FREE except one-case orders charged £1.50 extra.

Please ring: G. J. CHIDGEY or J. RADCLIFFE at LAYTONS, 11, GOUGH SQUARE, EC4A 3JJ.  
01-353 1178/9. Telex: 21139.  
Laytons are specialists in Fine Wines.



Mrs. Isabel Styler-Tas, Salvador Dali, 1945

## National Portrait Gallery

## 20th Century Portraits

by DR. ROY STRONG

I approached the exhibition of 20th Century Portraits at the Carlton House Terrace extension of the National Portrait Gallery not without interest. For a decade and a half I worked in that gallery, seven years below ground level and eight apothecised onto the ground floor as its director. The exhibition summed up for me what was perhaps the central dilemma of the place as an institution. Its future, of necessity, depends on the viability of the portrait as an art form in this century. Nothing can equal the crushing sense of aesthetic collapse than the NPG's post-1900 collection, something which the founders of the gallery in the 1850's could never have anticipated. Robin Gibson, the exhibition's organiser, has politely included a few of them—Patrick Heron's T. S. Eliot or Ulbricht's Mountbatten—to hang alongside van Dongen, Dali and Kleeber but on the whole their inclusion seems summed up for us by the series of three portraits of Ambrose Vollard, the dealer, by Renoir, Bonnard and Picasso. For Renoir, Vollard is a renaissance connoisseur angling with pleasure a sculpture like a member of the Medici court. The picture is full of reminiscences of the renaissance tradition. For Bonnard he is just a dumpy, sleepy, balding middle-aged man slumped nursing a cat on a sofa in a studio. For Picasso in 1909-10 he is a pattern of cubist rectangles and lines, still clearly recognisable because the painter has stopped just short of explosion.

The central theme of the exhibition, that of the impact and resolution of abstractionism on portraiture, is succinctly summed up for us by the series of three portraits of Ambrose Vollard, the dealer, by Renoir, Bonnard and Picasso. For Renoir, Vollard is a renaissance connoisseur angling with pleasure a sculpture like a member of the Medici court. The picture is full of reminiscences of the renaissance tradition. For Bonnard he is just a dumpy, sleepy, balding middle-aged man slumped nursing a cat on a sofa in a studio. For Picasso in 1909-10 he is a pattern of cubist rectangles and lines, still clearly recognisable because the painter has stopped just short of explosion.

## M.V. Pride of Greenwich

## Mike Westbrook Brass Band

by KEVIN HENRIQUES

Planner/composer/arranger/bandleader/euphonium player Mike Westbrook is one of Britain's most diversified jazz talents—apart from music he has also collaborated in several theatrical and mixed media productions. In recent months he seems to have been concentrating on his six-piece Brass Band, a group which can be safely termed unique. Not because it comprises versatile multi-instrumentalists who also sing but because of its astonishingly eclectic repertoire. This ranges from jazz standards to settings of William Blake poems, from Brecht/Weill music to hymns. In fact almost anything which comes under the broad category of music.

This immensely approachable, instantly likeable band appears in diverse locations—recently it played three afternoons outside the Serpentine Gallery in Kensington Gardens. Last weekend it opened a series of Friday evening cruises from Westminster Pier, organised by Ogun Promotions and promising to feature, until August 4, some of the best local musicians, most in the modern idiom.

Though there was nothing proud about the *Pride of Green-*

ing the component lines of the face around the canvas also. That was soon to follow.

These three images sum it up. After looking at them the visitor is free to move and enjoy the stylish presentation of each and every one of the faces swings to add fro on this eternal pendulum, from the presentation of an image or office rather than a human being, to a private personal image, to the sifter being subjected to the distortion of whatever happened to be the reigning style of the moment.

What struck me most was that abstraction in fact took to an extreme the mannerist theory of the portrait as depicting the idea of a person rather than an actuality. Albert Gleize's Stravinsky of 1914 is an accumulation of attributes. It celebrates through its forms and shapes the singular harmonies of the composer in much the same way that it is incidental in a portrait by Rigaud that it is a King of France rather than a still life of symbols. Where such symbols are lacking the modern abstract painter, unlike his predecessor, quickly runs into trouble. Not even the genius of Picasso can match the Man Ray photography of Lee Miller in its ability to ensnare her beauty and *Vogue* chic.

Otherwise it is an anthology through which to browse. There is a marvellous Vuillard (not strictly speaking a portrait, definition which gets its best does not, therefore, ever seek to give its sifter reassurance or pay homage to the outer surfaces. It aims instead to tear away the mask and this is a challenge which requires not only exceptional bravery on the part of the artist but even more of the much-maligned victim. Come back Gainsborough, all is forgiven.

For a clearer, cleaner audition of the band its latest LP *Goose* (Original Records, ORA 001), from which several of Friday's items were taken, is a more than satisfactory substitute. Like the Brass Band itself the LP is imaginative and totally enjoyable.

*Goose* is also the title of the band's jazz cabaret which it performed at the Open Space from July 4 to 9.

## Prospect at the Old Vic

A £13m. appeal was launched yesterday to re-equip the Old Vic, an exciting and effective drama centre for the 1980s and beyond.

Following the departure of the National Theatre Company for its new South Bank home in 1976, Prospect Theatre Company has continued the theatre's classical tradition.

In October, Toby Robertson, director of Prospect, became director of the Old Vic, charged with bringing the theatre back to the forefront of the British theatrical scene.

The money is needed to revita-

## Open-air courtyard entertainment

The working population in and around the ECA area of London is to be provided with an 11-week season of free lunchtime entertainment to be held each Friday, from 1.15 pm in the open-air courtyard of the W. H. Smith building in New Fetter Lane.

The weekly entertainment, commencing on Friday, June 30 and ending on Friday, September 8, will follow the tradition of London's street performers from bygone days, with performances by poets, groups playing early music, dancers, jazz musicians and travelling actors.

This is the first-ever season of its kind arranged by W. H. Smith, who moved into their purpose-built head office in 1976 and decided that the unusually shaped courtyard would lend itself to this type of professional entertainment.

The first lunchtime interlude will be a performance by members of the Bubble Theatre Company. Established in 1972 at the instigation of the Greater London Arts Association, the travelling Bubble Theatre has since played to almost 200,000 people with 37 shows in most of the 32 London boroughs.

## Albert Hall

## Liaoning Acrobats

by CLEMENT CRISP

The programme does not less diverse in trickery than the enable one to identify him, but Shanghai ensemble who were an unknown genius perches ten feet above ground on a unicycle. Some of the capers defy belief, and with every appearance of a girl does a hand-stand on another girl's head, her own head bowed with one foot so that they topple with rice-bowls which she nestle one inside another on his head. Then, because life has been getting dull, he adds a cup and spoon, and a tea-pot with lid, and somehow contrives to pour a drink from the pot into a cup. He is, of course, a Chinese acrobat, one of the troupe from Liaoning who are at the Albert Hall for the rest of this week. He is, of course, a Chinese acrobat, one of the troupe from Liaoning who are at the Albert Hall for the rest of this week. He is, of course, a Chinese acrobat, one of the troupe from Liaoning who are at the Albert Hall for the rest of this week.



The Liaoning Acrobats

## Festival Hall

## Ashkenazy

by DOMINIC GILL

Two concertos introduced far behind.) It took the breath Mendelssohn's Italian symphony at the London Symphony Orchestra's concert on Sunday under André Previn—the last of Mozart's four little horn concertos K495, delivered with smooth and creamy tone, urban and pleasing by the LSO's principal horn, David Cripps; and Chopin's E minor piano concerto, thrown off with spectacular brilliance, bright as a gem, by Vladimir Ashkenazy.

It was a glittering account, cut quick and clean. It was rarely buoyant—in the sense of a start to finish? But Ashkenazy's buoyancy that can lift a phrase suddenly through the clouds and up into the open sky (as Liszt in his famous recorded performance lifts measures 23-24 of the Romanze dizzily up and away into clearest blue, leaving earth



## BANCA NAZIONALE DELL' AGRICOLTURA

REGISTERED OFFICE AND HEAD OFFICE IN ROME

1977 Annual General Meeting of Shareholders  
held in Rome on 28th April, 1978

The Shareholders in the Annual General Meeting have adopted the reports and the balance sheet as at 31.12.77 which shows a profit of Italian Lire 10,443 million. The Bank's policy during the past year pursued the objective of ensuring that deposit and lending rates were compatible both with the directives of the monetary authorities and with the conflicting requirements of depositors and borrowers, without affecting the bank's income and expenditure account. In order to maintain stability and cost control the bank continued its policy of diversifying its sources of deposits of which individuals provided 73.5% whilst 21.2% and 5.3% were provided by companies and the public sector respectively. The bank's lending was directed mainly at medium and small borrowers i.e. 93.1% to companies, 3.7% and 3.2% to individuals and the public sector respectively.

Total deposits exceeded Italian Lire 5,580 billion of which Italian Lire 4,080 billion were provided by individual depositors. Lending almost reached Lit. 2,700 billion. The number of accounts was in the region of 774,000. Due to considerable provisions, both statutory and voluntary, the bank's own funds have now reached Italian Lire 126 billion. The net profit allows a dividend of Italian Lire 175 to be paid for each share of Lit. 500 par value as from 2nd May 1978. During 1977 new sub-branches were opened in Bari, Borgaro Torinese and Carmagnola thus bringing the total number of branches and sub-branches throughout Italy to 145. A new Representative Office has been established in Teheran in addition to those in Frankfurt, London, New York, Paris and Tokyo. The staff at 31st December 1977 consisted of 6,385 employees.

## Financial Highlights

TOTAL DEPOSITS	5,580,337,233,305 LIRE
TOTAL FUNDS AVAILABLE	4,080,125,607,903 LIRE
LOANS AND ADVANCES	2,667,663,956,151 LIRE
OWN FUNDS*	125,922,455,696 LIRE
NET PROFIT	10,443,063,023 LIRE

\* (after approval of Shareholders' General Meeting to which on May 2nd, 1978 will be added the new dividends accrued on shares of Bank's property)

## VENEZUELA

Continuing action in culture, independence and democracy

VENEZUELAN CULTURAL EVENTS 3 JULY-29 JULY 1978

commemorating the  
167th Anniversary of Venezuela's Independence

ART · MUSIC · FILMS · BOOKS · EXHIBITIONS



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telegrams: Finantime, London FS4. Telex: 886341/2, 883897

Telephone: 01-248 8000

Tuesday June 27 1978

## Grasping the nettle

FOR SEVERAL years the Government has been finding it difficult to persuade able business executives to accept senior posts in the nationalised industries. This is partly because the conditions under which the heads of the state corporations have to work are extremely unattractive, and partly because the salaries offered are too low. On the first point the complaints are well known—lack of clear objectives, arbitrary interference from Ministers, uninformed criticism from members of Parliament and others. Many businessmen have felt that in these circumstances it would be impossible to do an effective job. The salary level has usually been a secondary consideration, but an important one. Not many businessmen are prepared to accept rates of pay which are about half the level of comparable jobs in the private sector.

## Wage Restraint

It may be that the first set of principles will be eased if the principles and proposals set out in the recent White Paper on nationalised industries are implemented. But that will take time; there is still a good deal of disagreement about the appropriate institutional framework and the criteria to be used in assessing performance. The salary issue, by contrast, is clear-cut. The heads of the nationalised industries have been very shabbily treated. They have been made the pawns of successive attempts to win trade union compliance for wage restraint. Quite apart from the disincentive effect on potential recruits, the Government's handling of top salaries has created bitterness among the current chairmen, which can hardly be good for performance or for constructive relationships with Whitehall.

The matter has been festering for some time, particularly after the Government's decision not to implement the recommendations made at the end of 1974 by the Top Salaries Review Body, under the chairmanship of Lord Boyle. The recommendation then was that the chairmen of British Steel and the Post Office should have their salaries raised to £40,000 a year (from £28,100 and £21,100 respectively) and that the chairmen of most of the other large state corporations should go from £23,100 to £35,000.

## Repugnant

The increase in salary might be made more palatable — not just to trade union leaders, but to the public — if part of it took the form of a bonus related to performance. The performance criteria could not be confined to profitability, especially in a monopoly like the Post Office, and the formula would have to vary from corporation to corporation. But the principle of relating the chairman's remuneration to his effectiveness as a manager is surely worth examining. There are some members of the present Cabinet to whom financial incentives and large salaries are "morally" repugnant, especially in the public sector. The Prime Minister ought to overrule them. Unfortunately, the chances are that he will decline to make a fight of it and the problem will be deferred once again.

## The Left wins in Iceland

ICELAND FACES a period of political uncertainty following the left-wing victory in Sunday's general elections. Given the island's strategic importance, it is hardly surprising that NATO planners have been keeping an anxious eye on the poll's outcome, particularly as the Marxist People's Alliance, one of the main victors, wants to take the country out of NATO and dismantle the important American base at Keflavik. But it is still far too early to draw firm conclusions about the likely policies of the next government in Reykjavik. The new Government will have to be a coalition, and a good deal of negotiating is bound to take place before it is formed.

## Complicated

It is true that the left wing has done well. The outgoing Prime Minister, Mr. Geir Halgrímsson, leader of the conservative Independence Party, conceded defeat well before the final results were known. At the time he did so, the People's Alliance and the left-of-centre Social Democrats looked likely to win a combined total of 28 seats in the 60-member national assembly, against only 21 for the Independence Party, down from 25 in the last elections in 1974. The Independence Party would remain the largest in the new Parliament, but the formation of a left-wing coalition, would clearly be a possibility. The situation is further complicated, however, by the massive defeat of the left-of-centre Progressive Party, the junior partner in the outgoing coalition, which dropped from 17 seats to 10. The Party's immediate reaction to the election result was to opt for a period of torpedoing plans for an alliance of all three main left-wing parties.

The elections' major victors have been the Social Democrats, who registered a spectacular increase from five to 14 seats.

## Hint of progress in the arms cut talks

BY PAUL LENDVAI, Vienna Correspondent

THE FORGOTTEN TALKS in Vienna for a reduction of NATO and Warsaw Pact forces in central Europe are showing some life at last. The eastern side has moved some way towards the Western position that a ceiling of 900,000 soldiers and airmen from each side should be imposed, rather than setting maximum strengths for each national contingent.

How far the Russians really did move when the proposal was submitted by Mr. Nikolai Tarasov on June 8 remains to be established. It may be some indication of how difficult the task is going to be that Mr. Tarasov's proposal came at the 172nd plenary meeting of the 19-nation conference, which began as long ago as October 30 1973.

Mr. Tarasov claimed that given a positive Western response the proposals presented on behalf of the Soviet Union, Czechoslovakia, East Germany, and Poland could produce a breakthrough, and move the negotiations decisively towards an agreement. After some initial hesitation and even some conflicting statements issued by various "authoritative sources" in Vienna, Washington, and Brussels, NATO spokesmen now describe the Warsaw Pact initiative both on and off the record as a "significant move" towards the structure and "some of the substance" of the Western position.

But they also say that without an agreement on actual figures of military manpower it will be impossible to reach a mutually acceptable agreement on reducing forces and armaments in central Europe. Furthermore, the offer falls far short of what the West proposed in its last major proposals of December 18 1975 as amended on April 19 of this year. In sum, there is still much to be done to clear up ambiguities concerning manpower data, and the post-reduction levels allowed to the 11 direct participants (the U.S., Belgium, Britain, Canada, West Germany, Netherlands, and Luxembourg for NATO, and the Soviet Union, Czechoslovakia, East Germany, and Poland for the Warsaw Pact) which have troops in the central region. The other eight states from the two alliances have a restricted status.

In order to understand both the scope and the limits of the Warsaw Pact move, one has to remember the starting positions of each side. The West sought to reduce the disparity of about 150,000 troops and some 10,000 tanks existing in the central region in the East's favour. Its three main demands were—and are—that:

The Balance of Forces in Central Europe		
NATO Countries*	Warsaw Pact Countries	Relative strength NATO: Warsaw Pact
TOTAL SOLDIERS	11:12	1:1.2
SOLDIERS IN FIGHTING UNITS	11:12	1:1.2
MAIN BATTLE TANKS	1:2.7	1:2.7
ARTILLERY	1:2.5	1:2.5
FIXED-WING TACTICAL AIRCRAFT	1:2.4	1:2.4

\*Including French forces in the Federal Republic of Germany

would have to reduce its troops more than NATO:

- That there should be an equal common collective ceiling on the manpower of each side without placing numerical limits on individual national forces; and
- That the reduction should be carried out in two phases, with first stage cuts confined to forces of the two superpowers stationed in the central area.

The East also insisted on equal cuts, seeking to preserve and to give a contractual sanction to its existing superiority. Its negotiators pressed for across-the-board comprehensive reductions by all participants of all types of forces and armaments. Last but not least, the Soviet side wanted to impose national ceilings which would have disrupted Western defence policy and made it difficult, perhaps impossible for the alliance to compensate for a reduced U.S. presence by increasing other national forces.

The freeze on national forces was in practice specifically aimed at the Bundeswehr. To break the deadlock, NATO in December, 1975, proposed the withdrawal of 1,000 U.S. tactical nuclear weapons, 54 aircraft with nuclear capability, 36 Pershing missile launchers, and 29,000 troops from central Europe in return for the withdrawal of an entire Soviet tank army of 68,000 troops and 1,700 tanks from East Germany. Two months later, the East put a counter proposal which moved somewhat closer to the two-phase approach without changing the projected final outcome. In short, it was not regarded as an adequate response to the previous Western offer.

Overshadowed by the conflicts at the Belgrade follow-up conference on European security and by the sharpening tensions between Washington and Moscow, the Vienna talks were deadlocked for almost two years. But it is important to realise that the basic groundwork was being laid for possible progress. The weekly plenary meeting was regularly held on every Thursday and the American and Soviet chief delegates also regularly met on an informal basis. It is at these informal encounters, lasting for three to four hours in the respective private residences, that the real bargaining is done, much to the chagrin of the Romanians who have repeatedly criticised the practice of holding unofficial meetings.

Though formal proposals are introduced only at the plenary meetings, the two sides inform each other in advance of any forthcoming move. Thus it was no surprise when NATO last April put forward some proposals which in any case had already been widely and pub-



A Phantom fighter takes off. The West has proposed a reduction of the number of aircraft with nuclear capability, such as these, in the central European area.

lically discussed for almost half within two-three years all direct would also not be binding up to a year. In essence, it offered participants would follow suit of the military structure of NATO and rather focusing up the Vienna talks. This national subceilings are imposed and if France were to withdraw more troops from West Germany than provided for, it would have fewer troops in central Europe than allowed to it. In the unlikely event France increasing its forces Germany, the West would have too many troops and would have to pull some out.

The East wants to free certain categories of civilian employed by the armies who conceding the need for further clarification of a definition of military personnel as such. In any case, by the inclusion of paramilitary forces such as frontier guards and internal security units, and in the so-called grey area of conflicting definitions. But the West claims that the paramilitary units were excluded from its estimates.

A second major stumbling block is the eastern interpretation of common collective ceilings. An Eastern source told the Financial Times that the new Warsaw Pact proposal also spells out certain restrictions without providing for individual national subceilings. But in fact the new formula would contain a provision that no direct participant might increase its forces above the level existing before the reductions. Furthermore, a direct participant might only compensate for 50 per cent of a reduction made to another national force. What does this mean in practice? The West German Bundeswehr now has 340,000 soldiers. Reducing NATO forces to 700,000 would involve cutting the Bundeswehr to 300,000. If, subsequently, unilateral reductions were made by another NATO member or if a member were to withdraw from the alliance, the Bundeswehr would only be allowed to compensate for half of the reduction, and moreover, Soviet concessions are all would be forbidden to increase its strength over 340,000 even if the common collective ceiling of 700,000 were to be resolved. Behind the alliance as a whole remained talks "any" which have entered the same.

Against prejudicing the decisive stage, though it was so-called European option (it be premature to speak already western Europe becomes a at this difficult and delicate united state) such an agreement stage about a "breakthrough

## Narrowed the gap

It was then, on June 8, that the Warsaw Pact side made new substantive proposals which undoubtedly have narrowed the gap separating the two sides. The question is by precisely how much. For the first time, the East accepted the principle of collective rather than individual national ceilings, and the western suggestion that each side should be limited to a total of 700,000 ground forces with a combined ceiling of 900,000 on total ground and air force manpower. In phase one that meant that within one year the Soviet side would be willing to take off 30,000 men (two divisions and the equivalent of another in the form of detached units; plus an army corps command headquarters with support-service units), 1,000 tanks and 250 infantry combat vehicles, in exchange for a reduction of U.S. forces by 14,000 troops and the withdrawal of 1,000 U.S. nuclear warheads and 90 aircraft and missiles (as proposed by the West 21 years ago). This means that the East has also accepted the principle of selected and differentiated reductions of armaments.

According to eastern figures, the Soviet Union and the U.S. each would cut its forces stationed in Central Europe by 7 per cent. In a second phase

## MEN AND MATTERS

## Dawn watch in New York

You might expect that after 32 years with the same company, Dennis Weatherstone would soon be put out to grass with a gold watch. But in fact he is still only 47 and has just been made one of the two deputy chairmen of the bank he joined in 1947, Morgan Guaranty, and of its holding company, J. P. Morgan and Co Incorporated.

It is arguably one of the highest positions occupied by a Briton in the New York banking scene. Yet when he was transferred in 1971 to run the head office's foreign exchange and international treasury department, he was the last to hide that he was less than enthusiastic. "I thought London was the financial centre of the world," he told me yesterday on the telephone from New York—adding that, though he believed London was still best, he was doing his best to narrow the gap.

Despite the many office and bank headquarters in New York and the role of the dollar, Weatherstone said he did not yet see New York in "an over-taking situation." In part, he said, this was because so much trade is invoiced in dollars that U.S. manufacturers are not involved in foreign exchange markets. But he said that also the time zones worked against New York—though he has introduced dawn shifts in New York to change this.

Weatherstone, who has a reputation for carving profits out of foreign exchange, told me he had been surprised how little attention the U.S. banks gave to their international business. His colleagues say he "revolutionised" his head office and its links with the Euromarket. Now of course Morgan, like many banks, reaps

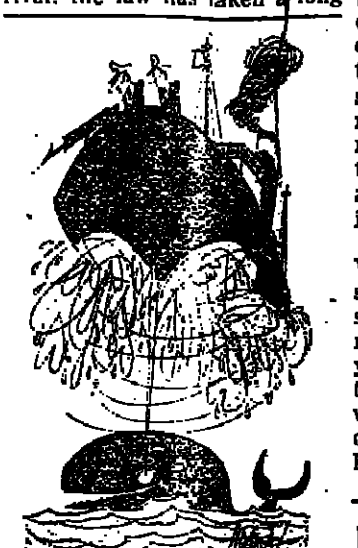
a major chunk of its profits abroad.

A fit, slight Londoner, he is already in charge of world-wide funding, money-market, trading and portfolio operations of the bank. He is understandably keen to see New York develop international banking facilities for offshore business.

Though joining the bank as a junior clerk, he completed the exams of the Institute of Bankers while still 18 and claims to be their youngest graduate ever. He sees his promotion as meaning "good old London has chalked one up"—though, for what it is worth, the bank's London office is run by an American and its regional operations in Britain and Scandinavia by a Frenchman.

## Team spirit

A sentence of life imprisonment has just been passed on Tony Provenzano, leader of the Teamsters Union in New Jersey. He was found guilty of conspiring in the murder of a union rival: the law has taken a long



"Perhaps he's part of a pressure group for the moratorium!"

time to catch up, seeing that the murder was in 1961. His job has now been taken over by his daughter Josephine, aged 26. According to Frank Fitzsimmons, the Teamsters' president, this was by an "unanimous" vote of New Jersey's 1,300 members.

In his first Press conference for more than two years, Fitzsimmons—who became leader in 1975 after the still unexplained disappearance of rival Jimmy Hoffa—said the union, with its 2.3m members, was "the greatest organisation God ever created."

## In a glass darkly

Royal warrants are reviewed every 10 years, meaning that some firms have jittery moments when their term comes up. According to that most sober Toronto daily, The Globe and Mail, the outlook is so uncertain for Canadian Club whisky that Canada's diplomats are pointedly ordering it at Buckingham Palace receptions to ensure that it keeps the royal coat of arms on its label. "Of course, some of us like it, but there is no lobby about. I personally prefer Scotch," a spokesman at the Canadian High Commission told me. Hiram Walker, the makers of Canadian Club, adamantly deny that diplomacy is coming to their rescue.

But their headquarters near Windsor—Ontario, not Berkshire—do admit to having had some indications that the warrant will not be renewed next year. It seems that demand in the Palace is just not what it was when the warrant was originally issued, in those high-living days of 1898.

## Big picture

Analyses of bond markets rarely make colourful reading. So I do not blame John Grant,

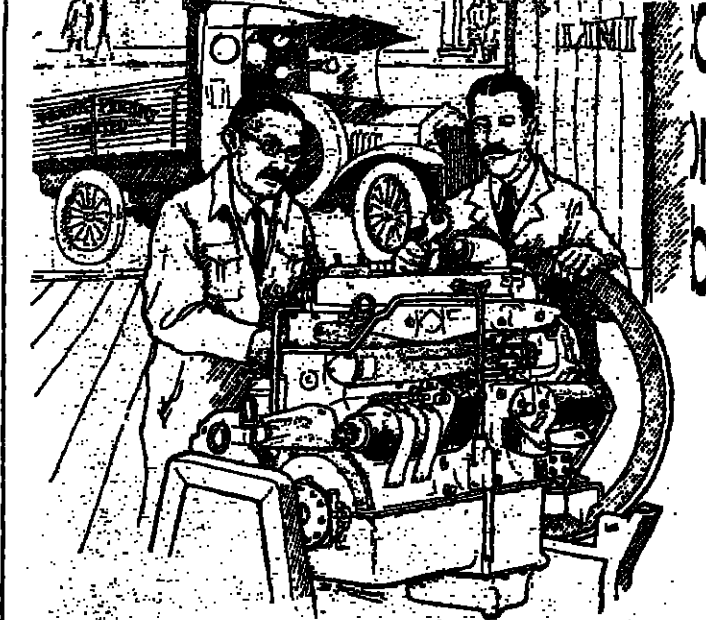
chief economist of Canadian investment bankers Wood Gundy, for trying a bit of purple prose. In his latest Fixed Income report he tries to compare the Canadian capital market—with a painting by Salvador Dali. "The main themes leap out at you with surrealistic vividness and all over the canvas there are clusters of creative business... Here there is a plastic distortion of reality and there a melted time horizon or two. Yet, when you step back from the canvas it all seems to hang together. And you go away with the feeling that the Canadian capital market is in very good shape."

You may also go away with the feeling that economist Grant is waving his paintbrushes around a bit wildly.

## Last resort

Although for obvious reasons the names of the people involved cannot be revealed, this story I have garnered in Whitehall is entirely true. A company in a development area "somewhere in England" had been given so many loans that the Department of Trade finally decided to call a halt. An official was sent up to convey this grim decision to the managing director.

A short while ago the official chanced to meet the managing director in the street and was invited by the latter to his flat for a drink. The flat proved to be most luxurious. The DTI official apologised for having once been a bearer of painful news. "Don't think about it, old boy," said his host. "There was no alternative, really. Things had got so bad for the company that I was almost being driven to using some of my own money!"



## Peterborough—A History of Technology

Forty-five years ago, Frank Perkins developed one of the world's first high-speed diesel engines in Peterborough. Perkins Engines is now an international leader in diesel engine technology. Peterborough is still the headquarters and main manufacturing centre.

Today, Peterborough is a new town. And many companies are taking advantage of the city's special opportunities to extend the frontiers of new technology in electronics, engineering, printing and medical science.

Housing is available for all the staff of firms moving to Peterborough. There's a large pool of labour. Communications are first-class. London is only an hour away. Rents and rates are low.

The huge building programme ensures a wide range of commercial and industrial property and shops.

Ring John Case, Chief Estates Surveyor, 0753 58881. Peterborough Development Corporation, PO Box 3, Peterborough PE1 1UJ.

Peterborough Building on History

Observer



## FINANCIAL TIMES SURVEY

Tuesday June 27 1978

## British Exports

Substantial parts of British industry are competing well in world markets but with the growth of world trade likely to be slower in the next few years exporters are going to have to fight hard to hold their position, let alone improve it.

## The battle heats up

By Geoffrey Owen

IN EXAMINING the prospects for increasing the UK's share of world exports, it is all too easy to be depressed by the strength of the competition. Quite apart from the long-established tendency for traditional export markets to disappear as importing countries build up their own manufacturing industries, the ranks of exporting nations are looking uncomfortably crowded.

There are the new industrial countries like South Korea and Taiwan, whose economic strategies, largely modelled on Japan, are geared to a rapid increase in exports. There are countries like Brazil and India which, despite their huge and undeveloped home markets, are determined to extend their range of manufactured exports into sectors of advanced technology.

There is Japan itself, busily diversifying its exports in order to lessen its dependence on politically sensitive products like steel, cars and consumer

electronics; within a general move towards products of higher sophistication and added value (and hence less vulnerable to the appreciation of the yen), there is special emphasis on mechanical engineering, where Japan's share of world exports is still surprisingly low.

Finally there is the U.S. The fall in the value of the dollar, coupled with the well-known American advantages of high productivity and economies of scale, has made exporting from the U.S. more attractive; the impact is being felt both in Western Europe and in third markets.

## Competition

It is sometimes argued that second-ranking industrial powers such as France and the UK are likely to be hardest hit by the changing pattern of world competition. They will be squeezed on one side by the three most powerful industrial nations—the U.S., West Germany and Japan—and on the other by the developing countries, which are no longer content to rely on labour-intensive industries. But even if this analysis is accepted, it is not clear what practical conclusions result from it. No one has yet devised an all-embracing formula whereby the UK can select the sectors of industry in which it is most likely to achieve international competitiveness and then ensure that the necessary investments and manpower are directed into those sectors.

The fact is that today substantial parts of British industry are competitive in world markets. Some of them might be

described as knowledge-intensive sectors, in the sense that acceptance of the product by the customer depends on technology rather than price. Others are standard items produced in volume and selling largely on the basis of price. While there may be a tendency for the first group to gain in importance, it would be absurd to suggest that the UK should deliberately phase out industries which depend on mass production.

There will certainly be changes in the geographical location of some major industries, but the future division of labour between the developing countries and the older industrial countries is unlikely to be very clearly defined. Even in the textile industry, for instance, there are some branches where British companies have established themselves as low-cost suppliers of standard fabrics, combining high quality in the finished product and economies of scale in manufacture with the UK's advantage of relatively low labour costs.

## SHARES OF WORLD EXPORTS OF MANUFACTURED GOODS

	All manufactured goods			Chemicals		Non-electrical machinery		Electrical machinery		Transport equipment	
	1966	1976	1977	1966	1976	1966	1976	1966	1976	1966	1976
West Germany ...	19.4	20.6	20.7	21.5	22.3	23.2	24.9	19.6	20.0	21.2	18.7
U.S. ....	20.2	17.2	15.7	23.8	17.7	23.3	24.6	23.0	19.7	23.1	20.2
Japan ....	9.7	14.6	15.5	6.0	6.7	4.2	8.6	12.8	20.5	9.8	20.5
France ....	8.6	9.7	9.3	10.1	10.5	6.3	8.8	6.7	8.5	8.2	10.0
UK ....	12.2	8.7	8.3	12.0	9.7	15.4	10.2	12.1	7.6	15.2	6.1
Italy ....	6.9	7.1	7.5	5.9	5.1	6.6	7.9	6.0	5.5	5.4	4.5

Note: The figures refer to the shares of exports by the eleven main manufacturing countries. In addition to the countries listed above these are Belgium/Luxembourg, Netherlands, Sweden, Switzerland and Canada.

Source: Department of Trade

## Table 1: UK TRADE BALANCE IN MAJOR SECTORS

	(surplus (+) or deficit (-) in £m)				
	1977	1976	1975	1974	1973
Machinery .....	+3,039	+2,689	+2,444	+1,254	+856
Chemicals .....	+1,456	+1,083	+795	+590	+395
Road vehicles .....	+738	+945	+944	+729	+501
Other transport equip. ....	+124	-7	+1	+198	+118
Instruments .....	+85	+67	+69	+42	+41
Textiles .....	+62	+52	+39	+79	+106
Iron and steel .....	+31	-145	-144	-163	+60
Clothing and footwear .....	-281	-269	-310	-235	-203

Source: Overseas Trade Statistics.

The growth of world trade is likely to be slower over the next few years than it was in the sixties and early seventies; and price inflation is maintained, but the combination of an advanced industrial background, political stability and low labour costs should constitute a powerful advantage in the competitive battle.

So much publicity is given to the failings of British industry that its competitive strengths in many sectors are often underestimated. It is true that there are serious failings and these

have to be put right. The fact that the UK became a net importer of steel in 1974 reflected production problems within the British Steel Corporation which have not yet been entirely corrected. Yet it is worth noting that the UK returned to the black in its steel trade last year and that British Steel continues to be one of the country's largest exporters. While the scope for exporting bulk steel from the UK is probably more limited than was thought a few years ago, the prospects for stainless and other high-value grades, where there has been considerable investment by UK mills, are good.

An even bigger disappointment, particularly in comparison with a country like France, has been passenger cars, where the UK is a substantial net importer and the share of foreign models in the total domestic market has reached an embarrassingly high level. How quickly this will be put right depends to a large extent on the new management of British Leyland; the balance will also be crucially affected by the sourcing and

investment decisions of the three American-owned car manufacturers, all of which achieved a substantial increase in their exports last year. In road vehicles as a whole, including components, the UK still enjoys a large trade surplus. By far the biggest contributor to the UK's trade surplus in manufactured products is machinery. Last year this sector achieved a surplus of over £3bn., about twice as large as the contribution from the chemical industry. Non-electrical machinery, as Table 2 shows, is one of the sectors of international trade where the UK's share of exports is higher than that of France and Japan.

It is important that the same mistake — of staying too long with an obsolete technology — is not made in other parts of the electronics industry. The UK has some strong electronics companies, especially in military equipment and capital goods, but lacks a strong presence in the production of micro-electronic components which, most authorities are convinced, will have a profound impact on the world electronics industry and on a number of user industries — over the next few years.

This is a field in which some Government assistance will almost certainly be necessary. There are nevertheless strict limits to what the Government can do directly to improve the position of British manufacturers in world markets. It used to be said a few years ago that companies in, say, France, Italy and above all Japan could count on the active support of their governments in securing export business. It was claimed that in the range of financing facilities available, in their export credit arrangements and

## Strength

The reason is that in a fair number of product categories—such as diesel engines, farm tractors, mining machinery, some types of textile and construction machinery—the UK has companies which are among the international leaders in their field. To some extent the areas of strength are associated with heavy investment in the UK by the so-called multinationals — mainly U.S.-owned companies which decided some years ago to make the UK their main European manufacturing base and which have continued to support their British plants. But whether British or foreign owned, the successes are those companies which have matched international competition in product design, manufacturing efficiency and marketing skill.

To break into the world's top league normally requires a solid position in the home market

CONTINUED ON NEXT PAGE

People wonder whether we're specialists in civil engineering or mining or residential housing or travel or building or property development or dredging or international construction or insurance broking or process engineering or land reclamation or scaffolding systems or site investigation equipment or piling or computer services or concrete products or renovations or steel tubing or geotechnology or stressed concrete design.

The answer is Yes, worldwide.



RICHARD COSTAIN LIMITED  
111 Westminster Bridge Road  
London SE1 7UE  
Telephone: 01-928 4977  
Telex: 8811804 COSDON G





## BRITISH EXPORTS II

The following eight articles deal with the industries that provide the major part of the UK's exports: their performance, their share of world markets, their main competitors, their strengths and weaknesses and the prospects and problems that they are likely to face during the coming year.

## Motors: still a force

IN BRITISH Leyland and Ford the motor industry embraces two of Britain's largest exporters, another two significant performers in Vauxhall and Chrysler, and a host of strongly export-orientated companies among the component manufacturers. But despite this exporting bias, the record of the individual companies in overseas markets is extremely patchy. Taking a broad view, the overall trend in the last decade has been away from vehicle exporting and towards more component exports — a move which has both confirmed and exacerbated the decline of vehicle building in Britain.

Last year's figures, which reflect a relatively poor year for the components industry, nevertheless indicate what has been happening in recent years. The value of car exports went up 19 per cent to £752m, and of commercial vehicles by 19 per cent also to £653m. But component exports rose by 22 per cent to £1.6bn. In most years during the 1970s the components industry has done even better relative to the car manufacturing sector.

These figures reflect two basic facts. First, Britain's weakened car industry has simply not been in a position to develop an aggressive stance overseas. Its strong exporting position in the immediate post-war years was built on the combination of its traditional Commonwealth markets and a world-wide shortage of products. But as trade barriers came down, and the Commonwealth markets became less important, its inherent shaky supply position and questionable quality came to weigh heavily against it overseas.

The U.S. market began to move steadily towards the West German companies, particularly Volkswagen, and then to the Japanese, because of their ability to guarantee regular supplies and reliable products. Meanwhile, Britain was not a partner in the rapidly developing free-trade area of the EEC, which boosted the exports of most of the other major participants.

Secondly, the U.S. multinationals—Ford, Chrysler and Vauxhall—which have such a large stake in the British industry, are not inherently as

committed to exporting as British Leyland, the one indigenous manufacturer. This is not to say that the U.S.-controlled companies are not interested in exports. But they all have overseas associates and can divide up market coverage in a way impossible for a purely national producer to copy. German Ford, for example, accounts for a very large proportion of the group sales in the Continent; and Chrysler—France dominates Chrysler sales in most of the EEC.

## Trend

At the same time the multinationals have become much larger exporters of components in recent years as they have sought to integrate their European parts manufacturing plants. This trend has accelerated rapidly in the last two years, helping to expand the component export figures, and also contributing to a hump in the component import statistics in 1977 (imports went up by 66 per cent).

What has happened is that these producers now make more parts on a European basis and ship them across frontiers to the assembly works. In the case of Ford, and increasingly of the General Motors activities in Britain (Vauxhall and the AC Delco components company), Britain is seen as a prime source for parts supplies.

Ford's planned new Bridgend factory is a case in point. Both Ford and General Motors, through its Vauxhall/Bedford subsidiary, are also concentrating on developing Britain as a base for commercial vehicle production and export. Ford builds most of its European trucks and all of its tractors in the UK, and GM recently made Bedford the centre for all its commercial vehicle activities in Europe. If which has won widespread acclaim. This vehicle is in

MOTOR INDUSTRY TRADE BALANCE			
	1976	1977	% change
<b>Cars</b>			
Exports	633	752	+19
Imports	886	1,324	+50
<b>Components</b>			
Exports	1,345	1,640	+22
Imports	455	750	+66
<b>Commercial vehicles</b>			
Exports	548	653	+19
Imports	123	211	+72
<b>Other motor products</b>			
Exports	578	722	+25
Imports	110	164	+49
<b>All motor products</b>			
Exports	3,103	3,766	+21
Imports	1,574	2,455	+56
<b>Net balance</b>	<b>1,529</b>	<b>1,311</b>	<b>-14</b>

grow, there will be a direct spin-off in the UK.

Chrysler's main exporting interest derives from the virtually unique contract to provide the parts for the Iranian Paykan car—a derivative of the Hunter—as a base for building up Iran's motor industry. This deal is now running at well over 100,000 units a year, worth about £100m in sales, and accounts for the biggest single slice of UK motor industry sales overseas.

By contrast with the U.S.-controlled companies, BL, the former British Leyland, has a much more traditional exporting profile. Its emphasis is on build-up vehicles; and it tries to compete in a wide variety of markets, not in the more selective zones practised by the multinationals.

By world standards BL is no longer a really large-scale exporter. Last year it exported 355,000 cars and commercial vehicles against more than 1m by Renault, 1.4m by Toyota, and 1.3m by Datsun. But BL, nevertheless, has an unusual position in world markets by virtue of the Land-Rover range vehicle activities in Europe. If which has won widespread acclaim. This vehicle is in

such demand from the armed services and for all kinds of uses in the developing world that it gives the company an entrée for the rest of its product range, notably the Leyland trucks.

Indeed, Leyland has a reasonably strong position in the developing world, particularly in Africa. It has, for instance, developed in Nigeria until this is now the second most important export area in the world for the British motor industry after Iran.

By contrast with the vehicle

sector, the UK component developing quickly, and a number of manufacturers have expanded rather than contracted in recent years. Their exports account for only a part of their overseas business, since they have also put a great deal of investment in plant outside Britain as well. But there has been an appreciable advance in parts sales abroad, both in the older Commonwealth markets and within the EEC. The object has been to get into as many markets as possible, ally themselves with vigorous overseas vehicle producers, and through the provision of these every vehicle in the world, get facilities, along with sufficient profitable replacement parts, developments abroad. The major European built-up vehicle sector, the U.S. itself promises to pose an exporting threat as its own vehicle designs grow smaller and more in line with the rest of the world's needs.

Within the next decade, the motor manufacturing effort is likely to be directed at America—although the U.S. itself promises to pose an exporting threat as its own vehicle designs grow smaller and more in line with the rest of the world's needs.

Most European vehicle manufacturers, indeed, now believe that the industry will develop increasingly on a Continental pattern—that is, to say that vehicle production and export will tend to be contained within large continental zones, already begun exports to such as Europe or South America. Wider scale exporting further; similarly, Iran is will become a matter more of

technology and important components. The economies of scale in component manufacturing, for example, are advancing rapidly, because of new mechanised methods, to a point where it is quite possible to produce some parts in only one or two factories in a world scale.

Britain's strength in the components field, therefore, will be a valuable asset in responding to the challenge of the next decade. By contrast with France and West Germany, the UK has proportionately fewer and more international component producers, most of them well established throughout Western Europe and in North America. The weakness which exists in the car manufacturing sector, however, remains critical. By contrast with Continental producers, the UK companies are in a poor position to sign co-operation and development contracts.

This is why the Land-Rover range and Leyland's commercial vehicle interests are of so much importance, and are now attracting so much attention from the EC chairman, Mr. Michael Edwards. Both ranges offer the opportunity for Britain to remain a significant force in world markets.

Terry Dodsworth

## LEADING WORLD EXPORTERS

(000's units)

	Production	Exports	%
Japan	8,514.5	4,352.8	51.1
France	4,005.7	2,267.3	56.6
West Germany	4,104.2	2,127.7	51.8
Italy	1,583.9	714.3	45.1
UK	1,714.2	666.7	38.9
U.S.	12,695.9	950.9	7.5

Source: Nations figures.

## Electrical companies forced to look abroad

THE EXPORTING performance of electrical engineering companies is dominated by the turbine generator sector, which, in spite of its much publicised difficulties, is still a highly successful earner of foreign currency.

Indeed, if it were not, the industry would by now have disappeared because of the lack of home orders. In recent years the combined turnover of the two turbine generator companies, Parsons (subsidiary of Northern Engineering Industries) and the General Electrical Company (GEC) has been running at about £200m a year, of which about half has been exported.

The main difficulties arose because of over-ordering by the Central Electricity Generating Board in the 1960s, which led to a famine of orders in the 1970s. No new power station was ordered between 1973 and last year's ordering of the Drax B station near Selby, which was mainly a rescue operation for Parsons.

The dearth of home orders forced the companies to look for markets elsewhere. Parsons achieved a considerable slice of the world market during the first half of the present decade, with export orders for 10,500 MW or just over 8 per cent of the available world market (excluding competitors' home markets).

However, much of Parsons' success was based on its partnership with Howden in Canada, which Howden announced recently it intends to terminate in favour of Parsons' Swiss rival Brown Boveri. In the past year, Parsons' performance in the export market has not been at all encouraging, partly, no doubt, because of the fierce competition from Swiss, Japanese, German and other manufacturers, which all suffer the same problem of over-capacity and a comparative fall-off of domestic orders since the oil crisis.

During the period 1970 to

1975, when GEC was taking the lion's share of home orders, 75 per cent or 9,120 MW, Parsons was able to keep its factory at Heaton, Newcastle-upon-Tyne at least moderately well loaded. Now the position is somewhat reversed, since Parsons has taken the only home order (for Drax) and GEC has shown superior export performance.

GEC estimates that it has taken 7,800 MW of export orders over the last three years, worth a total of £420m. Although this is not sufficient to fill GEC's turbine generator factories, it is keeping them 75 to 80 per cent loaded, which is quite good by international standards in the present depressed state of the market for generating equipment. One of GEC's most important markets at present is Korea, where it has won several major contracts, and it is presently bidding for another power station there.

## Target

GEC's exporting record over the last three years accords reasonably well with the minimum target set by the Central Policy Review Staff report on the industry. Its target (for the combined exports of both companies, or rather the exports of a proposed combined company) was 2,500 MW a year, which it said would need to be added to a home ordering programme of about 2,500 MW to produce an annual figure of 5,000 MW, considered to be the minimum for a viable turbine generator industry.

The ill-fated CPRS report, which angered or embarrassed almost everyone connected with the industry, has manufacturers claim, had a very bad effect on their exporting prospects because it laid bare all the problems and deficiencies of the industry. As one manufacturer said: "You could not have devised a better piece of propaganda for our competitors, and there is no doubt that they have made use of it."

One of the main inhibiting factors for the UK manufacturer in world markets is the much discussed lack of an exportable nuclear power system. The British Advanced Reactor (BAR) is simply not saleable in most countries, while the decision to develop an all-British Steam Generating Heavy Water Reactor (SGHWR) cut the manufacturers' off from the development of the Pressurised Water Reactor (PWR), which is now almost a world standard.

Therefore out of three categories of export orders, currently available, British manufacturers can only tender for two. They can compete for orders for individual turbine generator sets or for turnkey fossil fuel systems, but they are cut off from the substantial number of turnkey nuclear systems which come up for tender.

A document prepared by the National Economic Development Office, which predates the CPRS report, estimated that the world market open to the UK between 1976 and 1981 would theoretically be 6,000 MW of conventional non-turnkey equipment, 4,000 MW of conventional turnkey stations, and 7,000 MW of nuclear turnkey business. The difficulties as the home market has shrunk, UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for example, the transformer industry's turnover declined from £149m a year (1976 values) to only £70m in 1978. In the same period, however, exports rose from £13m to £28m. The volume of exports has more than doubled during the period, but more important, line production and increase exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry—can Electric, some years ago they decided to squeeze the British market alone.

During the decade employ-

ment in the industry has fallen, but the number of companies and the number of companies

fell from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Corporation. The five remaining companies are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000 volt circuit breakers. The other main companies including Reynolds, NEI and Hawker Siddeley have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were in the midst of slow to develop the newer type of SF6 switches, which were being developed elsewhere in the world. However, Reynolds has benefited from a technical exchange agreement with the exporting. During the 1960s, U.S. company Westinghouse, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when smaller range of sizes, where they have become most competitive, and the export market is extremely competitive.

In the decade between 1968 and 1978, for



# HALF THE VEHICLES WE SELL ARE BOUGHT BY FOREIGNERS. DO THEY KNOW SOMETHING YOU DON'T?



Leyland Vehicles has built up a world-wide reputation for producing the very best commercial vehicles.

With trucks, buses and tractors which are dependable, durable and designed and built to operate efficiently and economically in every climate and terrain.

Last year alone, we exported to Africa, the Middle East, Europe, the Far East, Australasia and Central and South America.

Our exports have earned a great deal of money for Britain.

And they've helped to make us

Britain's biggest specialist truck builder.

Now we're investing over £130m in new research, development and manufacturing facilities.

So, we're doing what we've always done best. But, we're doing it better than ever.



**Leyland Vehicles. Nothing can stop us now.**



## BRITISH EXPORTS IV

# Mechanical engineering: basis for expansion

BRITAIN has been exporting nearly \$5bn worth of mechanical engineering products (excluding cars and lorries) and this industry has a favourable trade balance in the region of £2.5bn a year. As the third largest exporter of non-electrical machinery, the UK remains ahead of Japan and France but still well behind the leaders, the U.S. and West Germany.

A superficial glance at the bare statistics also shows that the UK appears to be suffering a decline in this important market. In individual sector after sector its share of world trade in percentage terms has been moving down. But this has as much to do with the industrialisation of developing countries as with any failure of the UK industry to keep up with changing trends.

It remains true that UK mechanical engineering has an underlying strength and a position in world markets which provide a basis for considerable development and expansion.

The manufacture of engineering products with high added value will remain for the foreseeable future the mainstay of the advanced industrial countries. In the UK it is one of the most important industries in terms of employment, investment and export and has therefore attracted a fair share of the attention being devoted to manufacturing industry by the Government's industrial strategy programme—a programme designed to improve Britain's export performance.

This cannot simply be a matter of encouraging British-owned businesses to smarten up, try new export markets and look for gaps in the home market that they might plug. For the North American multinationals have a tremendous influence on the trade performance of mechanical engineering as a whole.

Running neck and neck as the two biggest exporters within the mechanical engineering sector—and at the top of the table as net earners of overseas revenue—are the construction

equipment and wheeled tractors industries.

In the last full year for which statistics are currently available, exports of tractors were worth \$611.8m and the favourable trade balance was £472.1m. Construction equipment exports brought in £575m and the favourable balance was £359.1m. The statistics for the first three quarters of 1977 suggests that last year these two industries remained the major exporters within mechanical engineering.

And these two industries are dominated by the North American-owned companies. In tractors Massey-Ferguson, Ford, David Brown (a Tenneco subsidiary), International Harvester and so on are all well established in Britain. In fact, only John Deere of the major Americans does not have a manufacturing facility in the UK.

## Similar

The picture is similar in construction equipment. Caterpillar, biggest in the business, and General Motors, can be added to the previous list and the National Economic Development Office estimates that the North Americans between them account for around half the sales of construction equipment in Britain and about 50 per cent of the exports.

The dependence of the mechanical engineering sector as a whole goes even deeper in that a number of British-owned manufacturers of machinery rely on American engines—or engines from companies like Perkins and Cummins which are American-owned—to power their equipment. In some cases, such as fork-lift trucks, the British equipment is designed around the American power unit.

All this means that any UK Government wishing to protect a large percentage of mechanical engineering exports must do its best to ensure that Britain remains an attractive place for

	Exports		Imports		Positive trade balance	
	1975	1976	1975	1976	1975	1976
	£m	£m	£m	£m	£m	£m
Wheeled tractors	468.0	611.8	99.9	139.7	368.1	472.1
Construction equipment	470.8	575.0	161.0	215.9	309.8	359.1
Textile machinery	223.5	229.0	83.1	90.0	141.4	139.0
Life engines and parts	130.7	137.4	36.8	27.4	93.9	110.0
Constructional steelwork	127.4	206.9	35.7	49.7	91.7	162.2
Valves	94.9	89.6	31.4	32.0	63.5	57.6
Furnaces and other plant	90.0	89.2	39.6	31.7	50.4	57.5
Forklift trucks	84.4	87.1	35.8	38.0	48.6	49.1
Machine tools	185.3	208.8	137.8	176.5	47.5	32.3
Pumps	105.2	149.6	59.2	81.7	46.0	67.9

Source: Department of Industry Business Monitor 110

the multinationals to locate manufacturing facilities.

The North Americans were first attracted to the UK by the availability of engineering skills of all kinds and the fact that the engineering industry in Britain has an infrastructure which can provide the variety of components required by what are basically assembly operations. The fact that finance was easy to come by and that the British spoke a familiar language also played a part.

There are no signs that the multinationals are looking less favourably on the UK as a manufacturing-assembly base. Within the past couple of years, for example, Caterpillar has set up a forklift truck plant at Leicester designed to export at least 75 per cent of its output.

It remains difficult to judge the final impact of the activities of the North Americans, however, because it is not easy to get reasonable statistics about the components they import to incorporate into their machines.

There are other important mechanical engineering exporters where the American influence is pronounced, particularly internal combustion engines, industrial trucks and machine tools.

Apart from North America, the main competition to the

to the British as well as the Germans and North American groups.

Following its success with transport equipment like passenger cars and ships and in electronic products such as TV sets and calculators, Japan is putting more emphasis than before on mechanical engineering.

Already Komatsu is second-largest of the world's construction equipment makers. And the European bearings industry has been considerably shaken under the impact of Japanese groups. Two of them, NTN and NSK, have actually set up manufacturing/assembly operations in Germany and Britain respectively.

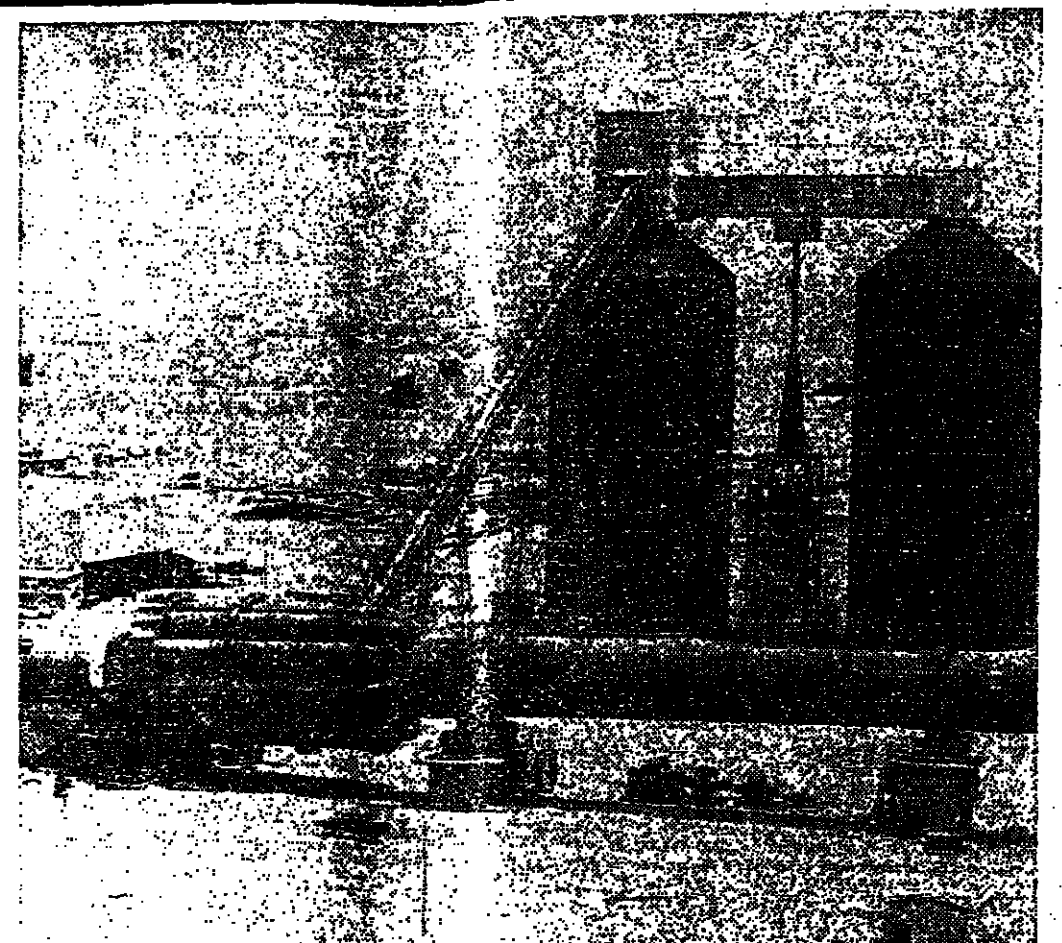
As well as gains by the Japanese, UK mechanical engineering can also expect to see its world market share under threat from the developing countries. Many of them are insisting on an element of local manufacture and assembly be incorporated in machinery sold to their home market. The North American companies in particular are in a position to comply with such requirements and will do so when the market offers potential.

For the immediate future UK mechanical engineering products can look for buoyant demand in the U.S. but only modest growth in demand from most European countries, according to the recently published short-term trends survey by the mechanical engineering "Little Nedd".

"Depressed levels of demand in most industrial countries are leading their mechanical engineering industries to step up their export effort, often at cut-throat prices. This applies particularly to Japan, but also the EEC countries."

Against this background, we do not expect exports to provide any boost to orders on the UK mechanical engineering industry in 1978 and at best little in 1979," the report insists.

Kenneth Gooding



The cooling tubes at the cement works constructed by Costain International for the National Cement Company of Dubai.

## Textiles: fighting the deficit

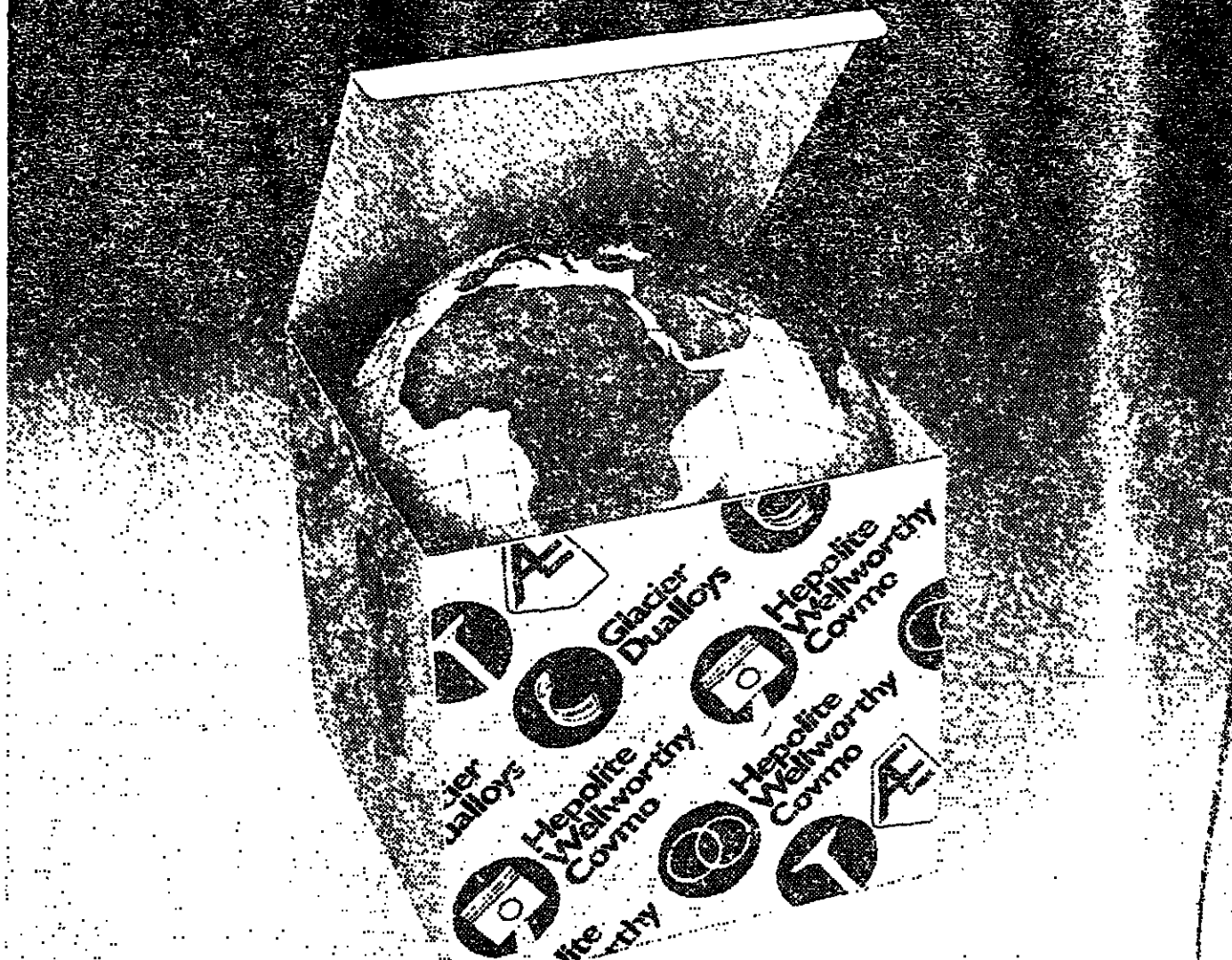
THE IMPORTS problem faced by the British textile industry, which has been placed under a new cost-of-living order, has become familiar over recent years as a result of the rapid conversion of this balance of payments into a very sizeable deficit.

Protection in the face of fierce competition from low-cost sources. Much less is generally known, however, about the industry's export record. In fact, particularly at the top end of the market where British clothing has long enjoyed a social cachet, Britain has always been a strong exporter. Up until comparatively recently, too, Britain's deficit in clothing imports was being covered by exports of fibres, yarns and fabrics.

Thus in 1972 Britain's fairly modest deficit of £74m on clothing—the difference between exports of £144m and imports of £218.5m—was more than offset by the surplus of £123.7m on textiles. The position since, however, has deteriorated and the new costs should give it an advantage. The industry has been hit by a combination of factors: a low-cost of-living order, a sharp rise in the cost of raw materials, and a decline in demand for some types of clothing. The industry's response to these challenges has been to cut costs, improve quality, and diversify into new markets. The industry's export record, however, has been disappointing. In 1977, textile exports were worth £1.1bn, a decline from £1.2bn in 1976. The industry's deficit on textiles was £1.1bn, a decline from £1.2bn in 1976. The industry's deficit on textiles was £1.1bn, a decline from £1.2bn in 1976.

CONTINUED ON NEXT PAGE

## THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT HAS GONE TO PARTS WELL KNOWN.



In 1977, with an export sales team of thirty seven people, A.E. Auto Parts conquered most of the world.

Into 126 countries went an all out sales effort.

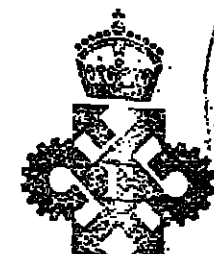
And out came £20,000,000 worth of orders for A.E. pistons, cylinder liners, ring sets, engine bearings, bushes, valves, valve guides, valve springs, valve seat inserts, oil seals and water pumps.

Why the international preference for A.E. products?

The quality. The service and delivery. The competitiveness and the very fact that they cover an international range which is continually growing.

1977 has truly been a rewarding year for A.E. Auto Parts, a member of Europe's largest engine component manufacturers. The Associated Engineering Group.

Not to mention an awarding year.



THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1978



A.E. Auto Parts P.O. Box 10, Legrams Lane, Bradford, England.

## Electronics: squeezed into a corner

THE GOVERNMENT'S renewed efforts to improve Britain's share of the world semiconductor market needs to be seen against a fundamental anxiety about the electronics industry including even those sections of it which are doing well.

Over the last 15 years, Britain has seen several markets in which it was an important world supplier slip into the hands of competitors, while new markets have emerged in which British manufacturers have failed to obtain a significant place.

The most important example of an area in which British suppliers have slipped from a position of eminence is telecommunications, where, largely because of Post Office ordering policies, British manufacturers are confined to the market for computer controlled exchanges which was left open for foreign competitors.

Before the 1960s the export market in telecommunications was relatively small because many countries did not have extensive telephone networks, but the UK was a major supplier, particularly in the sterling area. Now that the market in third world countries has grown to some \$4bn a year, the UK has lost much of its market share to Japan, Sweden, Germany and the U.S. British exports in 1976 were only £117m compared with imports of telecommunications equipment of £68m.

The UK industry's hopes of carving out a better share of the telecommunications market must now be centred on the development of System X, the fully digital computer controlled system of exchanges, which the Post Office is developing in conjunction with the three manufacturers, Plessey, the General Electric Company and Standard Telephones and Cables, the ITT subsidiary.

In the past year it does seem that the Post Office is beginning to take a much more vigorous initiative over the marketing of British telecommunications equipment abroad. It appears, for example, to be taking much more notice of manufacturers' demands that specifications of equipment for the home market should be drawn up in such a way that they will be as adaptable as possible to exports.

The Post Office gave a lot of support to Plessey and Cable and Wireless in their consortium with Western Electric which unsuccessfully bid for the \$3bn Saudi Arabian telecommunications contract. More recently, the Post Office, Cable and Wireless and Aeradio, the British Airways subsidiary, have been involved in talks about the setting up of a joint consultancy service to be called Britel, which would help promote exports.

Crucial In the next few years, it is clear that the help given to British manufacturers by the Post Office will be a crucial factor in their success or otherwise in overseas markets. One reason for this is that the Post Office has necessarily assumed a much tighter managerial role in the development of System X. The main reason is that computer controlled exchange systems are so complicated that it would be impossible to sponsor competitive development from all the manufacturers. Consequently each of the three manufacturers will not in the early years at least, be making a complete range of equipment, but only that part of the system which they were responsible for developing.

It is clear, therefore, that the Post Office will have to extend its management role for the development of the system to its overseas marketing in conjunction with the manufacturers. For one thing it would be difficult, if not impossible for the Post Office to support three competitive bids from UK companies for an overseas contract. The way in which overseas marketing will be conducted, is still being actively discussed. The outcome of these discussions will have a crucial importance for the effectiveness of the UK manufacturers in world markets of the 1980s when, it is hoped, they will once again have a highly competitive product.

A rather more encouraging picture is presented in the fields of military electronics, avionics, and capital equipment like broadcasting equipment and radar. In these fields British manufacturers including Plessey, Marconi, Ferranti and Racal have shown up well in world markets.

Plessey and Marconi (GEC) have both won development contracts for the next generation of U.S. tactical radios (sincgars), which embody the highly sophisticated "frequency hopping" concept to avoid enemy jamming. Although these contracts were not in them-

selves very large, they are an encouraging sign that the "two way street" in military electronics between the U.S. and Britain is going to offer practical prospects to exporters.

Mackintosh Consultants estimate the total U.K. production of radar, navigational aids, radio communications and public broadcasting equipment in the current year will be worth £220m of which about £220m will be exported.

In the defence field, the importance of public procurement policies can be seen from the success which Racal has built up in exporting military radio and communications equipment. Defence contracts, for example, for the Clansman mobile radio series which it developed jointly with Marconi and Plessey.

In most other areas of the electronics business, however, the U.K. is either a net importer or barely self-sufficient. In the field of computers, for example, in spite of International Computers Limited's (ICL's) excellent export record, total UK production in 1977 is estimated at £580m compared with a total UK market of £636m.

In control and instrumentation, the adverse balance of trade was relatively small, with UK production only £16m less than the total UK market of £40m.

However, the picture in consumer electronics is a good deal more gloomy, even though UK television manufacturers have managed to hold on to about 30 per cent of their own home market for colour television sets. Exports of colour television, though, steadily increasing, are still at a very low level compared with total production. Last year the total UK market for consumer electronics was worth about £740m compared with production of only £397m.

In some relatively specialised areas, UK companies still had a respectable exporting position. For many years, BSR (a subsidiary of Plessey) dominated the world market for record turntables with a large volume of exports to Japan and to the U.S. Last year £36m worth of turntables were made in Britain, 80 per cent of them for export. Loudspeakers also produced small but healthy exports with a net favourable balance of trade of £8m last year.

## Warned

To succeed in sophisticated Western European markets, however, the industry has been warned, it will need to be able to offer good quality, well-designed and attractively priced textiles and clothing, and to deliver them on time.

The industry's response to these challenges has been to cut costs, improve quality, and diversify into new markets. The industry's export record, however, has been disappointing. In 1977, textile exports were worth £1.1bn, a decline from £1.2bn in 1976. The industry's deficit on textiles was £1.1bn, a decline from £1.2bn in 1976.

CONTINUED ON NEXT PAGE

## Toehold

At present, the UK has only the smallest toehold in this huge and rapidly expanding world market with production of integrated circuits last year worth only about £50m. Although Plessey has made some useful exports to Europe and Ferranti has high hopes of the export ability of its new uncommitted logic array system, the UK is not likely to compete for a significant share of the home market for integrated circuits.

It is in this context that the National Enterprise Board's plans to set up a major semiconductor operation with the help of some U.S. and British expatriate technologists is so interesting (GEC is talking to Fairchild in the U.S. about a similar plan). It stems from the realisation that in components, as in many other fields of electronics, the UK cannot be isolated from the world market. Manufacturers are increasingly going to find that they must compete aggressively at least in Europe and probably also in the U.S. of they will risk being squeezed further and further into a corner by large international minded competitors.

Max Wilkinson



## BRITISH EXPORTS V

## Construction success

THE CONSTRUCTION industry, its suppliers and associated professions have in the 1970s been one of the UK's success stories in terms of overseas business.

It has not been a question of overnight success, however, and neither has every participant in the export drive necessarily been happy with the outcome. Many UK contractors have been operating abroad for 30 years or more and some have seen potential profits turned into heavy losses as local conditions and difficult clients have combined to thwart the best laid plans.

But the figures nevertheless underline the major strides which the sector has recently made in selling its expertise and its services abroad. Government figures show that the value of construction work won by contractors outside the UK was in 1971 running at around £300m.

In the year to March 1977—the last period for which statistics are available—the figure had risen to £1.7bn. In the 12 month period ending this March, the total value of work taken on by UK building and civil engineering companies is expected to have easily topped the £2bn mark.

## Inflation

The considerable impact of inflation on these current price figures cannot be ignored, but the statistics themselves are not essential reading for any observer wishing to quantify just how well the sector has done in the international contracting field.

A profile of almost any of the large and medium-sized contracting operations will today show a growing commitment to overseas markets and a growing dependence on those areas for a rising proportion of profits. Some contractors are now relying on foreign contracts for up to 80 per cent of their turnover, a move which some people regard as reckless, but which the contractors involved say is essential in view of the low level of domestic work.

The contractors are not alone. The material producers and suppliers are pushing overseas sales to compensate for the poor situation at home. Direct exports have been increasing but a greater proportion of the material producers' overseas

efforts has been going into investment in foreign-based production units.

Apart from the material manufacturers, the professions too have been making a major contribution. Consulting engineers from the UK are now involved in contracts abroad worth a conservative £20m and demand for their services is strong.

But fears have recently been expressed that the past successes may now be giving rise to that old British complaint—complacency. Competition for construction work and for contracts associated with it has become far more intense in the past two years as the efforts of the contracting fraternity have been centred on the developing nations.

Nowhere has that concentration of manpower, resources and selling skills been more evident than in the Middle East, where UK contractors have for the most part a well-established reputation for high standards in business ethics and workmanship.

At present around 60 per cent of capital expenditure in the Middle East is being spent on construction alone—a proportion unprecedented in the developing world—and competition between contractors, nearly all faced with recessions at home, is now more fierce than ever before.

The situation is good news to the governments of those nations involved—they are invariably the clients—which are now accustomed to driving hard bargains and to ensuring that all parties stick to them. Their approach has only been toughened by an awareness that certain contractors were attempting to take wildly excessive liberties when tendering for business.

The situation is not as rosy for the contractors themselves, who face what can be a long and extremely expensive fight to win work. Neither is there much they can do if competitors such as the South Koreans care to step in and bid for contracts at up to 30 per cent below everyone else. In addition, local contractors are gaining in strength all the time and competition for smaller as well as larger contracts is intensifying.

That the British will have to fight to maintain their significant market shares there is no

doubt. Aggressive salesmanship could be the keynote when all other factors are broadly comparable.

It is a debatable question whether in the market intelligence and information sphere the UK contractors are as well placed as some of their competitors. The Construction Export Advisory Board was originally established by the Government to help introduce an element of strategic combined planning into the efforts of UK contractors in overseas markets. It was recently wound up, however, as Ministers apparently felt its work could be adequately carried on by other existing organisations, such as the Overseas Projects Group.

## Reluctance

There is, without any doubt, an inherent reluctance on the part of most UK contractors to act in concert. Only the largest of the large contracts force them together into marriages of convenience, whereas consortia on a national and multi-national basis apparently find much greater acceptance among many of their competitors.

But it is not merely the attitude of the contractors themselves which can be decisive in the winning of business. To win work, the potential contractor has to know what is on offer and here the support of an intelligence system on the ground can be absolutely vital.

The diplomatic network is an obvious vehicle for the information-gathering process and it is fair to point out that in some respects it has been doing a good job for the UK building and civil engineering sector. Many commercial departments in UK embassies around the world devote endless energies to producing assessments of market potential and in linking up potential clients with contractors.

But it must be said that the record is a patchy one and that while some commercial departments deserve plaudits others require something stronger. It is not necessarily the fault of ground staff, who are faced with an immensely demanding task and can be left undermanned and with few resources.

The contractors themselves say they are aware that many of their competitors from other

countries have their own construction expert within their embassies to help them out. All too often, the UK companies say, the commercial diplomats have little or no knowledge of their industry.

So it is really a matter of appreciation at the highest political level that individual "freelance" sorties on the part of contractors can be time-consuming and wasteful and that a co-ordinated approach to the work of winning business in difficult markets is invariably going to make the difference between a contract coming to the UK or going elsewhere.

Winning the contract is, of course, only half the battle. Many of the developing regions—notably Africa and the Middle East—present a formidable range of tough working conditions. The UK contractors have proved themselves sufficiently versatile to cope, both from a technical and a personal point of view.

There have been suggestions that much of the work which has been pouring out of the developing regions is now beginning to dry up. The expenditure figures themselves suggest, particularly among the oil producers, that spending is being cut back but there is no evidence to support the view that the Middle East boom in particular is over.

It may well be that the number of major infrastructure projects, involving multi-million pound contracts, will be declining in numbers as development work enters a new phase, but there will still be enormous volumes of business available in fields such as housing, urban development, leisure and recreation facilities.

For the major civil engineering contractors, nevertheless, an examination of new markets beyond the oil-rich nations of the Middle East is becoming a priority. Many of the UK civil engineers already have work further afield, notably in Asia and Australasia, although there too competition is apparently growing. In addition to increased participation in these areas, regions such as Latin America may also provide the contractors with important business.

Opportunities for work do exist, however, much closer to home. No one suggests that

winning construction contracts in Europe is an easy job as most nations have well-developed contracting industries of their own, yet some UK companies have managed to notch up some significant successes—if perhaps more on the building than the civil engineering side.

Membership of the EEC should provide more chances for working outside as well as inside Europe. Under the Lomé Convention, British contractors will be eligible to compete for contracts in 46 countries, including developing States in Africa, the Caribbean and the Pacific.

Michael Cassell



Cabling being installed in a village in Oman as part of Hawker Siddeley Power Engineering's £17m contract.

## Textiles

CONTINUED FROM PREVIOUS PAGE

efforts have been spread across all its sectors, and significantly, in several of these, exports last year were ahead of the target for the year laid down in the sector working party reports drawn up as part of the Government's industrial strategy.

Thus in wool textiles, where the industry maintains an export promotion body through a statutory levy, considerable progress has been made towards the objective of regaining the highest share of world trade held by the industry in the 1970s. Total exports by the sector, which has been pursuing a policy of concentrating at the medium to top end of the market for some years, reached nearly £400m. Last year or roughly 40 per cent of output by value.

Seven of the top 12 markets supplied by the industry are fellow EEC members, with Germany heading the list last year with purchases totalling £41m. The other big markets are Japan, the U.S., Hong Kong and the Middle East. A significant part of the industry's success is accounted for by Scottish producers who raised their exports 40 per cent last year to more than £30m, with Germany again proving the biggest single buyer of Scottish tweeds.

In knitwear there has been a similar major increase in exports which last year totalled more than £230m. Much of the domestic market for cheaper items such as tee-shirts and synthetic fibre pullovers and tops, has been lost to imports, but the industry has tried to compensate for this by developing overseas sales for classic British knitwear in natural fibres. Some of the big producers—based mainly in Leicestershire and Nottinghamshire—have also been seeking to develop similar links with major Continental buying organisations to those they already have with the big British retail groups.

Efforts have also been made to persuade cotton and allied textile producers in Lancashire to try to escape from low cost competition from overseas yarn and fabric suppliers by developing products suitable for export markets. Though the bigger Lancashire groups have been exporting fabrics for apparel, household and industrial textile applications for some time, many of the smaller producers have not ventured overseas.

A series of export seminars has recently been organised by the British Textile Employers' Association in a bid to stimulate export activity. But although, as the statistics

on their own show, Britain's textile and clothing industries were able to achieve a major increase in exports in 1977, there are no grounds at all for any complacency. In the first of its sector working party shows that Britain starts from a very low base indeed in the EEC market. In West Germany, the most important EEC market, the UK in 1975—the latest year for which figures were available—supplied 2.5 per cent of all imports. Comparable figures for other EEC countries' share of the German market were: Belgium 5.4 per cent, Netherlands 12.3 per cent, Italy 45.6 per cent and France 21.2 per cent. Figures produced by the knitwear sector show a similar low base for UK exports.

Nevertheless, the efforts of the past year show that the UK industry has become much more aware of the opportunities. The recent MFA also means that competition from low cost sources not only in Britain, but in potential export markets on the Continent has been reduced. The industry's export performance from now on will depend—

to quote the ringing phrase of one speaker at a recent textiles conference—on whether this situation is used as a featherbed or as a springboard.

The textile and clothing trade figures for the first three months of this year are similarly sobering. For the first time ever, textiles recorded a deficit—£23m—and this, added to the clothing deficit of £70.51m, produced a total loss on textile and clothing trade of

£93m. The deterioration compared with last year was accounted for by lower clothing exports and higher textile and clothing imports. It will only become apparent as the year proceeds whether the import performance represents delivery in the first three months of a substantial part of the quota allowed to developing countries. If this is the case imports will slow down as the year proceeds. On the exports side, some recovery during the rest of this year may also come from the effective 7 per cent decline in sterling's value since 1977.

## Threat

The other threat to the industry's export performance as this year unfolds, could come from a predicted upturn in consumer spending in the UK market. A number of false recoveries from the recession over the past two to three years has made the industry wary of predictions of an upturn, and reluctant as a result to commit itself to stocks. There have been warnings therefore, that the industry could yet find itself unprepared to meet higher demand later this year.

The performance of the UK textile and clothing industry has to be measured against what could be achieved. Though the clothing industry has doubled its export sales over the past three years, the report of its sector working party shows that Britain starts from a very low base indeed in the EEC market. In West Germany, the most important EEC market, the UK in 1975—the latest year for which figures were available—supplied 2.5 per cent of all imports. Comparable figures for other EEC countries' share of the German market were: Belgium 5.4 per cent, Netherlands 12.3 per cent, Italy 45.6 per cent and France 21.2 per cent. Figures produced by the knitwear sector show a similar low base for UK exports.

Nevertheless, the efforts of the past year show that the UK industry has become much more aware of the opportunities. The recent MFA also means that competition from low cost sources not only in Britain, but in potential export markets on the Continent has been reduced. The industry's export performance from now on will depend—

to quote the ringing phrase of one speaker at a recent textiles conference—on whether this situation is used as a featherbed or as a springboard.

Rhys David



THE QUEEN'S AWARD FOR  
EXPORT ACHIEVEMENT  
1978

The Anglo-Afghan Trade Centre  
Manuel Dias Liquor Store  
S.A.V.A. Sociedad Anonima  
Dalgery Trading  
Burns Philp & Co. Ltd.  
S. Smith & Son (W.A.) Pty Ltd.  
Eugen Fenyvesi V.G.  
Sociedade Acoreana De  
Representacoes Ltda  
Frank B. Armstrong Ltd.  
s.a. Cinoco N.V.  
Friths Liquors Ltd.  
"La Sevillana," Gonzalez y  
Compania  
Santiago Castillo Ltd.  
Martini & Rossi S.A.  
Jardine Sandilands (Singapore)  
Pte Ltd.  
The Distillers Company (Canada)  
Ltd.  
Atlantico S.A.  
Casa Do Leao  
Jacques Scott & Co. Ltd.  
Engel & Co. S.A.  
Jardine Matheson & Co. Ltd.  
Codisa  
Francoudi & Stephanou Ltd.  
Messrs. Erik Andersen  
Da Costa & Musson (Dominica) Ltd.  
Casa Velazques, C. por A.  
Technical & Trading Co.  
Centro Comercial Joqarias S.A.  
Ali Zaid Al Quraishai & Brothers  
Gibbeys of Ireland Ltd.  
M.S.L. Enterprises Ltd.

Our thanks to everyone  
at home and abroad who has  
contributed to the success of  
**WHITE HORSE**  
Scotch Whisky worldwide.

Gellatly Hankey & Co.  
G.H. Munro & Cie.  
A.S. Farebrother & Co. Ltd.  
Oy Heintz Frenz A.B.  
F. Tanon & Cie.  
M. Guy de Beaupre  
R. Prevotau & Cie.  
The Scotch House, St. Kitts.  
C.F.A.O. Gambia  
Martini & Rossi  
Gebr. Heinemann  
G.B. Oliviant Ltd.  
Falkland Islands Trading Co.  
Saccione & Speed (Overseas) Ltd.  
Anker S.A.  
W.E. Julien & Co. Ltd.  
Mid Pacific Liquor  
Distributing Corp.  
Enrique Marroquin M & Hijo  
Mackay & Co. Ltd.  
Augusto Pinto Ltda  
Guyana Stores Ltd.  
Agences Fronlif S.A.  
Andre Kerstens B.V.  
Jardine Marketing Services Ltd.  
Albert Gudmundsson  
Fairmaccs Trading Company  
Empire Stores  
S.S. Miranda Private Ltd.  
Bento Miquel Fernandes & Filhos  
Ltd.  
P.T. Borsumij Wehry Indonesia  
Iraq Stores  
Nathan Zwy & Co. Ltd.  
Gpe Bno Carpano

Desnoes & Geddes Ltd.  
Jardine Matheson & Co. (Japan) Ltd.  
Kokusai Bussan K.K.  
C. Le Masurier Ltd.  
Costandi M. Bajjali  
Nairobi Vintners (Kenya) Limited  
Supply & Building Company  
SOGIPA S.A.L.  
Supermarket Supply Co.  
F.H. de Cunha & Cie Ltd.  
McConnell & Co. Ltd.  
Jardine Sandilands (Malaysia)  
Sdn Bhd  
Ceylon Tobacco Company Ltd.  
Saccione & Speed Ltd.  
Blyth Brothers Co. Ltd.  
William Young & Co. S.A.  
Charles Mercer  
La Generale Alimentaire S.A.  
Costa & Cordeiro Ltd.  
Jawalakhel Distillery Pvt Ltd.  
Tauber & Corssen SWA (Pty) Ltd.  
West India Mercantile Co.  
M. Edouard Rabot  
Burns Philp (New Hebrides and  
New Guinea) Ltd.  
New Zealand Wines & Spirits Ltd.  
Quill Morris Ltd.  
Nils Ekjor A/S  
Sharikat Fanniya Omaniya  
Phipson & Co. (Pakistan) Ltd.  
African & Eastern (N.E. East) Ltd.  
Cyrca S.A.  
Nicolas Gonzalez Oddone S.A.C.  
Conrad & Co. Inc.

J.A. da Costa Pina Ltda  
Costa Pina & Vilaverde Lda  
Cadierno Hermanos Sucrs. Inc.  
M.A. Almuna & Partners  
Ets Jules Caille et Cie.  
Temooljee & Co. Ltd.  
Freetown Cold Storage Co. Ltd.  
Castle Wine & E.K. Green  
Suc de Francisco Quintana Yizarbe  
Saccione & Speed (Iberia) S.A.  
Rockland Distilleries Ltd.  
Peter & Co. Ltd.  
Marsolieu & Co. Ltd.  
Hazells Limited  
A.Y. Margossian  
H.J. de Vries Trading Co.  
Richard Cederlund Agenturfirma  
A.B.  
Marmot Kellerei  
G.O.T.D.  
Kim Fa Co.  
General Food Co. Ltd.  
Doxiadis Brothers  
Saha Vara Co. Ltd.  
Tadrel & Co. Ltd.  
Teddy Danon & Co.  
Bethell Robertson & Co. Ltd.  
Burns Philp (South Seas) Ltd.  
Calvert Distillers Co.  
Jose Aldao S.A.  
Distribuidora Benedetti C.A.  
West Indies Corporation  
Eurafic Trading Co. Ltd.  
Generalexport  
S.O.C.O.





## BRITISH EXPORTS VI

## Aerospace: trusted role

THE UK AEROSPACE industry has always been highly export-orientated. As one of the spearhead industries in advanced technology, it imports a large quantity of high-cost raw materials, and by its skills converts these into finished products—aircraft (civil and military), guided weapons and space vehicles, as well as ancillary components and equipment—that it sells worldwide. In 1977 according to figures prepared by the Society of British Aerospace Companies from the Customs and Excise Returns, exports amounted to no less than £1,038m, a new record level that was virtually double the figure of close to £520m achieved barely four years ago in 1973.

While exports have steadily grown, so has Britain's own need to import aerospace products, especially aircraft of types which are not built in Britain, such as Boeing 747 Jumbo jets and other wide-bodied airliners such as the Lockheed TriStar and the McDonnell Douglas DC-10, while some other types of U.S. airliner, such as the Boeing 737 short-range jet, have proved popular with some independent UK airlines. Thus, imports of aerospace products of all kinds in 1977 amounted to close to £766m, but this still left a favourable balance of payments figure of some £272m.

For the first few months of this year, export shipments have continued at a high level, reaching over £270m for the first two months. These have been coupled with the inflow of some major new export orders, including one for radio communications equipment for civil aviation use from Libya, and for the continued development of the Royal Saudi Air Force.

While inevitably a substantial proportion of the industry's export performance is accounted for by the big British Aerospace nationalised group (comprising British Aircraft Corporation, Hawker Siddeley Aviation, Hawker Siddeley Dynamics, and Scottish Aviation), and by the State-owned Rolls-Royce and such other aerospace companies as Short Brothers and Harland, and the independent Westland Aircraft group which includes both helicopters and Hovercraft, a major contribution comes from the ancillary and com-

ponent manufacturers in a wide range of industries, particularly including electronics. Last year, for example, guided weapons contributed nearly £27m to the export figures, while instruments accounted for over £57m, airborne radio, navigation and radar aids over £13.5m, aircraft tyres some £3.5m, and items like flight simulators (ground-based "flying training aids") some £10.2m.

## Orders

British Aerospace alone in 1977, out of total sales of £880m, achieved exports of £536m, or 62 per cent of total turnover. This compared with sales of £740m in 1976 (when the constituent companies of British Aerospace were still separate) of which exports accounted for £371m, or about 50 per cent. Over the past year, new contracts for defence support services for Saudi Arabia, for the Hawk trainer for Egypt, and for the Tornado multi-role combat aircraft, have helped to raise the British Aerospace Aircraft Group's order book to more than £1.5bn, and in the civil sector, exports by the Aircraft Group in 1977 amounted to more than £150m. These included continued sales of HS-125 executive jets, and HS-748 feeder-liners. For the HS-125, the new Series 700 version attracted some 28 orders during the year, and the total value of new orders during that year, including one Series 400 aircraft, approached £45m. Total orders for the HS-125 now top 400 aircraft, most of them for export.

The One-Eleven jet airliner continues in production, again mostly for export, and a protocol for the manufacture of this airliner in Romania was signed some time ago, with discussions still in progress on the details of the deal. If this is finalised, British Aerospace hopes that it will be soon—it could lead to the building of around 80 aircraft in Romania, thus considerably strengthening the continued One-Eleven production programme. At the same time, development of a One-Eleven Series 670 to meet specific Japanese requirements, and a One-Eleven Series 600, both equipped with a new silencer capable of bringing the

aircraft within latest noise regulations, is being pushed ahead by British Aerospace.

Among other civil aircraft on which the British Aerospace Aircraft Group has relied extensively in recent years for export sales has been the Trident, the last 35 of which has now been delivered to China.

The group is also still heavily engaged on building wings for the A-300 European Airbus, and with orders and options for that aircraft now exceeding 100, and still growing, there is confidence that the Airbus will continue to provide a substantial volume of work for British Aerospace for years to come.

The British Aerospace Dynamics Group is also a major contributor to the nationalised industry's export performance. A highlight of 1977 was the successful conclusion of an agreement with the Arab Organisation for Industrialisation (AOI) covering the long-term production of the Swingfire anti-tank guided weapon system in Egypt. This agreement provides an important marketing base for further substantial sales of Swingfire in the Middle East. Other guided missiles continue to provide a solid export base for the group, including the Rapier anti-aircraft missile, currently in service not only with the UK armed forces but also several overseas customers. The Dynamics Group is also considering a number of new guided weapons ventures, in collaboration with overseas countries. For example, discussions on future anti-tank weapons have been held with Messerschmitt-Bölkow-Blom of West Germany and Aero Spatiale of France, with a view to agreeing a common system to meet the requirements of the British, German and French armies in the late 1980s and 1990s. In addition, a number of new air-to-ground, surface-to-air and surface-to-surface missile concepts remain under study.

In order to help its customers in the U.S., British Aerospace has recently opened, in conjunction with Rolls-Royce, a new multi-million dollar spares facility at Dulles Airport, Washington. Replacing an older facility at Arlington, Virginia, the new premises will support civil and military aircraft and engines in North America, built either by Britain itself, or not only shows that a successful

American aircraft powered by British engines. Some 52,000 different types of spares, worth \$31m, will be carried in the premises at any one time to support One-Elevens, Viscounts, turbo-props, HS-125 business jets, the Short Brothers SD-3-30 Commuter airliner and the products of over 150 other UK aerospace companies.

Rolls-Royce is also a major contributor to the UK aerospace export performance. In 1977, aero-engines accounted for no less than £422.5m worth of total exports, of which new engines were valued at more than £116m, "other than new" engines at £124.5m, and parts at over £191.7m. Among the new engines, the RB-211 programme predominates, with various versions of this "big thrust" power unit being sold to Lockheed and airlines worldwide for use in the TriStar airliner, and now also in the Boeing 747 Jumbo jet.

But as the figures show, there is a continued high volume of business in engines first developed some time ago, and turbo-prop engines like the Dart, the Tyne and the Proteus continue to make money, while some of the older jet engines, like the Avon, and the Olympus, are finding a new lease of life—and some excellent export business—in either land-based industrial, or marine (including warship propulsion) applications. Recently, the RB-211 itself has moved into this land-based arena, and while its aeronautical applications will continue to widen, Rolls-Royce's Industrial and Marine Division is hoping for big orders in the pipeline pumping and other duties.

## Latest

New aviation versions of the RB-211 are coming forward, the latest being the Dash 335 engine of 33,000 lb thrust for use in the next generation of short-to-medium range jet airliners now being planned.

But while exports are the lifeblood of the aerospace industry, it is a fact that the peak figures for 1977 did contain a substantial volume of spares relating to aircraft and engines first designed and built up to 20 or even more years ago. This not only shows that a successful

aircraft or engine can go on generating business for many years, which is the justification for being in aircraft manufacture in the first place, but also illustrates that the industry does need some new civil projects upon which to base its export business through the 1980s and 1990s.

At this time, a number of new ventures are under consideration, most of them on an internationally collaborative basis. In particular, much interest is being focused on the big markets that are expected in future in the short-to-medium range category of aircraft seating around 160 passengers or less. This market has been estimated to amount to more than 1,000 aircraft up to about 1990, and it is not surprising, therefore, that nearly all of the world's major manufacturers are anxious to get into it.

The UK Government is now considering proposals for collaboration put forward by Boeing of the U.S. on its 737 short-to-medium-range jet, and possible participation with McDonnell Douglas on several ventures, including what is called the Advanced Technology Medium Range (ATMR) programme: while Lockheed of the U.S. is interested in possible UK participation in the development of new versions of its L-1011 TriStar. At the same time, there are ideas for collaboration with Western European manufacturers on a new B-10 version of the A-300 Airbus in seat about 200 passengers, and on a series of

"Joint European Transports" or JETS, variously seating between 130 to 160 passengers. At this stage, no decisions on which way the UK Government wants the aerospace industry to go—either with the U.S. or Western Europe, or even perhaps attempting collaborative ventures with both—have been taken, but they are not expected to belong delayed, and may well emerge by the time the UK aerospace industry goes to the biennial Farnborough Air Show in September.

Farnborough, always regarded along with the Paris Air Show, as one of the greatest biennial air displays in the world, will be particularly important this year. Not only will it be the biggest yet held in this country, with no less than 418 aerospace companies from home and 17 overseas countries participating, but also it will be the first since the nationalisation of the aerospace industry was completed, while it may even be the venue at which major decisions on new international civil aircraft ventures will be either announced or otherwise exploited for the first time. Farnborough has always been the UK industry's shop-window. While, as the prices of aerospace products rise, and as aircraft themselves become more complex, it is not customary for orders for new airliners to be actually placed at the Show, many millions of pounds worth of orders for smaller items, such as components and equipment, are placed there, and the contacts established at Farnborough are often the forerunners of multi-million pound deals in aerospace worldwide involving the UK companies.

Michael Donne  
Aerospace Correspondent

## SOME LEADING BRITISH EXPORTERS

(The figures—£m—refer to the value of direct exports from the UK in each company's financial year.)

	1977	1976
British Petroleum	1,188	613
ICI	826	822
Ford	804	632
British Leyland	753	597
British Steel	624	443
British Aerospace	536	371
GEC	524	493
Royal Dutch Shell	440	187
Unilever	429	305
Courtaulds	405	285
Massey Ferguson	369	337
Hawker Siddeley	295	299
Rolls-Royce	285	235
IBM	264	240
Distillers	245	193
BYCC	213	165
Vauxhall	195	186
Inco Europe	183	219
Chrysler U.K.	176	123
GKN	175	144
Philips	157	143
BAT Industries	154	113
Tube Investments	148	125
Dunlop Holdings	141	126
Lucas	140	112
Caterpillar	139	109
EMI	129	117
Conoco	122	91
Rank Xerox	117	83
Ciba Geigy	116	94
Glaxo	112	115
Texaco	112	25
Davy International	111	96
Johnson Matthey	110	83
Thorn	104	85
STC	104	85

More than 30 manufacturers achieved exports in excess of £100m last year and these companies combined are probably responsible for nearly a third of Britain's total exports. It is notable that 12 of the companies listed above are foreign-owned or controlled. The full list of the UK's hundred largest exporters will be published in the Financial Times next month.

## Chemicals: signs of renewed strength

THE CHEMICAL industry makes one of the most notable contributions to the UK balance of payments of any sector of manufacturing industry. Despite this record of success, however, UK chemicals exports have suffered in common with most other goods over the last year from the depressed trading conditions in many of the world's major economies.

Last year the chemical industry accounted for about 10 per cent of the UK's total manufacturing output, with production worth some £13bn. About 34 per cent of the industry's external sales are exported and in 1977 this contributed some £1.4bn to the UK's balance of payments, about 25 per cent of the UK's total balance from manufacturing industry.

For much of 1978 chemicals exports have been erratic, but the latest figures are more encouraging and suggest that overseas sales are increasing again after the lull that began in the middle of last year. But the total for May this year at £343m was still £17m below last June's peak. According to figures produced by the Chemical Industries Association, the volume of exports, though subdued in the first quarter of 1978, has now recovered from the very poor period at the end of 1977. During the first five months of this year exports were up by some 41 per cent on the average for 1977.

The Association's latest forecast suggests that exports this year could increase by 6 to 7 per cent in volume compared with 1977. But this rise is certain to be exceeded by the rate of chemicals imports, which so far this year have been running some 15 per cent higher in volume than in the same period of 1977.

Last year UK chemicals exports were worth a record £3.5bn and rose by 9 per cent in volume and 27 per cent in value compared with 1976. Throughout 1977 the UK market proved increasingly attractive to lower cost imports. The result was that imports rose at a faster rate than exports, increasing by 11.3 per cent in volume and by £471m in value to a total of £2.5bn.

UK chemicals trade is particularly sensitive to fluctuations in the value of the pound, and when sterling moved up sharply against the U.S. dollar at the end of 1977 it caused the industry considerable anxiety. The problems arose particularly in the area of bulk chemicals, where there is serious plant over-capacity in the UK and elsewhere in Europe. In the more specialised product areas the UK was not as badly affected, but in such sectors as plastics and petrochemicals Britain became an attractive market for continental producers striving to improve the loading of their plants. Producers throughout Western Europe have paid scant regard to price levels as they have scrambled after an increasing market share.

When sterling moved up from around \$1.70 to as much as \$1.93 it was equivalent to the imposition of a trade barrier of 15 per cent against UK exports with an equivalent bonus favouring imports. Sir Rowland Wright, the former chairman of Imperial Chemical Industries, plastics materials and synthetic rubber valued at £527m and of pharmaceuticals worth £424m, stocks such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position. Such aspirations have overseas cannot be built up proved to be totally unrealistic without local manufacture, because of the unexpectedly slow growth of both home and export markets. It is now in Europe of only £35m. Since likely that more than one firm will general manufacturing sites or be built by 1985—the £250m to the Continent and by last year value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plastics, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, founded on the increased capacity for basic petrochemicals derived from North Sea feedstocks, such as ethane. The aim is to bring UK trade with the EEC countries in plastics materials such as PVC, polyethylene and polymers—into balance by 1980. Last year the deficit worsened to some £155m. One option now being studied is that of "European pre-emption" under which the UK would begin a rapid expansion of its plastics materials sector over the next few years, so that it could take a lion's share of the growth in EEC markets predicted for the 1980s. Such ideas have found little favour with UK chemical companies, however. UK prices generally, which argue that existing plants are more the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK and boost productive capacity, they say. The pharmaceuticals industry has none the less set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of the world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution. The balance of visible trade in chemicals might have been considerably favourable, but the import bill is still substantial.

The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry and this too heavily overseas. The most notable recent example has been the decision to spend £200m developing the first phase of a new petrochemicals complex in northern Germany. Some union leaders have argued that such investment runs counter to the spirit of the industry working party, the other companies, the Government endorsed a policy of building up four new export activities in the UK by from the UK. Market position.



## BRITISH EXPORTS VII

During the past 20 years  
the geographical pattern of the UK's  
export business has altered very significantly. Western Europe now  
takes over half the country's export sales, compared  
with about a third in 1960.

## The major markets

THE CLOSER INTEGRATION of the UK's export business with our European neighbours was greatly stimulated by the EFTA agreement and later by full membership of the European Economic Community. In the early 70s, faced with the prospect of a huge tariff-free market across the Channel and keener competition within the UK itself, many British companies invested in new marketing and distribution arrangements on the Continent. Often this involved the formation of local sales companies, the acquisition or establish-

ment of manufacturing facilities to support direct exports and, most difficult of all, the re-design of products to suit Continental requirements. Have the opportunities been exploited as fully as they should have been? In those products where UK companies have a distinct technological edge, like diesel engines and some segments of the automotive component business, the European market has provided a new source of dynamic growth. In parts of the textile industry, some companies have been able to combine the UK's advantage

of relatively cheap labour with economies of scale in production, thus increasing their share of the European market. A growing number of manufacturers, of which ICI is a notable example, have been developing a European marketing strategy, with the UK plants forming part of a co-ordinated supply network; in ICI's case this has been accompanied by a very considerable increase in direct exports from the UK. Western Europe now takes over half the country's overseas sales, compared with about a third in 1960, yet there is a long

way to go. There are still too many sectors, such as cars and domestic appliances, where imports from the Continent far exceed British exports. The UK's share of the total EEC market remains too low. For example, of France's total imports of manufactured goods, the UK supplies less than 7 per cent, compared with West Germany's 29 per cent share and Italy's 13 per cent. The UK supplies only 5 per cent of West Germany's imports of manufactured goods, compared with France's 16 per cent share and Italy's 12 per cent.

It is true that these countries have had a longer period in which to adjust to the lowering of tariff barriers within the EEC; moreover, their manufacturers were not as committed to other, very different markets (particularly in the Commonwealth) as their counterparts in the UK. But the performance of British industry in Continental markets continues to be disappointing. Perhaps, the British penetration of European markets was interrupted to some extent by the emergence, particularly after 1973, of the oil-producing countries as a lucrative new market, apparently easier to exploit than, say, West Germany or France. Last year, the oil-exporting countries took 13 per cent of the UK's total exports, compared with 6 per cent in 1970, and it is not always appreciated just how important these countries have become to individual sectors of British industry.

## Buoyancy

It may be that the buoyancy of the OPEC market, though now beginning to slacken, has revived the interest of British exporters in other developing countries. The more advanced nations of Latin America and the ASEAN group in South-East Asia, which had been neglected for a good many years, appear to be attracting more attention from British exporters. British contracting skills, allied to the ingenuity of the City of London in working out financial packages to suit the customer, have proved to be highly competitive.

While the very large contract may receive a disproportionate amount of publicity — most export selling is a more routine, unglamorous affair — the spin-off effect of such orders, both in direct sales for other British manufacturers and in putting Britain on the map in the country concerned, can be important. Since Davy International won the Aomins steel contract in Brazil, for example, there has been a steady stream of orders placed in the UK for related equipment.

The same company is leading an international consortium which hopes to win one of the main contracts for the Zulia steelworks project in Venezuela; if Davy is successful, this should again lead to substantial

hardware orders for the UK. GEC's power station order in Hong Kong, one of the first turnkey jobs of this kind won by the UK for several years, will bring useful work for a sector which has had to contend with a stagnant home market and intense competition overseas.

Another set of markets where the willingness to undertake large and complex engineering projects is important is the Common countries. For some years the UK has been less successful in these markets than our Continental rivals. In 1976, for instance, the last year for which detailed figures are available, the UK accounted for only 4 per cent of total OECD exports to the centrally planned economies, compared with 7 per cent for Italy, 10 per cent for France and 22 per cent for West Germany. But here, too, there are some indications of a change in attitude.

Massey Ferguson's contract to re-equip the Polish tractor industry has brought in its wake a considerable inflow of business for British manufacturers of machine tools and other engineering products. Davy International's £147m order for two methanol plants in the Soviet Union was the largest single contract in the history of Anglo-Soviet trade. More recently, the agreement between the Romanian Government and British Aerospace for the manufacture under licence of the BAC-111 should bring valuable orders for suppliers of equipment to the aircraft industry.

The financing of these projects is crucial and in many cases there is also a requirement for the supplier to buy back part of the production of the new plant. It was apparently its greater flexibility on this point which enabled Citroen, rather than GKN, to win the recent East German truck factory in Nigeria is one

## TOP 20 EXPORT MARKETS IN 1977

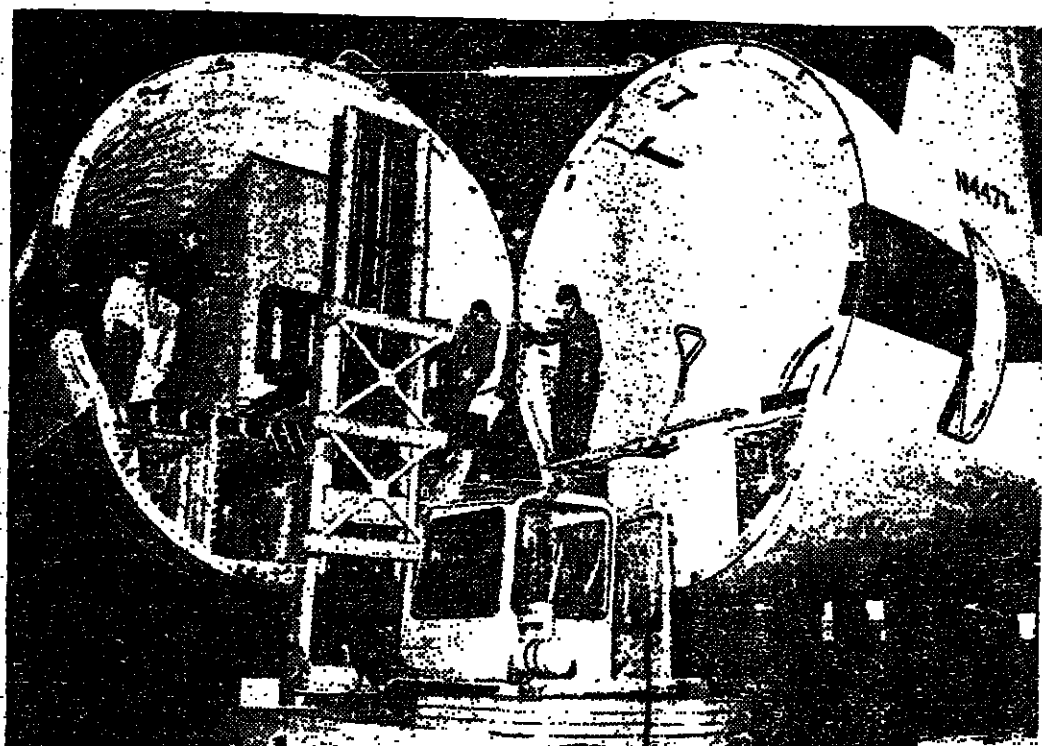
	£m	1977	% of total UK exports in 1967
1 U.S.	3,087	9.1	12.2
2 West Germany	2,501	7.6	5.3
3 France	2,148	6.5	4.2
4 Netherlands	2,139	6.5	3.9
5 Benelux	1,837	5.6	3.6
6 Irish Republic	1,640	5.0	3.8
7 Switzerland	1,421	4.3	2.4
8 Sweden	1,197	3.6	4.3
9 Nigeria	1,069	3.2	1.1
10 Italy	978	3.0	3.0
11 Denmark	797	2.4	2.8
12 Norway	762	2.3	2.5
13 Australia	761	2.3	4.9
14 Canada	713	2.2	4.2
15 Iran	655	2.0	0.8
16 South Africa	581	1.8	5.0
17 Saudi Arabia	577	1.8	0.3
18 Japan	469	1.4	1.7
19 Spain	465	1.4	1.8
20 Soviet Union	347	1.1	1.2

Source: Department of Trade.

## DISTRIBUTION OF UK EXPORTS BY AREA

	(per cent)		
	1960	1970	1977
Western Europe .....	34	53	58
(EEC 8) .....	(22)	(29)	(36)
North America .....	16	15	12
Other developed .....	15	12	6
Oil exporting .....	7	6	13
Other developing .....	25	17	13
Centrally planned economies .....	3	4	3
	100	100	100

Source: Department of Trade.



Marconi broadcasting equipment—part of a £1.5m order from the Nigerian Broadcasting Corporation—being air freighted to Nigeria.

The relative share of invisible  
earnings in the UK current account is significantly  
higher than the average for other industrialised countries. But  
there are indications that there may be a decline  
from the peak level of 1976.

## Invisible earnings

BRITAIN'S EARNINGS from when there was a visible deficit in invisible trade have made a of £3.51bn. However, the surplus whole, the contribution from major contribution to the UK's fell back to £1.77bn last year. Interest, profits and dividends current account in the last few years, offsetting a sizeable part of the large deficit on visible trade. But there are now clear indications that the surplus is a declining trend from the peak level of 1976.

The picture, as with the rest of the balance of payments, is complicated by North Sea oil activities, the growing profits due abroad from rising oil production are likely to mask a continuing expansion in earnings from services.

The overall significance of invisible earnings is shown by the fact that receipts from the three main categories — services, interest, profits and dividends and transfers — amounted to 33 per cent of total current account receipts last year. Invisible payments were equivalent to 29 per cent of total current account payments. But this represents a decline from the peak figures of the early 1970s, when the percentages were 41 and 33 per cent respectively.

## Receipts

The relative share of invisible earnings in the UK current account is significantly higher than the average for other industrialised countries. In 1976—the last year for which comprehensive figures are available—invisible receipts were 34 per cent of total current account credits in the UK, compared with just under 33 per cent in the U.S. There was a gap of between 18 and 27 per cent for other major countries in the area of the Organisation for Economic Co-operation and Development. There is less difference for invisible payments where the UK percentage was fractionally less than that of West Germany and Japan but higher than the U.S.

These differences are reflected in the fact that West Germany has a net deficit on invisibles while the UK has the largest net invisible surplus after the U.S. While the percentage importance of invisible trade in the UK has declined since the early 1970s, the absolute surplus has increased because credits from services have grown more rapidly than transfer debits. The surplus on invisible trade fell from about £800m in 1973 to a peak of £2.65bn in 1976.

There has, however, been a steady growth in the surplus on services, which account for two-thirds of total invisible earnings. The net due abroad from rising oil production rose from £340m in 1972 to £2.57bn last year, significantly aided by the fall in the value of sterling. The most striking feature has been the rapid growth in earnings from travel. A combination of the squeeze on real incomes and the fall in the value of the pound has cut the number of UK residents travelling abroad, while the number of tourists coming to the UK has jumped up sharply. Moreover, overseas visitors have, according to the most recent estimate, been spending nearly twice as much a day in Britain as UK residents have been spending abroad.

## Variations

Earnings from abroad on export credit and on lending by UK banks have also increased since the early 1970s, for similar reasons, while there has been a smaller rate of increase in debits. Variations in interest payments have been associated with the changing level of sterling balances.

The decline in the net surplus on this category last year reflected the build-up of around £450m in profits due to overseas oil companies. The slow rate of economic growth coupled with the appreciation of sterling also reduced profits earned overseas and there was a rise in interest payments abroad following the increase in public sector borrowings. The deficit on transfers was fairly stable at between £400m and £500m but rose sharply to £861m in 1976 and to £1.2bn in 1977. This was principally the result of higher payments to the EEC and some increase in overseas aid. An exceptional increase in payments to the EEC—due to be partially offset by rebates later in the year—was wholly responsible for a decline in the seasonally adjusted net invisibles surplus from £441m to £289m between the fourth quarter of 1977 and the first three months of this year.

The overall outlook from now onwards will be dominated by the North Sea. It is difficult to make an exact assessment, but Treasury estimates last year projected a rise in the invisibles deficit on North Sea oil operations from £900m last year (at 1976 prices) to £1.5bn in 1980. The deficit is clearly likely to be greater in current prices. The Bank of England concluded that, "although the North Sea programme is the

# Your individual export finance service

In a fast-changing international scene, it's more than likely that you could find it profitable to review your trade financing arrangements — if only to make sure that they're as efficient as they should be.

And when you do review them, you'll probably find that we at A P Bank can help you to a more efficient — and profitable — solution.

Not only are we specialists in international trade — we're also specialists in providing tailor-made solutions to individual problems; and in the kind of professional service that comes only when a customer is the personal responsibility of a senior manager who can make immediate decisions.

As a bank with many years' experience of international trading, we know as well as anyone that importing or exporting is never an easy job.

But if you'd like to find out how we may be able to remove some of the difficulties, please call 01-588 7575, and speak to David Ollett or Greg Brzeskewski. They'll be happy to help you — personally.

**APB A P Bank Limited**  
A member of the Norwich Union Insurance Group  
21 Great Winchester Street,  
London EC2A 3HL  
Telephone: 01-588 7575. Telex: 838218.

Peter Riddell



## BRITISH EXPORTS VIII

Financial arrangements play an increasingly important role in export trade—particularly where the really big contracts are involved or when the buyer country belongs to the developing world. For Britain the banks function as the major source, underpinned by the Export Credits Guarantee Department.

## Merchant banks as entrepreneurs

THE FINANCIAL package which capital plant exporters can offer the overseas buyer is now as crucial as quality and delivery times in winning contracts. In an increasing number of deals it is the decisive factor which clinches the order.

In financially stretched developing countries the availability of credit is frequently the buyer's first priority. In the more sophisticated countries, where availability of credit presents no problem in itself, the quality of the financial package becomes all important. As a result UK contractors are learning more and more on the merchant banks.

But the expertise of the merchant bankers goes far beyond devising the financial package. Often they are more than the exporter, are the entrepreneurs who bring new contracts to Britain. In many ways the merchant banks fulfil the role played by governments and the big banks in other countries such as France, Germany and Japan—seeking out export opportunities, identifying projects in which British companies could participate and then advising the exporter throughout the negotiations.

With their often extensive local presence in, or knowledge of, particular countries, they can provide an invaluable service to the exporter entering the market for the first time. They are able to advise on the political and commercial conditions in the buyer's country, directing the contractor to the right people at the right time.

Taking this further in difficult markets such as Eastern Europe where Morgan Grenfell, who with Lazards are the most active of the pure merchant banks in the export finance field, has operated for some time, the bank is even able to negotiate their commercial contracts. The conditions of the contracts are usually quite different from those which the contractor may be used to. The same is true for markets such as the Middle East and North Africa as well as Latin America.

The expertise which the merchant bank is able to provide can be vital to the contractor right through from planning his sales strategy to negotiating the fine print of his contract. The usual problem

is that the contractor does not involve his bank early enough. This is because traditionally they have turned to banks only when the contract is at an advanced stage of negotiation and often only when it has been awarded.

This is still very much the case as far as the clearing banks are concerned with the exception of Lloyds Bank which has the advantage of an in-house merchant bank in Lloyd's Bank International. The clearers, particularly when all export credits were financed in sterling, have tended to be regarded—and regarded themselves—as simply the provider of funds. More recently they have been attempting to encourage exporters to make better use of their extensive information and advisory facilities.

## Winning

But traditionally, and by the very nature of their business, it is the merchant banks who have been the most active in fostering a close relationship with exporters. This has developed to the extent that

for many of the major deals the contractor and merchant bank have worked together throughout the negotiations.

Examples of how such partnerships have proved to be an essential element in winning major contracts for Britain include Morgan Grenfell advising Davy Ashmore for the £200m Acominas steel project in Brazil, Morgan Grenfell again with a Davy company—Davy Powergas—for the £147m Soviet methanol contract, which broke new ground in getting the Soviets to accept foreign currency finance. Schroeders and GEC for the £100m Hong Kong power contract, which involved the largest ever export credit of \$380m, Lazards and Metro Cammell for the £25m Hong Kong mass transit railcars order, which marked the first-ever buyer credit to be financed in HK dollars and involved extremely complicated financing arrangements. Lazards were also involved in the initial stages of the GEC power contract as advisers to the Department of Industry.

Despite these successes the merchant banks still have diffi-

culty in convincing the medium-sized British exporter of the necessity for setting together with his bank at the onset of negotiations. If the banker is only brought in at the stage where funds are actually required it will be too late for him to extricate the exporter from unfavourable and sometimes disastrous financial commitments or even contractual conditions which often exporters are surprisingly inexperienced at handling. If the banker can even steer an exporter away from undesirable markets or projects through his local knowledge.

But valuable though these services may be the prime role of the merchant bank is arranging the finance. With the switch of buyer credits to foreign currency the merchant bank's involvement in export contracts is more important than ever. Most contractors find the whole business of foreign currency financing extremely complicated. Added to which they are often unaware of the advantages of being able to quote in different currencies—

generally available to their take for the contractor or at least give guidance on.

Many buyers prefer the financing to be in U.S. dollars, often because their own currencies are linked to the dollar. Others still insist on sterling, which is now possible for small delays in delivery times. Other pitfalls can occur that the UK export credit buyers request that the where a cost escalation provision in the contract means that the exporter has to estimate the amount which he can deal with forward.

Problems arising from the nature of the contract, the buyer and fluctuations in the currency during the tender period are both covered by ECGD schemes, though some times exporters need advice on making the best use of these schemes.

Being able to quote in the same currency as a major competitor is also advantageous. All too often the buyer, in assessing bids in different currencies does so on a spot basis, taking no account of the relative strength or weakness of the currencies on the forward market. By converting his bid to the same currency the UK contractor should on the one hand be able to offer a price which will be lower in the foreign currency than his sterling price while the buyer will be comparing like with like.

Selecting the appropriate currency for a particular project is thus a complicated business requiring sophisticated financial expertise. This is very much the kind of decision which the merchant banker can either under-

projects which may in the end be cancelled or on contracts which are eventually lost. The success ratio on average is one in 10 or 15. But it is also a business of high rewards.

In an increasingly competitive world, particularly now that the UK export credit business has been opened up to foreign banks, their expertise and inventiveness will inevitably be put to the test. But this can only be to the advantage of the exporter.

It was the merchant banks, after all, which devised the foreign currency scheme for buyer credits which has now been adopted as Government policy. They are now preparing for the day when contracts in many of the OPEC countries will be conducted more often on a "hard" basis—either involving all or, as these countries become industrialised, as a means of finding markets for their manufactured products.

Morgan Grenfell has meanwhile added leasing to the range of financial options which its clients can offer. This has already been used for exports of capital equipment in the £20m range such as cranes to the Soviet Union and Hungary.

What the UK merchant banks offer the exporter essentially is a complete integrated team—becoming increasingly common as projects become so large in the non-traditional countries, export unable to supply the full credit requirement and the work is put out to subcontractors in the subsidiaries in other countries. For the banks project finance is very much a high-risk business in which, like the contractor, they may spend large amounts of time and money on

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be

expected to fight hard to retain

in the face of the threatened

competition from foreign banks.

Margaret Hughes

comes

This is a

reputation which they can be



## BRITISH EXPORTS IX

## ECGD facilities go on expanding

NEXT YEAR Britain's Exports Credits Guarantee Department (ECGD) celebrates its diamond jubilee. In the 60 years since it was set up in 1919 to re-establish British trade after World War I, the department has undergone considerable change. Initially its development reflected the increasing emphasis placed on exports in this country and more recently the crucial role which financing now plays in negotiating overseas contracts.

In the 1920s ECGD provided a very simple form of insurance cover on a very restricted basis, the first credit insurance scheme as such not being introduced until 1930. Much of the department's growth dates back to the end of World War II when its facilities were expanded to get British exporters back on their feet once again. But even then ECGD continued to function solely as a provider of insurance cover, the first financial bank guarantee schemes not being introduced until 1954 and the buyer credit scheme for capital goods exports not until 1961.

The provision of insurance cover on a commercial basis remains ECGD's primary role, insuring the exporter against non-payment by the buyer. In addition to the commercial risks which it covers ECGD is also the only organisation which will provide cover against political and exchange risks.

## Schemes

But its insurance role extends further than that. Due to the increasing complexity of exporting and especially financing, ECGD has over the past two to three years introduced several special insurance schemes.

These include insurance cover against political risks of new investment overseas for up to 15 years; protection against part of UK inflation costs for major capital goods contracts through its cost escalation scheme, support for the issue of tender, performance and advance payment bonds together with cover against unfair calling of the bonds, as well as cover against currency fluctuations in the tender to contract period.

ECGD will also provide "joint and several" cover for UK members of a consortium involved in "jumbo" projects against losses resulting from the failure of one of the other members. Last December this cover was extended on an experimental basis to cover losses due to situations arising short of actual insolvency but where problems affecting one partner could jeopardise the contract.

ECGD's straight insurance cover schemes are widely used—ECGD covers about 38 per cent of all UK exports, some 80 per

cent of which is sold on short-term credit. But despite much clamouring from industry for new schemes to cover particular situations its special schemes would not be affected.

The cost escalation scheme, first introduced in December, 1973, was only used twice during the first two years of its operation, though it is claimed that several contracts were negotiated using the scheme but in the end were lost to competitors. It has since been used more frequently—a total of nine deals worth a total contract value of £178.6m having now been concluded.

Part of the problem is that the scheme is very complicated, so that only the more sophisticated contractors take advantage of it. Then those that do argue that the British scheme is far less comprehensive than that operated by the French, which is open ended, though at some considerable cost to the French taxpayer.

Even so the scheme has been crucial in winning several major contracts for Britain. These include the £147m Davy Powergas methanol deal in the Soviet Union, the £100m turbine generators contract awarded to GEC by the Kuwloon Electricity Supply Company of Hong Kong and the £25m rail cars order placed with Metro Cammell by the Hong Kong Mass Transit Railway Corporation.

Bond guarantees also got off to a slow start. But despite continuing criticism over the limitations of the scheme it is now being used fairly extensively. A total of 121 guarantees with a total contract value of £1.68bn have now been issued reflecting in part, the lowering of the eligible contract value in several stages from the original £20m to the present £500,000 in response to industry demands.

The main problem of bond guarantees continues to be the banks' attitude. They regard a company's bond liabilities as part of its overall financing facility which will tend to be offset against its normal overdraft. The extent to which this occurs obviously varies from company to company, reflecting the bank's confidence in a particular customer. But locking up funds in this way is proving to be a problem, particularly for the smaller companies who may be tendering for several contracts at one time.

Taking out bonding cover with ECGD is intended to overcome this problem, though many contractors say that in practice this is not the case—a claim which is in turn rejected by the banks. The debate continues as industry seeks greater Government involvement to the extent possibly of

taking over responsibility for providing the bonds from the banks so that the company's normal overdraft facilities would not be affected.

The "jumbo" contracts scheme, introduced in its original form 2½ years ago, has never been used and there are no signs yet of the extended scheme being taken up. But this is only to be expected given that such contracts are by their very nature few and far between. Tender to contract cover, which has been available for less than a year but, however, been widely used by exporters. This scheme covers a company negotiating a contract to be financed in foreign currency against exchange risks during the period between tender and actual award of the contract, which can be anything up to 12 months.

## Vital

Sterling has appreciated considerably since the scheme started, and this is reflected in the number of contractors which have taken out cover. So far seven contracts totalling £383m have been won using the scheme—it played a vital role for instance in the Metro Cammell Hong Kong deal—while another nine contracts worth a further £176m are currently under negotiation. Another 17 deals totalling £34m have also been bid for but not won so that altogether tender to contract cover has been taken out by 31 contractors.

But despite its usefulness the scheme is not without its problems. It operates in such a way that ECGD gains if sterling weakens, while the contractor benefits if the currency appreciates. Given the normal fluctuations in currencies the scheme should be self-financing in the longer term. But because of the strength of sterling during much of its operation, ECGD has been experiencing a steady loss on the facility. This is said to have prompted some debate between the department, which is required to operate its insurance business on a commercial basis, and the Treasury. ECGD's view, apparently, is that since the scheme has been necessitated by the Treasury's insistence that buyer credits be financed in foreign currency it should also shoulder the financial burden of the scheme.

All ECGD will say at this stage, however, is that the scheme, being a new one, is under continuous review. But it seems likely that there may be some changes in its operation. Contractors, too, would like the scheme modified as they find it rather expensive. First, they have to carry the first 3 per cent of any currency swing, while the premium itself, can amount to anything up to an-

other 1 per cent if cover is taken out for up to nine months as is often the case with very large contracts. This additional "cost" of up to 4 per cent, they argue, can often cancel out any potential gain from selling currency forward so that they are no longer able to offer a price in foreign currency which is more competitive than a sterling price.

But despite such grumblings, the foreign currency buyer credits policy as a whole has been more favourably accepted than was first anticipated, particularly by contractors. ECGD had set a target of \$1bn for such deals by the end of this year, but some \$1.5bn worth of contracts have already been concluded in U.S. dollars, together with a further £25m equivalent for the Metro Cammell contract in Hong Kong, which was financed in local currency.

Acceptability of the scheme has been helped by increased flexibility with which ECGD is now operating the scheme. In March of this year it announced that contracts with a loan value of up to £5m are no longer required to be financed in foreign currency. For contracts in the £5m to £20m range, foreign currency is preferred and for those over the £20m mark it is mandatory though in practice exceptions get through. This means that the UK contractor is able to offer a choice of currency for financing—a facility which is not freely available to his competitors.

## Gaining

Foreign currency also appears to be gaining acceptability with overseas buyers. The Soviet Union, though it accepted dollars for the Davy methanol project, still maintains that this did not set a precedent. But it is being encouraged to accept foreign currency again by lower interest rates on such financing compared with sterling.

Even so the East European countries continue to present greatest resistance to foreign currency—the BAC 1-11 Romanian deal, for instance, has been delayed by the Romanians' insistence that it be financed in sterling which ECGD has so far only agreed to in part. Meanwhile Brazil, another country which has strongly resisted the switch out of sterling, earlier this month signed a \$35m line of credit with Lloyd's Bank International, which was its first ever export credit in foreign currency.

The conclusion of the HK\$204m financing for the Hong Kong mass transit rail way has also prompted speculation that ECGD will now consider extending the scheme to other currencies.

ECGD's imminent move to extend the foreign currency financing to supplier credits will give contractors still greater flexibility. But while contractors may welcome any signs of flexibility from ECGD, the extent of this in some instances makes a mockery of the so-called gentlemen's agreement on export credits. Britain has already followed the French and Italians in lowering interest rates on its cheap credit package with the Soviets. But it is bending the rules still further for the Rolls Royce/TriStar Pan Am deal where, by providing credit insurance cover for the entire aircraft, it is effectively providing access to cheap finance for what is essentially an internal U.S. deal—the sale of the airframes by Lockheed to Pan Am.

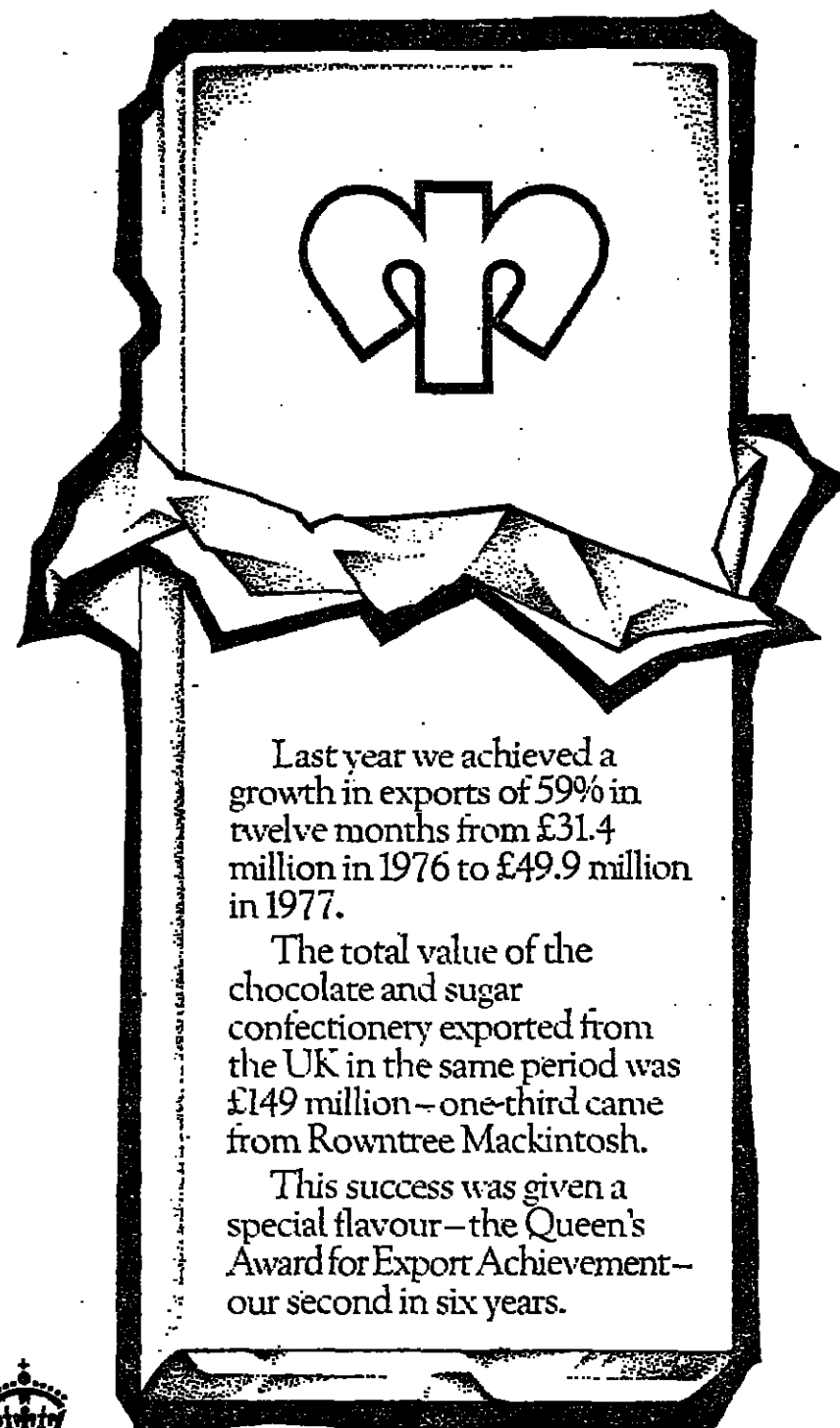
To be able to do so it is bending even its own rules by extending insurance cover to U.S. banks when normally this is confined to the UK supplier. It is also breaking the OECD regulations on aircraft sales by offering credit terms of 15 years instead of the maximum ten allowed.

ECGD's financing of this deal has been repeatedly and vocally criticised by the U.S. The British Government can expect further attack from the Americans over its recent move to allocate 5 per cent of aid funds to the financing of supplies of British goods and equipment or development projects.

This means that for the first time Britain will be able to offer "credits mixtes"—a mixture of credit and aid. This is a financing method widely practised by the French which has frequently given them the competitive edge. But it is a practice which the Americans are very anxious to see abolished, along with cost escalation cover which was given another year's life in March this year but may not survive the next renewal date given American agitation for tougher rules on export credits.

Margaret Hughes

## Export success achieves a special flavour



Last year we achieved a growth in exports of 599% in twelve months from £31.4 million in 1976 to £49.9 million in 1977.

The total value of the chocolate and sugar confectionery exported from the UK in the same period was £149 million—one-third came from Rowntree Mackintosh.

This success was given a special flavour—the Queen's Award for Export Achievement—our second in six years.



Rowntree Mackintosh

WIGGINS TEAPE.

AN EXPORT SUCCESS ON PAPER.

1974 Wiggins Teape receives The Queen's Award to Industry in recognition of the company's technological innovation in the development of a highly technical photographic base paper—Glorythene.

1975-1977 While the paper industry in general suffers a recession, Wiggins Teape is in the process of doubling the value of its exports to 150 countries. Of the many different kinds of papers manufactured by the

company, it is the Fine, Speciality and Technical papers which are at the heart of its export success.

In a three year period, Wiggins Teape's exports increase in value from £36 million to £62 million—a figure representing 28% of all the paper exported from the U.K.

1978 Wiggins Teape receives The Queen's Award for Export Achievement.

Wiggins Teape. Real export success, on paper.



Wiggins Teape Limited  
Gateway House, Basing View, Basingstoke Hants. RG21 2EE.  
Telephone Basingstoke (0256) 20262

## Clearers

CONTINUED FROM PREVIOUS PAGE

refinanced lending was increased from 18 per cent to 20 per cent in July, 1978, and finally to 21 per cent in December, 1978. However, once again the success of the arrangement began after a while to wane, and this time it was not the banks, but the UK Government itself that was feeling the pinch. The cost of refinancing, the credits and paying the extra interest was having a material impact on the Government's pending plans. The annual cost of bridging the gap in interest rates alone, leapt from £20m to £220m between 1972-73 and 1976-77. With growing pressure from the IMF to reduce public expenditure it was obvious that export financing would be high on the priority list.

The 1972 scheme, ran out in October of last year and prior to that the authorities had been discussing the outlines of the new scheme with the clearing banks and other interested parties. In December, 1977, the new arrangements for ECGD supported sterling export finance were unveiled and it could be fair to say that while the banks termed them "acceptable" they were not ecstatic.

The main objective of the new scheme was to ensure that the banking system carries on its own books a substantially larger share of the fixed rate lending without refinancing by the Government. The authorities were keen to ensure that an adequate supply of fixed rate finance would be available so they dared not squeeze the banks too hard. As a sweetener the maximum interest rate for bank finance provided under ECGD guarantees for business credit terms of less than two years (the short term business) has increased by ½ of a per cent to 2 of a per cent.

The new scheme started operating from April 1 this year and will apply to all future commitments to provide fixed rate ex-

## LONDON CLEARING BANKS AND SUBSIDIARIES

Lending for Exports and Shipbuilding					
	November 1972	1973	1974	1975	1976
Medium-term Export Finance	1,529	1,771	2,165	2,682	3,340
Shipbuilding Finance	343	404	450	489	554
Sub-total	1,872	2,175	2,615	3,181	3,894
Less refinancing	631	858	1,184	1,598	2,163
Short-term Export Finance	1,241	1,317	1,431	1,583	1,731
Total	2,211	2,644	2,816	3,262	3,462

port or domestic shipbuilding scheme. Under the new scheme the participating banks provide all the finance needed for lending in respect of maturities up to and including five years, or such longer maturities as they are content to hold themselves. Their entitlement to refinance with ECGD or the Department of Industry will extend only to those amounts which are due to mature for repayment more than five years after commencement of the credit period. Banks participating in the new scheme will be entitled to a commercially based rate of return on their unrefinanced lending which will be calculated by reference to sterling London interbank offered rates.

## Credits

Existing commitments under the old schemes will take several years to run off and in the meantime the banks have agreed with the authorities that they will increase the amount that they will hold on their own account to a fixed proportion based on 24 per cent of the value of their non-interest bearing sterling sight deposits held by March 31, 1978.

Of the £4.1bn of outstanding insured credits of over two years, £2.2bn are currently being refinanced by ECGD. The new currency. In future, ECGD

scheme means that virtually all new medium-term business will have to be shouldered by the banks themselves. It is reckoned that no more than 25 per cent, and perhaps as little as 10 per cent, will be eligible for refinancing. Looked at another way the banks will have to take upwards of £1bn a year extra on their balance sheets once the scheme starts. This should save the public purse about £800m in a full year. The banks have given assurances that they can provide the extra funds, while also meeting the expected demands from other priority areas. However, if competing for capital increase in the future, the banks may well want to renegotiate the scheme and perhaps extend the amount of money available for refinancing.

The other prong to the authorities plan to reduce the public expenditure element in export financing was the switch-over to foreign currency financing. This should be cheaper since UK rates are generally higher than Euro-market rates and there is no provision for refinancing along the lines of the UK scheme. In February 1977 the Secretary of State for Trade outlined a number of measures aimed at bringing about a switch in financing of insured credits to foreign currencies. The new currency. In future, ECGD

should only underwrite larger projects where these were financed in foreign currency. In April of this year the foreign currency scheme was extended to supplier credits with a maturity of over two years.

In addition to switching a large amount of ECGD business onto a foreign currency basis, the authorities also opened the scheme up to foreign banks and this is what has upset some of the banks. They were prepared to participate in the scheme as long as they had a monopoly along with the merchant banks but they were not so happy when the scheme was thrown open to all comers. The big U.S. banks with a natural dollar base looked to have a natural advantage since they could raise foreign currency funds more cheaply than the clearing banks. The foreign banks were also seen to muscle in on the ECGD scheme because it would enable them to build up their corporate relationships with big UK companies.

As a result the authorities revised their rules of access to the scheme in October, 1977. Whereas initially it had been open to nearly every foreign bank, the new rules stated that only those banks authorised under the exchange control Act, 1947, and registered as companies in the UK will now be eligible to arrange such credits. This protected the UK banks from unnecessary competition although the official line was that it was meant to provide "parity of competition."

Against this background the clearing banks have had to adjust to very significant changes in the framework of export finance over the last 18 months and it will be some time yet before the dust has settled and it be judged whether the current arrangements are more or less beneficial than earlier ones.

William Hall



# BRITISH EXPORTS X

The Department of Trade helps exporters by providing a range of services and financial assistance. On this page Lorne Barling examines how exporters use these facilities, and discusses the Government's industrial strategy, and in particular the work of the sector working parties on stimulating exports.

## Working parties state their objectives

AT A time when growth in world trade continues to be slow, the only means of improving British competitiveness in export markets is by containing costs, raising productivity and improving design and delivery performance.

This is the view expressed in a recent memorandum on the Government's industrial strategy, endorsed by the Chancellor, Mr. Healey, and the Secretary of State for Industry, Mr. Varley. It also points out that these are not things which the Government can do for industry.

Moreover, North Sea oil is seen as more of a problem than a benefit, in that it will make it more difficult to use the exchange rate as an instrument to improve competitiveness. Any improvement in price competitiveness as a result of sterling depreciation is regarded as dangerous in that it brings with it some increase in the rate of inflation and can also mean less responsiveness to market changes.

The main purpose of the Government's industrial strategy, launched just over two years ago, is to make Britain's manufacturing base fully internationally competitive through a substantial improvement in its performance.

As a means of establishing how this could be achieved, a number of sector working parties including people from management, trade unions and government, were set up to report on their various industries. After a difficult economic period many of these SWPs have reported, with particular reference to their overseas activities.

Out of 16 SWPs which had reported by February this year, nine expected an increase of their share in world trade by 1980-81, another five aimed to maintain their share and two

foresee a slight decline. A further 15 SWPs have objectives which are aimed at improving the balance of trade within their industrial sector, although this classification is meant only to give a broad indication of the possibilities.

Although aggregation of export objectives can be based only on reports covering just over half all SWP exports, the National Economic Development Office said earlier this year, the industries concerned were considering export growth for 1975-80 at a little under three times the 3.5 per cent per annum growth for 1971-76.

A similarly restricted number of SWPs suggested little or no further growth in imports in constant prices from 1975-80. Altogether, these trade objectives were then seen to result in a gross improvement in the trade balance of around £2.5bn at 1977 prices. This was slightly smaller than what was implied by 1976's reported objectives, and will be adjusted again in future.

### Substantial

However, SWPs are still aiming at substantial and sometimes spectacular improvements in trade performance despite the fact that trade internationally is not now expected to improve as much as was then thought.

More specifically, SWPs report opportunities abroad in agriculture, public utilities, transport and infrastructure requirements. The rise in oil prices is also thought to have created special opportunities for mining machinery and diesel engines, and opportunities for higher performance products and production processes, computer control and automation equipment are considered to be good.

On marketing, the SWPs

emphasise the opportunities to improve the effectiveness of UK companies and in some a total "systems" approach in the product range is regarded as essential. The advantages of a selected markets approach is also stressed by some.

Western Europe is the region most frequently mentioned as an opportunity area but some SWPs see their best opportunities lying outside Europe, ranging from the U.S. to Comecon, OPEC and developing countries. But in a number of these markets the difficult trading environment involves considerable risk and heavy investment for the companies.

A number of SWPs also emphasise that the nature of export expenditure — a negative return on capital in the early years followed by a slow build-up in profit — may inhibit companies from undertaking the necessary marketing activity.

The main problem areas are seen as:

- Financing large scale projects with long lead times and associated substantial working capital requirements;
- Providing long-term risk capital in order to invest in distributor support, service and spares facilities and increased stock levels;
- Supporting tendering costs and feasibility studies, obtaining pre-shipment finance and the cost of working capital.

### Expanding

In response to this, the NEDO memorandum says that in the private sector, ICFC, ECI and other venture capital institutions can provide risk capital, and the NEB is expanding its role in some areas.

It also points out that the Export Credits Guarantee Department pre-shipment finance scheme was introduced in 1975 for the problems of production

finance of high value. The British Overseas Trade Board's Market Entry Guarantee Scheme is also seen as a significant aid to exporters.

On credit insurance and finance-facilitating guarantees, the memorandum points out that the threshold for ECGB's bond support scheme has been progressively reduced from its original level (contracts of £20m or more) and was lowered to £500,000 in December last year.

A thorough review of the cost escalation scheme, taking account of the views of industry, had also been carried out in considering whether it would be continued. Early this year the scheme was extended for a further year.

Looking briefly at the reports of two SWPs and their thinking on exports, it is clear that their stated export objectives depend to a great extent on achieving their aims on reduction of imports (through import substitution) and improving their industrial base.

The electronic consumer goods SWP, for example, aims to reduce import penetration in its sector from over 40 per cent at present to 37 per cent by 1980 and 35 per cent by 1984. Its export objective is to increase sales abroad from their 1975 level of £78m to £150m in 1980 and £280m in 1984. This will require the proportion of output devoted to exports to be increased from the 1975 level of 20 per cent to 28 per cent in 1980 and 35 per cent by 1984.

The SWP believes that its increase in export volume must be centred upon Western European markets in the short- to medium-term. For colour television, for example, the UK share of Western European markets by 1984 would need to be raised from its 1975 level of

2.2 per cent to around 6 per cent.

The constructional steelwork SWP, again a random example, believes that it should aim to increase its exports by 33 per cent in the four years to 1981, and more particularly should avoid the usual reduction in exports when the home market is improving. It is pointed out that over the past eight years the UK industry has taken a lower share of the world market while other major exporters have maintained theirs. These losses were greatest in the most rapidly expanding market areas.

Despite the prospect of increasing competition from many emerging countries in this sector, the SWP has adopted an export objective of which it feels the industry should be able to achieve. This involves an annual increase in exports of 10,000 tonnes of constructional steelwork from 110,000 tonnes in 1976 to 160,000 by 1981.

Two main factors should make success possible, the SWP believes. These are the large amount of spare capacity which will prevail despite the short but rapid growth in demand at home, and the greater awareness which many companies now appear to have developed towards promotional efforts for exports.



Nine loading shovels from F. E. Weatherill Ltd being sent to Sri Lanka for use in a government scheme to improve farming.

## Government plays a bigger part

THE MOST significant direct Government involvement in exports for some years was the part it played in the £100m power station contract which Babcock and Wilcox and General Electric were recently awarded by Kowloon Electricity Supply Company of Hong Kong. For the first time the Department of Industry played an integral part in the negotiation of such a contract, and the Prime Minister took an active interest. There is now conjecture whether this may not set a pattern for future deals of this kind.

While it is clear that the Department of Industry's role as main negotiator came about because of the circumstances of the UK power industry, the fact that it was a negotiated rather than a tendered contract and the UK's special relationship with Hong Kong, the deal clearly broke new ground.

Mr. Alan Williams, Minister of State at the Department of Industry, was in overall charge of an operation aimed at providing an attractive package of equipment and finance, and Lazards was appointed by the department to advise on finance. General Electric was appointed main contractor by the department and a three-man committee was appointed for the development of tactics and negotiating procedures. They were Mr. Alastair Macdonald, an assistant secretary at the department, Mr. Norman Scott, contracts director of GEC, and Mr. David Gemmill, assistant director of Lazards.

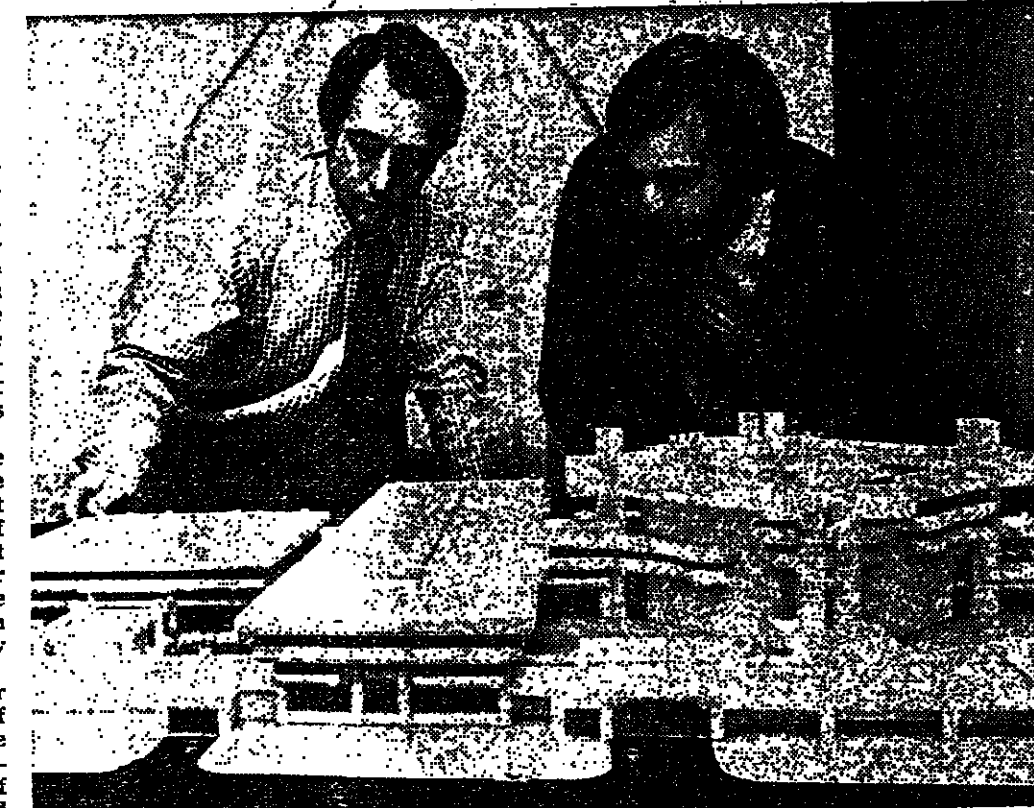
One of the clear advantages of the actual negotiation, which was conducted partly by Mr. John Lippitt, a Deputy Secretary at the department, was that the buyer was dealing directly with the British Government, a gilt-edged client.

### Unusual

The eventual deal, which was unusual in a number of other respects, was concluded with a £390m export credit and J. Henry Schroder Waga as the lead managers. The loan was the largest of its kind to be guaranteed by the Export Credits Guarantee Department.

However, the novelties of the agreement have caused some problems, notably over the role of ECGB, which arguably should have had a more prominent part to play, and of the British Overseas Trade Board's Overseas Projects Group, which was recently reorganised to play a bigger part in co-ordinating so-called jumbo contract bids by British companies.

Late last year, following considerable pressure from industry, ECGB introduced an insurance scheme providing cover for companies involved in export contracts worth £50m or more, for an experimental period of



A model of the proposed United Arab Emirates National Assembly Hall designed by architects and town planners, John Brunton and Partners.

three years. So far no policies have been taken out under this scheme. Overall, the BOTB now faces more difficult circumstances in which to promote exports, due to the slowdown in world trade and a general tightening of world markets.

Under the scheme, the BOTB can provide 50 per cent towards the eligible costs of a venture in return for a levy on sales receipts on a company's exports. Eligible costs are broadly the overhead costs of the activity which are written off as incurred and can only be recovered by the exporter through his profit margin on sales.

The investment period, during which contributions are made to MECS, and the following recovery period during which the levy continues, are set in relation to the rate of the levy so that the scheme is expected to recover its contributions with a return on investment of 2.5 per cent above the clearing banks' base rate.

### Recovery

The levy payments stop when this has been achieved and if sales do not materialise as expected, the levy payments stop at the end of the agreed recovery period. For this potential loss to the scheme, the company pays an annual premium of 3 per cent of the potential scheme contributions during the years when the contributions are being received by the company.

There are no limits to the size of the company which may apply for the maximum contribution, but the maximum contribution to any one project is £100,000 per fair treatment.



## A good deal depends on the bank you choose

We have grown with Hong Kong and as one of the largest banks in Asia we are in the best position to assist the businessman.

With over 400 offices in 40 countries, we can provide you with influential contacts in all major trading and financial centres of the world as well as a broad range of banking facilities.

### The Hongkong Bank Group

With offices in the major financial centres of the world

### The Hongkong and Shanghai Banking Corporation

Head Office: 1 Queen's Road Central, Hong Kong  
London: 99 Bishopsgate, London EC2P 2LA  
and in Edinburgh and Manchester

### The British Bank of The Middle East

London: 99 Bishopsgate, London EC2P 2LA

Members of The Hongkong Bank Group

مصارف الشرق الأوسط



# Paying for a better pension deal

JUST ABOUT every leading politician will be telling us this summer that people should be able to choose the age at which they retire. Flexible retirement is a slogan with such strength behind it, in both Western Europe and the U.S., that all parties will feel obliged to say something positive about the idea. It sounds fine, but it leaves on one side the \$64bn question of who will pay?

In principle, the most appropriate answer would be "the pensioner" during his or her lifetime of work, but the trouble with that is that a large and growing proportion of the population upon which most retirement depend is financed by working taxpayers.

There is no other way. It can already be discerned from the growing debate in Britain that this fiscal burden lies ahead. In the U.S. they have begun to trip over it following a new law that permits most people to stay at work until 70 whatever their employers or workmates may have to say about the matter.

This crucial connection between the age of retirement and the method of paying for it is, sadly, too often left out. The National Association of Pension Funds has naturally not forgotten the principles involved, but its recent voluminous report has so far suffered the fate of being adopted as the basis of a submission by the Equal Opportunities Commission that whatever else happens the important

thing is that men and women should both be governed by the same rules.

No one other than an unimaginably courageous chauvinist would seriously quarrel with this, but the trouble is that a strong focus on equality between the genders is too narrow. The EEC has come up with, not quite a recommendation, but rather "a practical proposal for discussion" that everyone should retire at 63, which would mean three years more for women and two years less for men.

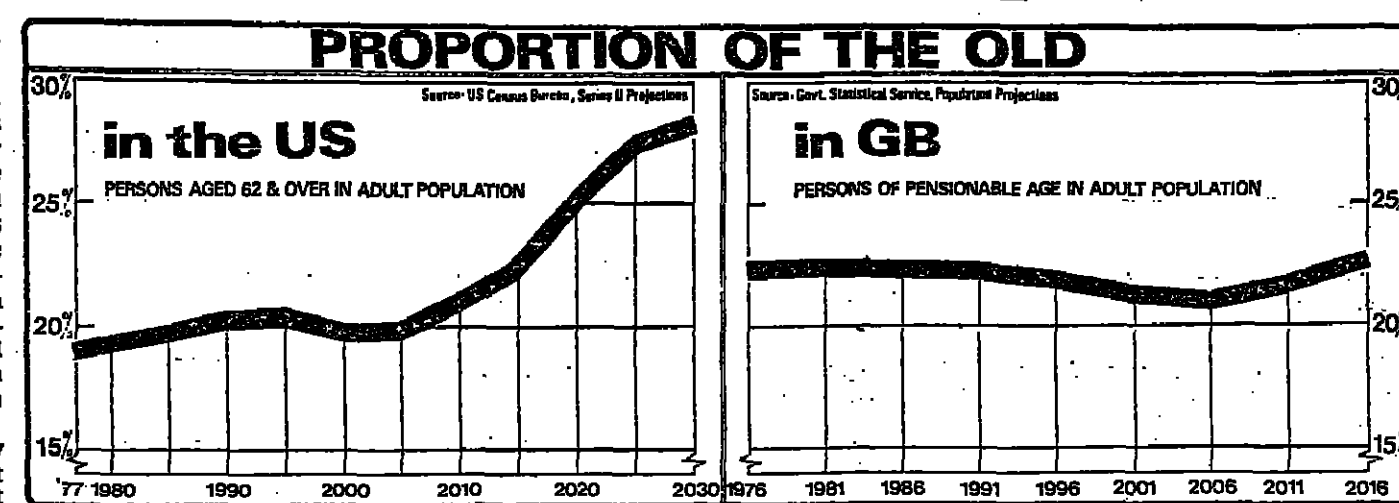
Leaving aside some contrary opinions from the Department of Health and Social Security it appears that this compromise is the nearest thing to being cost free—if one can adjust the equations to indicate that the savings on women's later pensions would compensate for men's earlier ones. Yet even the Commission must acknowledge that such calculations are necessarily imperfect.

## Option

If there is any kind of option built in—and in this age when flexible retirement is a political necessity it must be—then there is no certain way of knowing who will take which option. If the individuals really were saving for their own futures this might not matter. However, when pensions are increasingly taxpayer-financed then adjusting the rate of pension collected is only a marginal adjustment to an essentially uncontrollable inflator of costs.

In Britain another potential inflator of costs is the declared policy of the Trades Union Congress, which has decided to press for a lower pensionable age.

This first appeared in their



Although the proportion of pensioners in the UK is not rising dramatically, the number of very old pensioners is.

"statement of objects" in 1955, and was repeated only a few weeks ago when Mr. Len Murray told the annual conference of the National Association of Pension Funds that to accept the suggestion of a retirement age of 63 for all would be "to step back from achieving the policy that has the overwhelming support of working people—the right to retire for all men and women, at 60, on adequate pensions."

To rub it in, Mr. Murray spoke of a phased programme of reducing the retirement age for men and added that the TUC "would be totally opposed to anything that would deprive women of their existing right to a national insurance pension at 60." This policy is preferred by the TUC partly because it is one of their sacred cows, but more importantly, at the moment because trade union leaders seem to see it as a means of combating unemployment.

The TUC is here being as narrow in its own view of the

statutory right to work until 70 if they choose.

The Equal Opportunities Commission will understand the significance of such a law for women. As increasing numbers of them come into the labour market, it becomes plain that those whose children are past nursery age can look forward to an active and possibly uninterrupted working life as long as that of some men.

A woman aged 40 would have a quarter of a century in which to pursue a decent career if her retirement age was raised to the male's 65, and the chance for her own equivalent of "30 years and out" if the law over here allowed what it now does in the U.S.—work until 70.

To those who say "yes, but what about unemployment?" the reply is to look to the population figures. In many Western countries, and certainly Britain and the U.S., the large influx of wartime "baby boom" young workers will continue for only a few years more. By the early 1980s the supply of young

labour will begin to slow down, so that the likelihood is of an increasing labour shortage.

At the same time there will be an increase in the numbers of old people in the U.S., and in the UK an increase in the cost of giving old people decent care (because the number of very old pensioners is rising sharply). Flexible retirement is perhaps the only way of providing for adjustment of the size of the labour force, at the far end of the scale, to meet the peaks and valleys of the working-population curve.

Much of what I have said so far can be expected in the Government's forthcoming Green Paper on the retirement age, and provided there is a plentiful insertion of the phrase "flexible retirement," the likelihood is that the Tories will give three cheers and say that the only difference they have with the Government on this matter is on the soundness of the costings and the fact that a Conservative government would do them better.

Such a Green Paper might suffice as something scratched up for a summer pre-election campaign, but without an answer to the practically unanswerable question of costs it will not be enough. In the U.S. they are preoccupied with the discovery that the social security system invented during the depression still leaves many old people in a distressing condition while any hope of financing an improvement comes up against the mighty force of the taxpayers' revolt that achieved such a triumph in California a few weeks ago.

## Future

Nor is the danger merely fiscal. In this article I have

deliberately omitted the customary hundreds of millions and billions of pounds with which we so often scare ourselves when peering into the future for pensions. Those figures are still there, but they are not the most disturbing part of the story.

Care for the aged is not a constant in human society. The Japanese veneration of their elders is one extreme—the British tendency to place them on one side is close to the other.

As the burden on working taxpayers increases the extreme could be pushed even further so that retired people, particularly the very old, might increasingly come to be seen as an irritating social burden. Such a future seems far from impossible to anyone who has witnessed the shrinking back from social security that is already taking place.

In short, behind the present rhetoric about flexible retirement lies the awkward probability that the only people upon whom many of us will be able to rely when we retire is ourselves.

In later life those who want

Joe Rogaly

## Letters to the Editor

### Investment in Westland

From Mr. M. Webber

Sir—I am the convener for the hourly-paid employees at Westland Helicopters, Yeovil. The employees I represent are very concerned with the profitability of the company, the profit that is needed for dividends, re-investment, wages, and security of employment. We who invest our livelihoods are aware of the problems in our industry and would like to make those who invest money equally aware.

We started on the present piecework scheme in 1975. Before its introduction we repeatedly told the company that it would not be an improvement. Within 12 months the company was complaining as to the effectiveness of the system. Early in 1977 the deputy managing director of Westland Helicopters proposed, and we accepted, a flat rate system with no piecework. This was subsequently withdrawn by the Westland Aircraft Board. Later in the year representatives of the same Board insisted that piecework assembly workers should be on a flat-rate before any wage increase could be paid. This we agreed, along with a proposal to negotiate a flat-rate system by April, 1978. Negotiations have now reached an impasse.

In view of the poor company performance we are no longer arguing a wage claim. The company is, however, still attempting to impose another piecework system which would reduce the skilled workers' earnings by £12.50.

Our real concern is the belief of the Westland Aircraft Board that a reduction of £12.50 and transfer from piecework to flat rate will generate higher productivity and profit. This, I sincerely believe, would be disastrous. We have a company with a product, skills, and prospects second to none. I can only urge the people who invest money in the company use their authority wisely.

M. Webber,  
Yeovil Helicopters,  
Yeovil.

### Merseyside progress

From the chairman, Learning and Land Committee, City of Liverpool.

Sir—The article on Merseyside "Exploding the myth" by Mrs. David (June 18) was for the most part a fair and balanced report about the present industrial relations situation on Merseyside. We in Liverpool are particularly pleased that Mr. David brought national prominence to the recent objective report showing that the image of poor industrial relations on Merseyside is no longer justified.

The suggested solution involving package management/unions is not a novel one. It was proposed by me in the city council as leader of the Liberal group some years ago. Nothing, however, would do more for Merseyside than an industrial relations charter for a fixed period on the lines so common effective in the U.S.

The dismissal of the idea of a sea port which, although put forward by the Liberals originally, is now the policy of the city council has been done far too late. In the first place it is interesting to note that the Liverpool Council has

followed Liverpool's lead in this respect in regard to the Port of London. In the city of London, in the city of Merseyside as a whole is to be believed that the economy and the massive unemployment problems which now face us be resolved, then a major

new dynamic has to be introduced outside the ordinary government grant structure. That is why the free port proposal provides for a linked free trade industrial estate with direct taxation inducements (such as exist elsewhere in the EEC) and the use of the land bridge across the M62 to Hull which would be a linked free port.

There has been a shortsighted failure to recognise that an east-west trade axis is highly desirable in order to stop the present two nations situation economically. There is also a clear mental block within the Whitehall bureaucracy in so far as they appear to ignore the need for this country and the EEC to trade with the rest of the world, in particular the Americas, and the enormous advantages which would accrue to Liverpool, Hull and the EEC if the city's scheme was to be adopted.

I agree that solutions will have to come from within the area as well. That is why the city council has taken specific action which complements government activity to which Mr. David refers. At this very moment there are in hand schemes for a major re-development of Lime Street Station and the old North Western Hotel by British Rail. On the waterfront there are two highly imaginative schemes for conference, recreational, and shopping facilities likely to go ahead in the near future and the PSA is currently undertaking a major port development and will soon start a new civil service office development on the former Exchange Station. A major new shopping development is planned on the Central Station site which will give a tremendous boost to the central shopping area. The council is itself under taking a comprehensive new factory building programme on cleared sites and we have in hand plans for the development by private enterprise of new offices in the Moorfields area. The council's plans for building new homes for sale have set a lead to the nation and will bring into the city centre a new active population and new vigour. I suggest therefore that Liverpool is doing a great deal to help itself and that the most encouraging factor is the vast amount of money now being invested by private enterprise in development within the city.

I hope that Mr. David's article and this letter will encourage more industrialists to come to Liverpool and Merseyside where they will be assured of a warm welcome.

Cyril Carr,  
Municipal Buildings, Dale Street,  
Liverpool.

### London's problems

From the Member of Greater London Council for Chingford

Sir—In their article of June 15, John Brennan and David Churchill put together a masterly summary of the unemployment problem that London faces. It is all too true that government consistently fails to recognise the magnitude of the problem and adheres to policies which put London's inner city areas at such a disadvantage. Even London's "partnership" areas have been given only limited concessions by government.

This whole question of London's industrial and inner city problems is one which is of the greatest concern to the London Employment Forum. Chaired by the Greater London Council and comprising representatives of the regional organisations of the CBI and TUC, the London Borough Association and the London Chamber of Commerce and Industry, the Forum has been

arguing strongly for the urgent action which is needed to rescue London's inner city areas and help its jobless. It has urged on Ministers the need for assisted area status to be given to London's inner city areas, for further relaxation of controls over industrial development, and within overall public expenditure limits, for additional government resources to rejuvenate London's run-down areas. The Forum is keeping in close touch with London MPs on the economic problems facing London and to assist them in presenting London's case and getting something really effective done about it. The Forum has produced a booklet setting out its words and diagrams the stark facts of London's unemployment problem.

We still have a long way to go to convince central Government that London's needs are as urgent when we have, in the London Employment Forum, a group representing all sides of industry and local government, united in their common resolve to see these needs met. I would not share the pessimism with which John Brennan and David Churchill conclude their article.

Richard Brew,  
Chairman of the London Employment Forum,  
Members' Lobby,  
County Hall, SE1.

### Local authority spending

From Mr. M. Snowden

Sir—The article on "Value for Money" in local authority finance (June 14) must have referred to a major problem which has been barely tackled. Looking primarily at capital expenditure rather than revenue we find that the potential for learning from experience is insufficiently recognised.

The problem is acute in the public sector where capital is often spent to meet real but unquantifiable needs. Having spent the money it is politically desirable to claim success for the venture and this allows little room for critical analysis as to how the money might have been spent more wisely. The absence of the ability to learn from the experience is only available to a very small number of people who happen to be close to the particular circumstances. Some criteria (e.g. reducing accidents) are comparatively easy to measure (e.g. improving amenity appearance) are much more difficult.

The next step is to relate cause and effect so that any required achievement becomes more predictable. The complexities of the situation are usually such that balanced objective views at this stage are difficult. Nevertheless, if increased value is to be achieved progress must be made in such analyses. It is important to recognise the opportunities of increasing value for money.

Maurice Snowden,  
142, Borough Road,  
Middlesbrough, Cleveland.

### Share prices and audits

From Dr. M. Barron

Sir—The article by Dr. Firth (June 14) on the effects of audit qualifications on share prices is an interesting piece of research and made some plausible proposals for changes in reporting practice. Unfortunately it is not necessarily true that the recommendations follow from the research.

Dr. Firth's research method was to look at the period immediately after the announcement of the audit qualification,

and compare the share price movements of a "qualified" group of companies with a comparable group of companies which had not had their accounts qualified. Then, in his words, "if any significant difference occurred... this was attributed to the information content of the audit qualification." The difficulty arises because of the near impossibility of finding, for a group of companies with qualified accounts, a comparable set of companies which are identical except in so far as they have "clean" accounts.

For example, most companies that receive a "going concern" qualification do so because of their alarmingly high debt levels, and it is perfectly plausible to believe that when a company announces high debt levels the share price will be adversely affected. Of course, it is also plausible to believe that an audit qualification contains information beyond that which the analyst could have found out for himself by looking at the debt. Thus it is not easy to discover whether it is the debt, the audit qualification, or something entirely different, which causes the price movement.

In other words, since an audit qualification will frequently be published alongside other adverse information, it is not clear whether it is the qualification per se or the underlying information which is important. Hence, given the necessary limitations of preliminary announcements, it is by no means clear that the earlier announcement of the status of the audit report is the highest priority.

Michael J. Barron,  
Lecturer in Accounting,  
London Graduate School of Business Studies,  
Sussex Place, Regent's Park,  
NW1.

### EEC textiles battle

From the Head of the UK Offices, Commission of the European Communities

Sir—I am sorry to have to return to this issue, but in his letter (June 23) Mr. Beson makes an implied accusation of bad faith which I am afraid I must contest. He alleges that the Commission lacks the knowledge of the member states. Having spoken with the Commission's negotiator, who discussed the proposed talks with the representatives of all the member Governments, I can only categorically reaffirm that Mr. Beson's allegation is unfounded.

We realise that the Community's procedures for negotiating with non-member countries may seem complex and can give rise to misunderstandings. If there is a misunderstanding over this, difficult problem, Portuguese textiles, and if Mr. Beson is seeking to explain it by attributing bad faith to the Commission, I am afraid that he is wrong.

On the question of consultation, the Commission is bound to consult with the member states on its negotiations with non-member countries; but it is not the normal custom to discuss with other parties the details of a negotiation in progress. It is, however, the Commission's firm practice to consult with the European trade unions on the Community's policy on synthetic fibres—as I stated in my previous letter. Reference to a "Hilderian" "new order," in this context, are irrelevant, to say the least.

Richard Mayne,  
20, Kensington Palace Gardens,  
London, W8.

## Today's Events

GENERAL  
EEC Foreign Ministers end two-day meeting, Luxembourg.  
U.S. Senate reconsiders Anglo-American double taxation treaty following deletion of controversial clause exempting British companies from unitary tax provisions in certain states.  
Mr. W. Wapenhams, World Bank vice-president, chairs three-day meeting opening in Paris to discuss further aid to Zambian economy.  
Comecon annual summit opens in Bucharest (until June 30).  
Hr. Helmut Schmidt, West German Chancellor, ends two-day visit to Nigeria.  
Sir Leslie Murphy, chairman, National Enterprise Board, speaks at Foreign Press Association lunch, 11, Carlton House Terrace, S.W.1.

Confederation of Shipbuilding and Engineering Unions' conference opens, Eastbourne (until June 30).  
Second and final day of Financial Times conference on Scottish Finance and Industry, Edinburgh.  
International Whaling Commission annual meeting continues, Mount Royal Hotel, W.1.  
Road Safety Exhibition opens Old Library, Guildhall, E.C.2. (until July 7).  
PARLIAMENTARY BUSINESS  
House of Commons: Remaining stages of Employment, (Continental Shelf) Bill, House of Commons (Administration) Bill, and Parliamentary Pension Bill, House of Lords: Transport Bill.

Imperial Continental Gas Association; Jarvis and Sons; Property Holding and Investment Trust; Standard Chartered Bank; Interim dividends: Ashdown Investment Trust; BAT Industries; SGB Group.

COMPANY MEETINGS  
British Shoe, 40, Duke Street, W. 11.10. British Syphon Inds., Sheffield, 12. English National, 11, Austin Friars, E.C. 12. Equity Capital Ind., 20, Aldermanbury, E.C. 4. Executives Clothes, Leeds, 40, Duke Street, W. 11.15. Silent Anne's Grove, S.W. 12.30. Mappin and Webb, 40, Duke Street, W. 10.30. Sears Holdings, Selfridge Hotel, W. 12. Sears Engineering, 40, Duke Street, W. 11.15. Silent night Holdings, Manchester, 11. Investment Trust: First National Wire and Plastic Prods., Folkestone, 3.15.

## BANCO DI ROMA

Incorporated in Italy with limited liability

PAID UP CAPITAL AND RESERVES OF LIT. 95,500,000,000

REGISTERED AND HEAD OFFICE — ROME

### ANNUAL MEETING OF SHAREHOLDERS

APRIL 21, 1978

The annual meeting of the shareholders of Banco di Roma, held on the 21st April 1978, has approved the Balance Sheet as at 31st Dec. 1977 as well as the relevant Profit and Loss Account which closed with a net profit of Lit. 6,502,204,075.

The Meeting has also decided to distribute a 10% dividend, to allocate Lit. 2.5 billion to reserves - which therefore rise to Lit. 25.5 billion - and to carry forward the remaining profit of Lit. 136,360,507.

The aggregate total of capital funds, consisting of capital stock, reserve - equal to 63.75% of the issued capital - and balance carried over, increases to Lit. 201.3 billion.

Deposits received in Lire and foreign currencies as at 31.12.77 were Lit. 11,275.7 billion with an increase of 16.04% on the previous financial year. Loans in Lire and foreign currencies amounted to Lit. 7,852.8 billion with an increase of Lit. 946.5 billion (equal to 13.7%) on the previous financial year.

The meeting has nominated as Directors Avv. Ugo Niutta and Dott. Alessandro Alessandrini.

As triennial mandate of the Board of Auditors had expired the Meeting was also called to appoint a new Board for the three years 1978/1980 and nominated: Prof. Carlo Merlani, Chairman; Dott. Gastone Brusadelli, Prof. Paolo Emilio Cassandro, Dott. Fausto Persegani and Dott. Aldo Serangeli, Regular Auditors; Dott. Domenico Bernardi and Dott. Enzo Donnini, alternate auditors.

The meeting also accepted the proposal to increase the capital stock from Lit. 40,000,000,000 to Lit. 70,000,000,000.

— for Lit. 10,000,000,000 by issue of 2,000,000 new shares at the price of Lit. 5,000 each to be offered

In option to the shareholders on the basis of 1 new share for every 4 old ones held;

—for Lit. 20,000,000,000 by issue of No. 4,000,000 shares of Lit. 5,000 each to be offered free to the shareholders on the basis of 1 new share for every 2 old ones held.

Consequently the Art. 6 of the Statute is modified as follows:

"The Capital Stock is fixed at Lit. 70 billion, consisting of No. 14,000,000 shares each having a par value of Lit. 5,000."

The Board of Directors reappointed Dott. Leopoldo Medugno as Chairman and Dott. Danilo Ciulli as Deputy Chairman.

Avv. Giovanni Guidi and Dott. Alessandro Alessandrini are the Managing Directors.

Avv. Tommaso Rubbi is the Secretary of the Board of Directors.

FINANCIAL HIGHLIGHTS OF OUR BALANCE SHEET AS AT 31 DECEMBER 1977

ASSETS	\$ thousands
Cash resources	1,858,243
Investment securities	2,092,770
Loans	9,238,578
LIABILITIES	
Capital and reserves	233,929
Deposits	13,265,574
Net profit	7,650

INTERNATIONAL PARTNERS: BANCO HISPANO AMERICANO, COMMERZBANK, CREDIT LYONNAIS



# COMPANY NEWS+COMMENT

## Whitecroft down £0.75m to £4.25m

IN LINE with indications in their interim statement, the directors of Whitecroft, textiles, engineering and construction group, report taxable profits down from a peak £5m, to £4.25m, for the March 31 1978 year.

At half-way, profits were down from £2.16m to £1.78m and although directors said they expected second-half results to be substantially ahead of the first half, they added that the group would not achieve the profits for the 1978-79 year.

Stated earnings per 30p share are down from 48.4p to 33.18p and the dividend is stepped up to 13.4p (12p) the maximum permitted, as forecast, with a final payment of 9p.

Turnover for the period was £53.11m and excluded that of George Longden and Son, which was closed during the year. For 1978-79 turnover was £53.96m but included £6.6m from Longden. Also included in the turnover for 1977-78 was the group's share of associates turnover, with the comparative figure being restated.

There was an extraordinary debit of £0.75m for the year, representing mainly the loss on closure of Longden and includes the trading loss to the date of closure. Last time there was an extraordinary credit of £0.53m which has been restated to conform with a change in accounting policy for goodwill.

Since the end of March the group has acquired Moorlite Electrical for £3.24m cash; this company turned in pre-tax profits of £0.71m for the March 31 year.

Net tangible assets per share of Whitecroft were 228.77p (213.31p).

### comment

Whitecroft's profit shortfall was held at 13 per cent in the trading half following the 18 per cent slide in the first six months. Profits from textiles now account for half the total though last year's contribution fell from £2.4m to £2.2m before tax. Sales here were mainly affected by low consumer demand for Whitecroft's household products and cheap imports, while reduced orders from the company's largest customer added to problems. The building side is now concentrating on smaller contracts while the recent closure of lost making subsidiary George Longden will accelerate this process. Orders, however, are still hard to find and margins have been squeezed. Building and engineering supplies were hit by much lower profits from the Belfast subsidiary which contributed only £100,000 against £1m last time. But the group's two engineering companies are both doing well and with Whitecroft in acquisitive moods this sector looks its likely target. At 207p the shares are on a p/e of 5.6 and yield 10 per cent.

### DRUMMOND INVS.

A petition seeking the winding up of Drummond Investors, the financial services company, was adjourned for a week in the High Court yesterday. Mr. Justice Oliver granted the adjournment after learning that a scheme of arrangement for the company was to be put before a judge for his approval on Monday.

### INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Adda Intl.	28	5	Land Securities	29	7
Bankers Trust	28	2	London Prudential	28	2
Bilton (Percy)	31	4	Pentland Industries	28	5
Booth (John)	30	7	Pickles (William)	31	4
Brunner Investment	30	8	Readicut Intl.	29	1
Brunning Group	29	4	Reckitt Australia	30	7
Catties (Holdings)	28	7	Regalian Props.	28	5
Cronite Group	28	6	Tebbit Group	30	7
Cummins Engine Co.	30	8	Trident TV	30	6
Dawson International	28	4	Walker & Staff	28	4
Eldridge Pope	29	4	Whitecroft	28	1
Grant (J.) (East)	28	3	Wilson Bros.	28	5

## Bankers Trust hopeful

In his annual statement, Mr. H. C. Baring, the chairman of the Bankers' Investment Trust says he is hopeful that the current year's results will produce higher earnings and dividends.

As already known, pre-tax revenue rose from £150m to £157m for the year to April 30, 1978, and earnings per 25p share were better at 2.394p (2.414p). The dividend is lifted to 2.53p (2.51p).

During the year, the directors decided to invest more in the U.S. and to make an initial investment in Japan and to pay for this the large holding of Enron 7 per cent £1,000 Bonds was sold.

A start has been made in reducing the company's holdings of Water Board preference stocks and this has had an adverse effect on revenue, but should improve its capital position, the chairman adds. The 20 largest equity investments by market value at the year-end amounted to £2.45m or 31.1 per cent of the total portfolio of £20.46m (£28.26m). Unrealised surplus on investments stood at £14.06m (£12.23m). At April 30, 1978, Prudential Assurance Company held 9.5 per cent of the equity, Scottish Widows Fund and Life Assurance Society 9 per cent, London and Manchester Assurance Company 6.5 per cent and Pearl Assurance Company 6 per cent. Meetings, Winchester House, EC, July 18, at 2.30 pm.

## Advance seen by London Prudential Inv.

In spite of worries over worsening inflationary trends in the UK and U.S. the directors of London Prudential Investment Trust continue to believe there are attractive investment opportunities around and that the company should remain fairly fully invested, says Mr. M. B. Baring, the chairman. By this time next year they hope to show an increase in asset

value as well as income growth, he tells members.

As already known for the year to April 30, 1978, revenue before tax improved to £268,589 (£223,501) on gross revenue of £297,373 (£262,003) and the net dividend is raised to 2.53p (2.41p) per 25p share. Mr. Baring points out that the dividend increase has almost kept pace with the increase in the cost of living and the directors hope to be able to maintain this trend for another year.

Meeting, 20, Fenchurch Street, EC, on July 19 at 11.45 am.

## Upturn at J. Grant (East)

For the year ended January 31, 1978, pre-tax profits of James Grant and Co. (East) (house furnishings), rose £105,000 to £788,000 with turnover increased from £12.5m to £14.4m.

In his annual statement to the accounts, Mr. H. Oppenheim, the chairman, says sales for the first three months of this year are slightly ahead of last year and, providing the general economic climate remains stable, the directors look forward to another satisfactory year.

An upturn in consumer spending is expected at the end of the year, but there is, as yet, no sign of any large increase, the chairman says. The year's profit is struck after interest of £303,000 (£339,000) but includes a £10,000 (£87,000) decrease in deferred service charges. Tax took £434,000 (£532,000).

A maintained final dividend of 0.4375p maintains the total at 0.875p on the privately held capital. Earnings per 25p share are shown at 17.3p (17.2p). Extraordinary items total £31,000 (£315,000) and debt redemption transfer takes £20,000 (£18,000).

## Rhodesian Corporation

Profits of the Rhodesian Corporation amounted to £204,000 against £270,000 for the half-year ended March 31, 1978, before tax

of £110,000 (£140,000). The profit last year totalled £863,000. Revenue from farms and estates is of a seasonal nature and accrues almost entirely in the second half, the directors say. Present indications are that incomes and this source for the full year should show an improvement compared with 1977.

## Dawson chief sees shortfall

THE UNUSUALLY favourable conditions which applied in the 1977-78 year are unlikely to be exactly repeated in the current year, says Mr. Alan Smith, chairman of Dawson International, in his annual statement. However, although sales volumes and margins are likely to be lower, the group is well able and better equipped than ever to meet this.

As reported on June 20 Dawson achieved record pre-tax profits of £15.53m for the March 31, 1978, year compared with £10.37m last time, on turnover up from £97.26m to £22.6m. The dividend is lifted to 3.7219p (3.3322p).

To date, order books are satisfactory against budgets, the chairman says, and it is the directors' intention to maintain the inherent strength and efficiencies of the group. Dawson owns world famous brand names which will be increasingly promoted in order to increase its share of world markets.

With their advisors, the directors are looking at acquisitions to broaden the group's existing business, and also in other related industries.

Mr. Smith says that the group is continuing its policy of installing the latest and most efficient machinery for its factories. For the year there was a planned expenditure of £4.5m and the chairman says that a further £5m is currently planned.

William Baird and Co. holds 28.3 per cent of the equity; Woodbourne Nominees 15.3 per cent; and Prudential Assurance 6 per cent. Meeting, Edinburgh, July 18 at 11.45 am.

Statement Page 29

## Downturn at Walker and Staff

DESPITE RISING from £81,495 to £71,847 in the first half, pre-tax profit at Walker and Staff (Holdings) fell from £187,840 to £180,697 in the March 31, 1978, year.

After tax of £15,967 (£36,465) and an extraordinary profit of £6,633 (£3,147) profit was £171,353 compared with £164,522. Turnover was £2.58m (£2m).

Earnings per 5p share are shown at 7.31p against 7.16p and the dividend is up from 0.5143p net to 0.57497p.

Comparative figures of the engineering supplies stockist and distributor are adjusted for ED

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total for year	Total last year
John Booth	1.97	Aug. 7	1.76	1.97	1.76
Brunner Inv.	1.85	Aug. 4	1.6	1.85	1.6
Cattle's	1.2	—	1.2	1.2	1.2
Country Gentlemen's	1.2	—	1.2	1.2	1.2
Cronite	1.2	—	1.2	1.2	1.2
Eldridge Pope	0.90	—	0.75	0.90	0.75
Seledge Rubber	0.39	Aug. 17	0.31	0.39	0.31
Trident TV	0.93	Sept. 5	0.85	0.93	0.85
Walker & Staff	0.57	—	0.51	0.57	0.51
Wilson Bros.	0.76	Oct. 5	0.76	0.76	0.76
Whitecroft	9	Aug. 15	9.67	9	9

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

## Regalian group loss reduced to £1.95m

GROUP results of Regalian Properties for the year ended March 31, 1978, show a loss before tax of £1.95m compared with a £3.75m deficit in the previous year. However, the directors point out that as a result of the release of the parent company from its guarantees and obligations in respect of its subsidiaries, the group losses are not diminished shareholders' funds.

The parent company results are therefore deemed to be of greater significance to shareholders and show a profit of £237,207 (£23,653) on higher turnover of £438,332 against £171,860. Earnings per share are 7.38p (1.88p).

Turnover for the group rose from £3.13m to £3.11m. The loss was after crediting interest adjustment in prior years of £304,964 (£24,478) but before tax of £61,711 (£54,731). There is also a provision of £58,980 (£24,328) against investment in joint companies.

It has been emphasised in the past that shareholders' funds are derived from profits of Regalian Properties Ltd. and these profits arise mainly from the management agreement, the directors state.

It would be prudent therefore to sound a note of caution for as the group's turnover increases there is an inevitable decrease in stock which will affect turnover and hence profitability in future years.

Current trading gives rise to a reasonable expectation of the maintenance of profit levels in the year ahead. The management of stock at reasonable cost will be no easy task. The Board is investigating various commercial and industrial schemes with a view to establishing alternative sources of profitability.

The year's profit is struck after interest of £303,000 (£339,000) but includes a £10,000 (£87,000) decrease in deferred service charges. Tax took £434,000 (£532,000).

A maintained final dividend of 0.4375p maintains the total at 0.875p on the privately held capital. Earnings per 25p share are shown at 17.3p (17.2p). Extraordinary items total £31,000 (£315,000) and debt redemption transfer takes £20,000 (£18,000).

After tax of £15,967 (£36,465) and an extraordinary profit of £6,633 (£3,147) profit was £171,353 compared with £164,522. Turnover was £2.58m (£2m).

Earnings per 5p share are shown at 7.31p against 7.16p and the dividend is up from 0.5143p net to 0.57497p.

Comparative figures of the engineering supplies stockist and distributor are adjusted for ED

As a result earnings per share for 1977 have been increased from 4.77p as published in the 1977 accounts to 6.95p. Earnings per share in 1977-78 are 6.19p.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

turnover £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

turnover £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

turnover £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

turnover £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

turnover £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

## Cattle's turns in £1.5m for year

FOLLOWING THE £112,000 over up 40 per cent and pre-tax increase to £608,000 in the half, pre-tax profits of Cattle's (Holdings) rose from an adjusted £1.2m to £1.5m in the year ended March 31, 1978. Turnover totalled £24.5m against £23.9m.

The profit is up 23 per cent on the previous year's adjusted figure. Had the same basis been used this year, pre-tax profit would have been £1.38m, against £1.27m, a rise of just under 24 per cent.

Turnover in the first two months of the current year is almost 30 per cent ahead of last year compared with a target of 20 per cent, the directors say. Costs of borrowing have moved up sharply recently, but despite this prospects for the year look extremely good.

Basic earnings per share are shown at 4.47p (£3.8p) and the net final dividend is 1.2p against an equivalent 1p, effectively raising the total from 2p to 2.2p. A one-for-five scrip is also proposed. Mr. R. Wazdy, the chairman, says trading profits have topped £2m for the first time and are almost 39 per cent above last year's figure. The two-year period shows a 121 per cent growth in earnings. At £51.1p the shares are on a p/e of 4.7 while the yield is 4.7 per cent compared with 4.7 per cent for the year ended March 31, 1977.

In the Shopcheck domestic side of the financial services division 10 new locations have been opened during the year and two more added through acquisitions. The Grimsby and Huddersfield branches were augmented substantially by acquisitions.

Despite the drop in earnings as a result of new branch openings in the early years of development it is intended to continue physical expansion in this way and 10 new locations have been earmarked for the current year, the chairman says.

Cattle's Holdings Finance turnover increased 64 per cent and pre-tax profits more than doubled. Seven to 11 new locations have been opened in more suitable premises.

Disappointing results in the retail side of the group's activities have been a cause for concern over recent years in the Davis of Bond Street store in Hull and the White House store in Derby ceased trading on March 31, 1978.

Derby store has since re-opened as a Ewbank's Discount Centre and expansion of the Ewbank's operations in other areas is planned for the current year.

The insurance broking companies now operate under Cattle's Insurance Brokers and several new offices have commenced business together with the acquisition of Barradough and Bowden in Rotherham.

Hadrian Computer Services continued to progress with turn-

over £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

turnover £2,511,988 to £2,367,778. Trading profit £1,458,888 to £1,392,880. Greasing cards, etc. £1,437,327 to £1,465,472. Loss prop. devel. £1,470 to £1,002. Investment income £1,381 to £1,448. Expenses £9,977 to £6,434. Interest charges £23,386 to £31,614. Profit before tax £1,484,965 to £1,402,882. Tax £374,107 to £75,870. Extraordinary credit £177,828 to £60,915. Attributable £1,308,686 to £1,367,027. To capital reserve £177,828 to £1,414. Interim dividend £7,201 to £7,201. Final dividend £7,201 to £7,201. Retained £51,223 to £36,115. Credit.

Following the £1.3m turnaround to a profit of £296,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 52.3m shares in the group from the chairman and the executors of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman explains that profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the



# LANDSIT gives priority to letting vacant space

THE IMMEDIATE priority of Landsit Investment Trust is to let the vacant space in its investment and development properties, Lord Samuel, the chairman, says in the directors' report.

In the March 31, 1978, year the group substantially reduced the amount of vacant space, with the estimated annual rental value of vacant properties cut from £11.2m to £3.5m.

Of the total £3.62m relates to properties completed at balance sheet, £1.15m to those properties completed in the year and the remainder to those due for completion after March 31, 1978.

Lord Samuel points out that after making adjustment for the rental value of vacant properties, old, in new revitalisation and developments begun in the year the total rental value of the group's vacant properties was reduced by some £5m.

There are signs that LANDSIT will be stepping up its development programme, which has been severely curtailed since 1974.

Lord Samuel says improvements in opportunities for development are now evident and the group intends to take advantage of these opportunities with its own properties as they arise, as well as to undertake revitalisation works. "It is not foreseen that these would be on a large scale," he says.

With the curtailment of development, outgoings on pro-

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Other indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's practice.

Company	Date
BAF Industries plc	July 10
Finlab-Caird (Dundee) Equity Consortium	July 10
Investment Trust, Balnain, Imperial Continental Ltd, L.P. Property Holdings and Investment Trust, Newcastle, Standard Chartered Bank, Telford	July 10
Future Dates	
Allied Textile	July 20
Knitwear International	July 20
Finlab	July 20
Bassett (George)	July 4
Brannan Millar	July 4
Caledonian Associated Cinemas	July 5
Leitham (James)	July 5
Manfield Brewery	July 5
Meyer (Montague L.)	July 17
Shaw Corbett	July 17
Sunshine Cinema Investment	July 19

erties have fallen, leading to last year's decision to no longer make transfers from the capital reserve to cover outgoings. But the group's Articles are not to be altered to delete or amend the clause allowing such transfers. Should circumstances materially alter in the future the company may well wish to consider recommending the practice, he says.

But he points out that should the group move back into large

scale development it would be a few years before outgoings on any new programme rose to an appreciable level.

Development properties are shown in accounts at £52.54m compared with £75.7m previously.

LANDSIT faces a repayment of some £42m on its U.S. dollar loan in February and the chairman says that short-term funds are sufficient to cover this, liabilities outstanding at March 31, and to fund the remaining capital expenditure on development properties. Capital spending is shown in the accounts at £8m compared with £32.9m previously.

The recent sales programme to finance these liabilities is now concluded. At balance date the group had short-term deposits of £88m against £63.02m.

Property sales last year totalled £64m and four City properties were completed fully let. The major development adjacent to Fenchurch Street Station has been completed and is now available for letting.

As already reported available income for the year was £12.85m (£12.66m) after outgoings of £3.78m on development properties.

For the future directors are confident that in the absence of unforeseen circumstances income available for distribution for the current year after deducting the net outgoings of development properties will permit an increase of 10 per cent in the rate of ordinary dividends on shares now in issue and those which would be issued in the event of full conversion of existing 31 per cent loan stock in September.

Meeting, Piccadilly, W, July 18 at noon.

See Lex

Statement Page 28

## Eldridge Pope up at mid-term

BEFORE EXTRAORDINARY profits of £60,541 against £17,186 previously, taxable profit of Eldridge Pope and Co. rose from £329,885 to £354,122 in the March 31, 1978, half year.

Turnover of the malister and wine and spirit merchant was £3.7m, compared with £3.1m.

The interim dividend is up from 2.75p net per £1 share to 2.85p. Last year on record pre-tax profits of £1.09m a 3.35p final was paid.

The company has close status.

## Improvement expected at Brunning Grp.

Preliminary budgets at Brunning Group indicate that it should continue to increase turnover and profits in the current year, Mr. Geoffrey Brunning, the chairman, says in his annual statement.

As previously reported pre-tax profit in the March 31, 1978 year climbed from £0.68m to £0.81m.

Among subsidiaries, Circular Distributors has begun the year with forward order books healthy, while current indications are that the caravan operations will have a much better trading year.

With boat building, the company has reached capacity with no room for expansion, but a new factory in Northants will be in production by next summer. The printing side is expected to do better while silvering capacity at Naxos (Glass Processing) has been increased 2½ times.

At balance date net current assets were £2.37m (£2.22m) and fixed assets £1.35m (£1.23m).

Meeting, 100 Whitechapel Road, E, July 21 at 12.15 pm.

## Dawson International Limited

(Incorporated in Scotland)

The Dawson Group is one of the world's largest manufacturers and processors of textile products based on animal fibres—wool, cashmere, camelhair, mohair, angora and alpaca. While best known for its luxury knitwear the Group also markets raw fibres, semi processed materials, yarns and ladies fashion clothing.

- Record results—pre-tax profits up by 50%; earnings per share up by 56%
- Exports in excess of £37 million
- Balance Sheet strength further improved
- Substantial dividend increase proposed as soon as legislation permits
- Current order books satisfactory

SUMMARY OF RESULTS	1978	1977
Sales	£82.60	£67.26
Profit before Tax	15.53	10.37
Profit attributable to shareholders	8.46	5.10
Net assets employed	33.10	23.69
Earnings per share	39.1p	25.1p
Dividend per share	3.7p	3.3p

Copies of the Annual Report containing the statement to shareholders by the Chairman, Mr. Alan Smith, CBE, available from The Secretary, Dawson International Limited, Kinross, KY11 7DH

barrie  
GUTHRIE & CO. LTD  
Pringle  
J. & J. McGeorge  
Ballantyne  
BRAEMAR

## Readicut plans to spend over £20m by 1983

OVER £20m of capital expenditure is planned by Readicut International by 1983, with £5.9m being envisaged for the current year, says Mr. P. J. P. Croset, chairman, in his annual statement, with the major spending in the manufacturing division (textiles) and "others".

And the group is planning for higher sales and profits in the 1978-79 year. As reported on May 18, with turnover up from £67.72m to £76.33m pre-tax profit of the group for the March 31, 1978, year advanced to £7.22m to £7.59m and the dividend is increased to 1.58603p (1.42p) per share. Exports rose by 23 per cent to £21.77m.

On a CCA basis pre-tax profit is adjusted to £4.81m after depreciation adjustment, £1.63m, cost of sales £1.38m and the gearing factor £0.24m.

In the retail division Mr. Croset says prospects for the current year, with lower inflation and larger disposable incomes, are much healthier and an improvement in both sales and profits is anticipated.

Fourth Furnishings in the manufacturing division (textiles) has the necessary capacity available to meet the rising output levels predicted for the automotive industry at home and abroad, he says, and the present popularity of its product range in all sectors augurs well for the future.

Statement Page 30

- New 2-piece can plant to open at Braunstone, Leics by the beginning of 1979.

- Capital investment at Venesta International Packaging to increase productivity.

- Encouraging year from Security and General Printing Division.

- Equipment interests consolidated in Metal Box Engineering: a strong base.

## Metal Box Limited Reports and Accounts 1978



- The interchange of technical and market knowledge between the Steelrad and Ideal businesses has yielded higher sales and profits.

- Higher sales and profits from Metal Box Singapore.

- Trading conditions in India more favourable—sales and profits up.

- Larnicon plastic bottles develop satisfactorily.

# Metal Box moves forward worldwide in a difficult year.

Extracts from the Statement of Sir Alex Page Chairman, Metal Box Limited, taken from the Company's Annual Reports and Accounts 1978:

## Review of the Year

While overseas the past year, on the whole, was satisfactory, at home it has been a difficult one, not only because of the unfavourable weather conditions for food and beverage cans, but also because of certain industrial unrest and these difficulties have resulted in lower profits. The technology of can making is undergoing a significant change and we have made a substantial investment in two-piece can manufacture, which has not yet earned any return. This technological change has involved both changes in the nature of the work of employees in some of our factories and in the degree of skills required. These changes have taken place against the background of the three Phases of the Government's wages policy; one result of which has been the drastic reduction of differentials between rates for skilled and those for unskilled work. The result has been substantial industrial unrest in some factories with the consequence that our new equipment has not been properly utilised. Once again despite this industrial unrest, which mainly has been confined to one or two particular areas, the vast majority of the Company's employees have demonstrated their loyalty to the Company and conscientious devotion to their work. I should like to thank them for their efforts in what, I know, have been difficult circumstances.

## Results

Sales at home were 18% higher than last year and overseas the increase was 7%; combined sales were 14% higher. Including associated companies, the combined profit of £58.8 million was 4% less than for last year.

## Exports

Exports last year amounted to £59.3 million, an increase of £15.8 million (36%) compared with the previous year.

## Continental Group Agreement

One of the most significant steps has been the renegotiation of our Technical Agreement with The Continental Group Inc. of the U.S. We are thus free to pursue a separate course for the development and exploitation of can making and crown cap making technologies. I wish to express

	%	1978	1977
Sales		£900	£900
Home	+18.1	532,897	451,384
Overseas	+6.9	274,562	256,809
	+14.0	807,459	708,173
Profit before taxation			
Home	-9.0	34,341	37,732
Overseas	+2.5	20,436	19,835
Associated Companies	+138.7	1,000	419
	-4.0	55,777	58,086
Taxation	-41.0	10,777	18,363
Profit after taxation	+13.0	45,000	39,833
Interest of minority shareholders	+54.5	6,232	4,034
Profit before extraordinary items	+8.3	38,768	35,789
Extraordinary items	(4.172)	(4,172)	4,282
Interest of Metal Box Limited	-13.7	34,596	40,081
Dividends			
On preference stocks		99	99
Interim ordinary dividend of 6.6p		4,002	3,487
Final ordinary dividend of 8.2863p—proposed		4,927	4,446
	+12.4	9,028	8,032
Profit retained in the business		24,421	22,215
Metal Box Limited		494	9,511
Subsidiaries		653	323
Associated Companies			
	-20.2	25,568	32,049
Earnings per £1 ordinary stock unit		64.9p	61.0p

## Environment

It is gratifying to report that the Industry Committee for Packaging and the Environment (INCPEN) has with Government backing achieved its objective of a Voluntary Code of Practice for the Packaging Industry and the Packaging Council with responsibility for monitoring it. With our full support INCPEN has also joined with sister organisations in other EEC countries who share our concern about the prejudice being shown against packaging by the Environment and Consumer Protection Service of the EEC.

## Overseas

The Overseas Company, despite political problems in a number of territories, has had a reasonably good year; in particular, the glass plant in Nigeria is well established and is making good profits.

## Outlook

The prospects for the economy do not appear to favour any substantial general increase in sales this year. There are opportunities for increasing efficiency and profits, if we can overcome the industrial relations problems which affected us last year. I believe that there are signs that this is happening but until we can give incentives for greater effort, skill and responsibility, which is difficult under the pay policy, problems are bound to arise.

**Metal Box**  
A good business to be in

To: The Secretariat, Metal Box Limited, Queens House, Foxbury Road, Reading, RG1 3JH.

Please send me a copy of the Reports and Accounts 1978.

Name

Address

FT

## Extracts from Chairman's Review

- It is gratifying to report slightly increased profits of £1,303,302 in another difficult period for the house-building industry.
- Demand for new homes has significantly accelerated and increased margins are now being obtained.
- The land bank continues to be in excess of 6,000 plots, sufficient for four years at current production levels.
- An increase of 20% in the final dividend is recommended.

## Comben GROUP

Year to 31 March	1978	1977
Turnover	£24,664	£18,799
Profit before taxation	1,303	1,261
Profit after taxation	978	1,175
Earnings per share	3.85p	4.83p
Dividends per share	1.70p	1.45p
Net assets per share	36.6p	27.7p

Copies of the Report and Accounts are available from The Secretary, Comben Group Ltd., Fanum House, 26-32 Park Row, Bristol BS1 5JL.

## THE SOUTH AFRICAN LAND AND EXPLORATION COMPANY LIMITED

(Incorporated in the Republic of South Africa)

### EXPLORATORY DRILLING PROGRAMME

In respect of the drilling programme in the area to the south and south west of the mine workings, the result of the third deflection (a long deflection) of borehole SWF 1 is announced. The results of the other intersections, previously published, are repeated below for information.

Borehole SWF 1 is situated in the claim area on the farm Witpoortje 117 L.R., approximately 3 300 metres west north west of the south west corner of the mining lease. Drilling commenced in the latter part of 1976, and is continuing. Ancillary short deflections are now to be drilled from the third deflection.

Main Reef Leader

Depth Metres	Corrected Width Cm.	Gold g/t	Uranium cm.
1st Intersection	3 065	71.3	0.83
2nd Intersection (1st Deflection)	3 064	83.9	0.45
3rd Intersection (2nd Deflection)	3 065	90.9	0.55
4th Intersection (3rd Deflection)	3 044	110.4	1.57

Core recovery was complete in all cases but the base of the reef was disturbed by minor faulting in the 2nd Deflection.

In regard to the other borehole SRK 1, which was also started in the latter part of 1976, drilling is continuing. SRK 1, on portion 10 of the farm Rooikraal 156 L.R., the mineral rights of which are held by the Company, is situated approximately 3 700 metres south west of the south west corner of the mining lease.

Johannesburg  
June 27, 1978.



## PORTSMOUTH AND SUNDERLAND NEWSPAPERS, LIMITED

### SIR RICHARD STOREY'S STATEMENT

Lord Buckton

On February 17, the eve of his 82nd birthday, the Company's President, Lord Buckton, died. For over 50 years he had led and served the Company. The Board and I now publicly record our admiration and appreciation of the wise judgment, exacting standards, of excellence, integrity, and personal example of energetic and inspiring work with which Samuel Storey, Lord Buckton, marked the long period of his service to the Company.

#### Results

The financial results recorded in this year's report and accounts are undoubtedly good. The Company's large capital investment in the South is now beginning to earn a proper return. The present trend in advertising volume and newspaper circulation is encouraging. It is, however, salutary to note that the Company's first current cost accounting statement shows a profit before tax of £1,554,000 compared to the £1,925,000 stated on a historical basis.

#### New Equipment for Portsmouth

Management has continued negotiations with the production unions to enable the most modern composing techniques available to be used. The News Centre, Portsmouth, some of the new equipment has been installed and it is hoped that the rest will follow soon. The Board and I are determined that optimum use shall be made of this machinery for the benefit of shareholders, employees, readers and advertisers; however, in order to secure agreement at this stage, it has been necessary to defer the full and proper use of the equipment.

#### New Technology in the provincial press

There has been too little pressure nationally from the leaders and members of the Newspaper Society towards negotiating the introduction into the industry of the newest composing technology—increasing use of which is now being made in many other countries. Continuing inactivity can only damage the provincial press generally and will lead newspapers, unless they can negotiate satisfactory solutions independently of the Newspaper Society, to that jungle from which some national newspapers are now so feverishly and belatedly trying to extricate themselves.

#### Development at Hartlepool

At the Mail, Hartlepool, a programme of modest development has been started to improve working conditions for the staff and raise the quality of the paper so that the profit from this office may be increased.

#### Lack of progress in Sunderland

I said in my 1976 report that the Company's development in Sunderland, where web-offset full colour printing and computerized photo composition in a new building had been introduced, would "at all the Company nothing unless all involved are now willing to concentrate on producing the finest paper possible with the new plant and premises which have been designed to use modern methods and give employees the maximum comfort and pleasure". Now, two years later, I regret I have to say that it still has not been possible for management to secure, whereby anything like "the finest paper possible" may be or is produced. Not only does this deny to the public the high quality newspaper for the production of which the Company has invested large sums of money, but it also severely limits the work of the rest of the staff who are doing their best, as is evidenced, for example, by the fact that journalists from this office have won the award of "Provincial Journalist of the Year" for the second time in the last three years. Obtaining an agreement for proper productivity and the full use of colour facilities is now extremely urgent.

#### News Shops

I am delighted to report that the optimism which I expressed last year for this year's profit from News Shops was well founded. A useful contribution has been made by this subsidiary and I hope that the number of shops it owns will increase so that profitability may continue to rise.

#### Local Radio Investment

Two of the radio stations in which the Company has an interest—Metro Radio (Tyne and Wear) and Radio Tees (Teeside) have begun to produce small profits, and the third, Radio Victoria (Portsmouth) moving towards profitability. I hope, therefore, the Company will soon receive some return on its investments.

#### Developments in management

The Company is strengthening its Board and management by recruiting a specialist in industrial relations and much attention has recently been paid to this subject generally. A management development programme including concentration on training has been started. The Board has established local management committees and delegated to them greater authority than had hitherto been conferred locally. Management consultants and the Industrial Society have helped to advise on many aspects of these subjects.

#### Circulation Growth

The Company is increasingly using market research in order to improve its sale of newspapers and advertising space. Such research, for example, has shown that readers of the Echo, Sunderland, have a higher desire of trust in its advertisements than in those of any other mass communication. Evidently there have been increases in the prices of almost all the Company's newspapers and in advertising rates; these have been accompanied by heavy promotion campaigns which, together with an improvement in the content and the design of most of the newspapers, has resulted in buoyant circulation. A major aim now is to regain our previous level of household coverage—that is to say the proportion of households in each circulation area taking the Company's evening newspapers. Achieving this target would mean that, with the population growth in our three areas, a significant increase in circulation would be achieved.

#### Advertising Volume Continued Increase

The volume of advertising in each of the Company's evening newspapers continues to rise: I am more confident that advertisers are willing to pay enhanced rates for provincial newspaper space than that readers are prepared to pay frequently rising cover prices. Each of the evening newspapers is now selling for slightly less than many others in the country; advertising rates have been increased by as much as was thought reasonable. Of course, optimum use of modern technology would help stabilize both cover prices and advertising rates.

#### Staff

Apart from the exceptions already mentioned, all the Company's staff have worked enthusiastically towards the goal of providing the public with the best possible service and I thank them warmly for this. Progress at The News Centre has been particularly good and I believe that the content and colourful production of the Company's newspapers there is now probably as good as anywhere in the world—as is the printing of other publications for an increasing number of outside customers. This modesty may be justified by the number of national awards for newspaper design, printing and content, which have been won by this office.

#### Board

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

On February 17, the eve of his 82nd birthday, the Company's President, Lord Buckton, died. For over 50 years he had led and served the Company. The Board and I now publicly record our admiration and appreciation of the wise judgment, exacting standards, of excellence, integrity, and personal example of energetic and inspiring work with which Samuel Storey, Lord Buckton, marked the long period of his service to the Company.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

In September, Mr. A. D. W. Hoaksen-Abraham left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

## MINING NEWS

# A mine under a mine for De Beers

By KENNETH MARSTON, MINING EDITOR

THE ANTICIPATED go-ahead for a major new diamond mine for De Beers near Pretoria comes with the news that the necessary negotiations have been completed with the South African Government.

The new mining property is, in fact, a downward extension—below the gabbaro sill intrusion—of the Premier mine, which started production in 1903. Apart from being a major producer of industrial diamonds, Premier has yielded famous gem diamonds such as the huge Cullinan of 3,106 carats in the rough state; the Marochies, the Transvaal Blue and the Taylor-Burton.

Ironically, as Mr. Harry Oppenheimer was at some pains to point out in the 1976 annual report of De Beers, Premier has not paid a dividend on its deferred shares for over 30 years and the preference payments are 20 years in arrears. The prospects of being able to mine economically the new deeper area have thus been entirely dependent on more lenient tax and lease arrangements which have now been obtained.

Limited output is planned for the first quarter of next year from the first production area—L1—below the gabbaro sill which has reserves of 14m tonnes of kimberlite at a grade of 72 carats per 100 tonnes. Below this deposit lies some 100m tonnes of kimberlite which should be ready for mining by 1987.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

Production at the L1 area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1985 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 40m tonnes and last year the mine treated 1.07m tonnes at a grade of 25.42 carats per 100 tonnes.

The resultant diamond output of 2.01m carats compared with the total recovery of all De Beers' diamond operations of 11.51m carats. It is reckoned that the opening up of the new area below the gabbaro sill will extend the life of the overall operation at Premier to at least the end of this century.

## Agnico-Eagle: dividend talk

MR. PAUL PENNA, president of Canada's Agnico-Eagle Mines, remains as confident as ever about the future of the company's gold and silver operations. Asked at the Toronto annual meeting, "When are you going to pay a dividend?" he replied: "Don't be surprised if we make a statement before this year is out," reports John Suganich.

Now free of debt and enjoying the benefits of higher gold prices—because of the fall in the Canadian dollar the price of bullion there is currently over \$200 per ounce—the company expects to make an operating profit of \$2.2m (\$1.2m) in the first half of this year and should do better in the second half.

The Joutel gold property in Quebec is getting into the higher grade ore from the first two of its new deep levels and an improved gold recovery is anticipated from this ore. An improvement is also reported at the silver operation at Ontario's Cobalt camp where the recent "jewellery box" intervention was obtained of 2.3m ounces of silver per ton over two feet.

Meanwhile, the company has renewed agreement in principle to acquire the former Castle Lethbridge silver mine in the Gowganda district of northern Ontario. "We'll take a good shot at it," said Mr. Penna, adding that additional gold properties are being sought within a reasonable radius of the Joutel mine.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

Agnico-Eagle shares are around \$26.12 in Toronto.

# Trident TV advances at midway—record year seen

HIGHER TURNOVER of \$35.96m a good start, though it is still a relatively small activity. The finished products and marketing than has been the case in the past, says Mr. Fletcher, the chairman.

In order to lessen working capital demands of the leather business it was decided to substantially run down the level of stocks of raw materials and partly finished goods. As a large proportion of these had been bought at relatively high prices (in relation to last year's selling prices) this policy involved incurring very large losses which contributed significantly to the total pre-tax loss of £214,442 (£24,888 profit) in 1977.

As a result of what was done the group's financial position was much improved. In terms of net assets and reduced indebtedness. At December 31, last, there were net current assets of £112,145 compared with liabilities of £18,286 at the same time a year earlier—overdrafts were down from £58,540 to £38,314, while stocks were cut from £384,770 to £409,307.

Apart from the running down of stocks, the group has been strengthened by the rights issue last November, which brought in £240,000, and by the issue of £240,000 of convertible loan stock at the time of the acquisition of two subsidiary companies in April.

Meeting 24, Portland Place, W, July 19 at noon.

On capital increased from a 6.25 per cent share compared with the same amount on the old capital and the expectation to pay a final, at least equal to last year.

They are therefore engaged in discussions which should lead to a satisfactory outcome.

For the first six months to April 30, 1978, sales of Reckitt and Colman Australia, 80.7 per cent owned by Reckitt and Colman, were up by 11.2 per cent to \$757,44m and profit increased by \$11.6 per cent to \$185,35m after interest and tax.

Mr. L. R. L. Harper, chairman, says that the sales percentage increase is lower than last time, reflecting the success of government policy directed at reducing the rate of inflation in the Australian economy.

On capital increased from a 6.25 per cent share compared with the same amount on the old capital and the expectation to pay a final, at least equal to last year.

They are therefore engaged in discussions which should lead to a satisfactory outcome.

For the first six months to April 30, 1978, sales of Reckitt and Colman Australia, 80.7 per cent owned by Reckitt and Colman, were up by 11.2 per cent to \$757,44m and profit increased by \$11.6 per cent to \$185,35m after interest and tax.

Mr. L. R. L. Harper, chairman, says that the sales percentage increase is lower than last time, reflecting the success of government policy directed at reducing the rate of inflation in the Australian economy.

On capital increased from a 6.25 per cent share compared with the same amount on the old capital and the expectation to pay a final, at least equal to last year.

They are therefore engaged in discussions which should lead to a satisfactory outcome.

For the first six months to April 30, 1978, sales of Reckitt and Colman Australia, 80.7 per cent owned by Reckitt and Colman, were up by 11.2 per cent to \$757,44m and profit increased by \$11.6 per cent to \$185,35m after interest and tax.

Mr. L. R. L. Harper, chairman, says that the sales percentage increase is lower than last time, reflecting the success of government policy directed at reducing the rate of inflation in the Australian economy.

On capital increased from a 6.25 per cent share compared with the same amount on the old capital and the expectation to pay a final, at least equal to last year.

They are therefore engaged in discussions which should lead to a satisfactory outcome.

For the first six months to April 30, 1978, sales of Reckitt and Colman Australia, 80.7 per cent owned by Reckitt and Colman, were up by 11.2 per cent to \$757,44m and profit increased by \$11.6 per cent to \$185,35m after interest and tax.

Mr. L. R. L. Harper, chairman, says that the sales percentage increase is lower than last time, reflecting the success of government policy directed at reducing the rate of inflation in the Australian economy.

On capital increased from a 6.25 per cent share compared with the same amount on the old capital and the expectation to pay a final, at least equal to last year.

They are therefore engaged in discussions which should lead to a satisfactory outcome.

For the first six months to April 30, 1978, sales of Reckitt and Colman Australia, 80.7 per cent owned by Reckitt and Colman, were up by 11.2 per cent to \$757,44m and profit increased by \$11.6 per cent to \$185,35m after interest and tax.

Mr. L. R. L. Harper, chairman, says that the sales percentage increase is lower than last time, reflecting the success of government policy directed at reducing the rate of inflation in the Australian economy.

On capital increased from a 6.25 per cent share compared with the same amount on the old capital and the expectation to pay a final, at least equal to last year.

They are therefore engaged in discussions which should lead to a satisfactory outcome.

For the first six months to April 30, 1978, sales of Reckitt and Colman Australia, 80.7 per cent owned by Reckitt and Colman, were up by 11.2 per cent to \$757,44m



# J. F. Tigar joins Guinness Mahon

# THE JOHN BRIGHT GROUP

**THE UNION STEEL CORPORATION  
(OF SOUTH AFRICA) LIMITED**

# Optimism at Wm. Pickles

At the AGM of Percy Bilton, the chairman said that the private housing division was now achieving its targeted profitability after substantial reorganisation. Contract housing was under control and would no longer be a drain on the resources of the group. Meanwhile, cash had been reduced to make investments which will secure significant future growth in your group's property portfolio."

# Your place in the big build-up

ગાંધી & ગ્રામીણ ગાંધી લેખ્ય ગાંધીજી

The Eurolink Industrial Centre is a joint operation by The London Life Association Limited, and The Blue Circle Group.



# INTERNATIONAL FINANCIAL AND COMPANY NEWS

## AMERICAN NEWS

### \$378m bid for Cutler-Hammer

BY JOHN WYLES

EATON CORPORATION, the diversified auto industry supplier, today moved towards a major presence in electronic components manufacture by announcing a \$378.5m tender offer for Cutler-Hammer, the Milwaukee company in which it acquired a 32 per cent holding two weeks ago.

Eaton's move has been widely expected since it started to unravel the complicated web of shared ownership surrounding Cutler-Hammer by spending \$117.5m purchasing Tyco Laboratories' stake in the electronics company. This valued Cutler-Hammer at \$55 a share and its follow-on offer of \$58 a

share for the balancing 68 per cent is being recommended for acceptance by the Cutler-Hammer board.

The total purchase values Cutler-Hammer at about 14 times last year's earnings of \$4.12 a share, which is broadly in line with the going premium in this year's takeover bids. Of more immediate importance is that \$58 a share offers Kopper Company, a Pittsburgh engineering firm, about \$15 a share more than it paid in acquiring a 21 per cent stake in Cutler-Hammer last year.

An Eaton spokesman said today that Koppers had not yet indicated whether it would tender its stock but that Eaton is apparently confident that its price is sufficiently attractive.

Koppers bought into Cutler-Hammer as a friendly move designed to fend off what was interpreted as a gradual acquisition by Tyco Laboratories. When Tyco sold its holdings to Eaton, its ambition was to purchase Cutler-Hammer's 33.5 per cent holding in another electronics company, Leeds and Northrup. Eaton agreed to make this sale to Tyco should it acquire Cutler-Hammer but then Cutler-Hammer surprised everyone by selling its Leeds and Northrup stake last week to General Signal.

NEW YORK, June 26.

### BankAmerica completes Multibanco takeover

By Diana Smith

THE Bank of America, together with its Brazilian commercial bank associate, Banco Internacional (in which the Bank of America controls 50 per cent and the Royal Bank of Canada and others 50 per cent), has now completed negotiations to take over 49 per cent of the shares of the Brazilian investment bank, Multibanco. All that remains is for Brazil's central bank to give official authorisation to the transaction.

At present, two-thirds of the bank of Multibanco are held by APUB (the Brazilian association of liberal university professionals). In future, APUB will hold 51 per cent while the Bank of America and Banco Internacional take 33 per cent of the voting stock and 16 per cent of the non-voting stock. Multibanco's total capital is worth \$7.3m.

### Gulf Western Sherwin deal

Sherwin-Williams said it has learned that Gulf Western Industries has acquired 360,000 shares of Sherwin-Williams common, about 6.6 per cent of the outstanding stock reports AP-DJ from Cleveland, Ohio. Mr. William C. Fine, Sherwin-Williams president, said he has had no contact with Gulf Western. Sherwin learned of the purchase through a schedule 13D filed with the SEC by Gulf Western on June 19.

### Higbee loss

Faced with falling sales volume and large inventory markdowns, Higbee, the department store chain, expects a loss in the fiscal second quarter ending July 27 that will exceed the year-earlier restated loss of \$683,000. Mr. Herbert E. Strawbridge, chairman and president said reports AP-DJ from Cleveland. He said full-year results remain uncertain.

### Honeywell merger

Honeywell and Spectronics have signed a formal agreement providing for the previously announced merger of Spectronics into Honeywell in a tax-free exchange of stock valued at some \$24m. AP-DJ reports from Minneapolis. The acquisition has been approved by the boards of both companies but is still subject to the approval of the holders of two-thirds of Spectronics shares. Honeywell said that several of Spectronics' largest holders, who hold about 36 per cent of the shares, have agreed to vote in favour of the merger, which Honeywell expects to complete in late August.

### Middle South

Middle South Utilities announced net earnings for the five months to May 31 of 75 cents a share against 47 cents previously. AP-DJ reports. Net income was \$56.47m against \$31.15m from operating revenues of \$627.37m compared with \$515.54m.

### Increase for Jim Walter

NEW YORK, June 26. THE building materials company Jim Walter Corporation had earnings per share of \$3.33 for the first nine months of the current year, compared with \$2.93 for the comparable period of last year.

The sofa processing and foods company Central Soya Company made \$1.63 a share for the same period against last year's \$3 cents, while the mobile homes producer Skyline Corporation had earnings of \$1.39 a share compared with 98 cents for the full year.

## ITT forecasts 25% gain in second quarter profit

BY NICHOLAS COLCHESTER

INTERNATIONAL Telephone and Telegraph (ITT) expects its earnings per share in the second quarter of 1978 to show a year-to-year gain of 25 per cent to around \$1.35, Mr. Lyman Hamilton, the new president and chief executive, told a gathering of Swiss bankers in Zurich today.

"Virtually all" of this gain was the result, Mr. Hamilton explained, of the effects of the controversial U.S. accounting rule FASB 8 dealing with currency gains and losses. This rule had made ITT's figures for 1977 disappointing. But, in the second quarter, the benefits of dollar have started to show through.

Mr. Hamilton said that 1978 as a whole should prove "a strong year" for ITT. Sales would be up by \$50m to \$197.7m and the group's net profit would increase by well over 10 per cent from last year's figure of \$562m. But he stressed that this improvement was conditional upon "reasonable equilibrium" between the dollar and European currencies.

In his first European presentation since he took over from Mr. Harold Geneen at the helm of ITT, Mr. Hamilton described the five operating areas which have now introduced some shape

ZURICH, June 26

\$5.1bn—will be less impressive. But a strong 1978 is expected here.

The ITT president was particularly bullish on the two-year outlook for ITT's telecommunications business. He predicted annual sales rising from \$4.6bn to \$5.7bn in 1978. He explained that the worst of the "stringent cuttings on spending in key European markets" have now passed. ITT's order input here has been showing an annual increase of 20 per cent for the developing ITT's five businesses, past 18 months. Because 18 months was the average lead time, the benefits were now starting to flow through.

Talking guardedly of ITT's new willingness to sell companies, Mr. Hamilton said that negotiations were still incomplete. He said that there was "no assurance" that the deal with the Swiss would go through. He said that the group's turnover in 1978 was expected to be around \$3.2bn to \$3.8bn this year, a rise from \$2.9bn in 1977. Results from the engineering products group—where turnover will rise from \$1.3bn to the U.S.

### Goodyear sees little change this year

AKRON, June 26.

GOODYEAR TIRE AND RUBBER expects 1978 to be another transition year of solid but unspectacular earnings.

But Goodyear, which is the nation's largest tire company, is getting its operations in shape to produce a major profit increase a few years from now, the chairman and chief executive, Mr. Charles J. Pilliod Jr. said.

Profits for 1978 will be "in the same area as last year," when Goodyear earned a record \$205.5m or \$2.35 a share.

With start-up expense on new plant and closing expense on old facilities, Goodyear officials did not expect spectacular results for 1978 he said. Profits this year will depend heavily on pricing, particularly pricing of tires for 1979 model cars and trucks.

Once Goodyear's new plants are in full operation, and some of the industry's older capacity is phased out, Goodyear expects to start cashing in on its heavy investment in facilities and product development, Mr. Pilliod said. "It could start next year or we could have another couple of years of medium results," he said. But he is confident that sharply higher profits will result eventually from the efforts of the past five or six years.

Over the past five years, Goodyear invested \$350m to \$600m in plant and equipment to produce radial tires in the U.S. including the cost of converting existing tire plants. The company also incurred heavy research and development expense on radial tires and proprietary equipment to produce those tires.

"We've installed what we think are the most efficient machines in the industry. We are looking for low production cost and for higher quality tires," a combination that he expects will give Goodyear an edge over other tire producers. AP-DJ

## Peak yields on Treasury bonds

BY STEWART FLEMING

NEW YORK, June 26.

YIELDS ON new long-term U.S. Treasury bond issues are expected to reach near record levels this week when the Treasury sells \$1.75bn of new 15-year bonds.

The nearest comparable Treasury issue now trading, 7 per cent of 1983, has been trading to yield around 8.6 per cent and with the market expecting interest rates to continue to

rise and the Treasury to become a heavy net borrower in the second half of the year, market estimates suggest that the new issue will be sold to yield around 8.7 per cent.

Although yields on short-dated Treasury issues have been higher in the past, this would be the highest on a long-dated security. After last week's price declines, money and bond markets in New York are expected to trade nervously this week against a background of predictions of a further rise in prime rates and a possible increase to 7 per cent in the Federal Reserve's discount rate.

Some analysts are also predicting that the Fed could raise commercial bank reserve requirements in order to tighten the credit markets.

## Greyhound offer for computer company

NEW YORK, June 26.

DCL HAS received "an informal proposal" from a Greyhound Corporation subsidiary for a merger valued at nearly \$150m.

Mr. James P. Hassett, president and chief executive officer of DCL, said that the directors had not studied the proposal but noted that the price appears low in light of the market value of DCL's portfolio of computer equipment.

Under the proposal, DCL would be merged into Greyhound Computer Corporation, with DCL shareholders receiving \$4.50 a share.

DCL said that certain of its shareholders would be offered, for each share, \$1.30 and 8 per cent five year subordinated notes due 1983 of Greyhound Computer with a face amount of \$3.29 a DCL share in advance of the merger.

DCL currently has about 3.3m shares outstanding.

DCL said that Greyhound Computer had indicated it would make a formal offer to DCL only if DCL directors would approve the merger.

Starting with a capital of \$60m (\$3.38m), which will be increased to \$100m.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not only Rothschild but also other foreign banks are interested in taking a minority share in Sharp's new Banco Independencia-Decead venture.

(\$5.64m), the bank will operate mainly in the lucrative areas of Rio de Janeiro, Sao Paulo and Manaus, the latter a free zone where a thriving trade in domestic appliances has helped to swell Sharp's profitability.

Through its stockholding firm Valbras, Sharp has an association with the Banque Rothschild of France, and it is reported that not



BERLIN, June 26.

Despite the textile recession, turnover of Triumph International, the leading underwear, foundation garment and swimwear concern, rose by 5 per cent last year to SwFr 780m (\$415m). The group, which has 31 subsidiaries throughout the world, also recorded a further rise in profits.

The European division, headed by the Berne company Triumph

Universa AG and consisting of 17 companies in Switzerland and elsewhere, accounted for SwFr 281.4m of the total. Divisions were roughly unchanged, while cash-flow improved slightly to SwFr 15.4m.

Triumph views the future "with some optimism," although the hoped-for recovery of markets has not taken place

# Viennese beer barons leave the stage

BY PAUL LENDYAI IN VIENNA

Ever since the 1840s, the Mautner-Markhof family has dominated both the brewing industry and, increasingly, the cultural scene in Vienna. Since World War Two, the family, ac-

time of the actual announcement this April. Brau AG's offer West German Deter-

At the same time, the mergers necessarily pose a long-term threat to the 33 small and medium-sized element in the changing world of Austrian breweries.

## Improvement at Swedish Match

BY WILLIAM DUFFORCE

STOCKHOLM June 28

**BY OUR NORDIC CORRESPONDENT**

LKAB, the state company investigating LKAB's future operating the north Swedish iron since the beginning of this year. mines. can be restored to profit It is due to submit a final report

STOCKHOLM, June 26. against 126m tonnes in 1977; but underlines that LKAB must also look for new customers outside

## Control of GO will remain in French hands

**By Christine Moir**

(\$83m) comprised exports while showed a 56 per cent rise. Large accounted for by a telephone contract in Algeria.

## DOMESTIC BONDS

## Saarland raising \$75m

BY JEFFREY BROWN

DM 1bn in the market.

## Turkish credit stepped up

BY METİN MUNİR

ANKARA, June 26.

Despite the textile recession, turnover of Triumph International, the leading underwear, foundation garment and swimwear concern, rose by 5 per cent last year to SwFr 780m (\$415m). The group, which has 31 subsidiaries throughout the world, also recorded a further rise in profits.

The European division, headed by the Berne company Triumph

Universa AG and consisting of 17 companies in Switzerland and elsewhere, accounted for SwFr 281.4m of the total. Divisions were roughly unchanged, while cash-flow improved slightly to SwFr 15.4m.

Triumph views the future "with some optimism," although the hoped-for recovery of markets has not taken place

## LKAB reconstruction urged

BY OUR NORDIC CORRESPONDENT

STOCKHOLM June 26

of the team which has been tonnes crude steel in 1983

Profits for the year were Pta 700m (\$8.75m).

## Triumph increases profit

BY JOHN WICKS

ZURICH, June 26.

Despite the textile recession, turnover of Triumph International, the leading underwear, foundation garment and swimwear concern, rose by 5 per cent last year to SwFr 730m (\$415m). The group, which has 31 subsidiaries throughout the world, has no reported further rise in profits. The European division, headed by the Berne company Triumph

Universa AG and consisting of 17 companies in Switzerland and elsewhere, accounted for 50 per cent of the total. Divisional profits of SwFr 9.4m were roughly unchanged, while cash-flow improved slightly to SwFr 15.4m.

Triumph views the future "with some optimism," although the hoped-for recovery of markets has not taken place

## Alfa Romeo losses total L98bn

MILAN June 26.

ALFA ROMEO plans to reduce capital to L82.5bn from L150.5bn by reducing the nominal value of its shares, to cover losses for 1977 of L38.4bn (\$314m).

The 1977 loss figure includes L2.7bn for the writing down of the state-controlled company's participation in Alfa Sud, the car plant near Naples jointly owned with Alfa parent company Finmeccanica. For 1976, Alfa

Romeo reported a loss of L48.4bn.

Alfa Romeo ended 1977 with short-term debts of L19.9bn against L18.0bn at the end of 1976, and medium and long-term debts of L9.9bn compared with L9.7bn.

Sales last year rose to L92.5bn from L81.9bn, but production was little changed from 1976 due to strikes.

Reuter



## The Bank that puts productivity first

Productivity is the motivating force of economic life in Baden-Württemberg, one of West Germany's most dynamic and prosperous states and the headquarters of some of the world's most prestigious names in business and industry.

Productivity is also the cornerstone of our banking philosophy at Landesbank Stuttgart, one of southern Germany's leading banks, with assets of DM 18.7 billion and headquartered in Stuttgart, hub of Germany's industrial Southwest.

Landesbank Stuttgart is a government-backed regional bank and is

part of the vast nationwide network of savings banks. We offer a comprehensive range of commercial and investment services including foreign trade financing, security dealing, underwriting operations and project financing. For refinancing purposes we are authorized to issue our own bonds.

For a banking partner whose first priority is productivity, just contact us at Lautenschlagerstrasse 2, D-7000 Stuttgart, Tel.: (0711) 20 49-1, Telex: 7-22701, or our Representative Office in London at Portland House, 72-73 Basinghall Street, Tel.: 01-6060052, Telex: 8814275 LBS LON.

**Landesbank  
Stuttgart** 

Where money is productive







# Currency, Money and Gold Markets

## \$ steadies in quiet trading

Trading in yesterday's foreign exchange market was at a generally low level and attention was once again focused on the U.S. dollar/yen performance. The dollar may have received some support through Japanese banks in London and it finished at around its best level of the day. This was no doubt helped by a certain amount of buying interest in New York although this in turn may have represented further official intervention. In fact the dollar looked slightly softer overall although its trade weighted average depreciation, as calculated by Morgan Guaranty

having stood at 61.2 in the morning and 61.3 at noon.

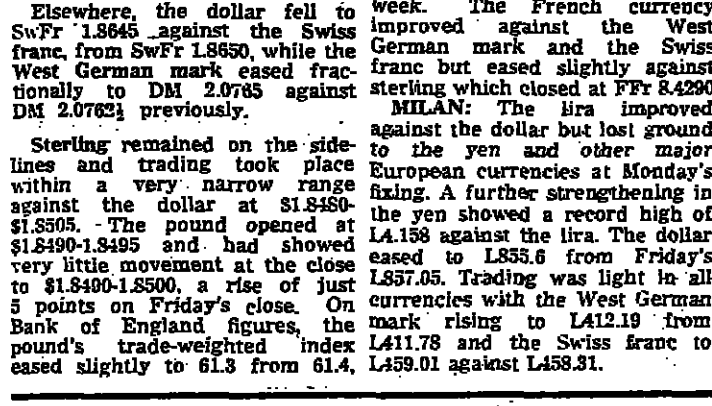
TOKYO—The U.S. dollar continued to lose ground against the yen, continuing the weaker trend in European markets on Friday. It closed at ¥206.25, compared with ¥209.525 previously, in very nervous and heavy trading. After opening at ¥206.10, the dollar fell to a record low of ¥204.80 which prompted some central bank intervention. However, this seemed to point towards the dollar resting its downward trend against the yen throughout the rest of this week. Trading was also quiet ahead of West German trade figures which may be announced today or tomorrow.

PARIS—In nervous trading, the dollar was steady at its lower levels against the franc with only a moderate volume of business. The U.S. currency closed at FF 4.5560 from FF 4.5520 on Friday. It seems probable that conditions surrounding the French franc will show little change ahead of the Retail Price Index for May, due later this week. The French currency improved against the West German mark and the Swiss franc but eased slightly against sterling which closed at FF 4.5290.

MILAN—The lira improved against the dollar but lost ground to the yen and other major European currencies at Monday's closing. A further strengthening in the yen showed a record high of L1.153 against the lira. The dollar eased to L85.6 from Friday's L87.05. Trading was light in all currencies with the West German mark rising to L12.19 from L11.78 and the Swiss franc to L45.91 from L45.31.

Elsewhere, the dollar fell to SwFr 1.8645 against the Swiss franc from SwFr 1.8650, while the West German mark eased fractionally to DM 2.0765 against DM 2.0762 previously.

Sterling remained on the sidelines and trading took place within a very narrow range against the dollar at \$1.8480-\$1.8505. The pound opened at \$1.8490-\$1.8495 and had showed very little movement at the close to \$1.8490-\$1.8500, a rise of just five points on Friday's close. On Bank of England figures, the pound's trade-weighted index eased slightly to 61.3 from 61.4.



THE POUND SPOT				FORWARD AGAINST £			
June 26	Bank rate	Day's Spread	Close	One month	Three months	Six months	One year
U.S. \$	7	1.8480-1.8505	1.8480-1.8505	0.42-0.52 c.p.m	2.40-1.42-1.20 c.p.m	2.36-1.38 c.p.m	2.36-1.38 c.p.m
Canadian \$	8 1/2	2.0765-2.0849	2.0830-0.40 c.m	0.30-0.50 c.p.m	1.17-1.13 c.p.m	1.13-1.09 c.p.m	1.13-1.09 c.p.m
Guilder	4	4.1015-4.11	4.12-14 s	2.14-1.0 c.p.m	6.54-1.76-8 c.p.m	6.51-1.76-8 c.p.m	6.51-1.76-8 c.p.m
Deutsche Mark	5 1/2	10.50-10.55	10.50-20-0.20	20-20 c.p.m	4.89-8.89 c.p.m	4.89-8.89 c.p.m	4.89-8.89 c.p.m
D-Mark	3	5.65-5.65	5.65-42 c.p.m	21-21 c.p.m	2.47-7.9 c.p.m	2.47-7.9 c.p.m	2.47-7.9 c.p.m
French Franc	18	164.0-165.0	164.40-2.00	70-160 c.p.m	1.4-7.9 c.p.m	1.27-7.9-4 c.p.m	1.27-7.9-4 c.p.m
Portug. Ptas.	114	1.8480-1.8505	1.78-146.00	per 100 c.c.m	4.12-26-17 c.p.m	4.12-26-17 c.p.m	4.12-26-17 c.p.m
Lira	16	1.8480-1.8505	1.50-2.00	1.2-1.0 c.p.m	1.80-1.34-4 c.p.m	1.80-1.34-4 c.p.m	1.80-1.34-4 c.p.m
Swiss Fr.	9 1/2	9.40-9.40	9.56-9.71	1.2 c.p.m	1.50-33-2 c.p.m	1.50-33-2 c.p.m	1.50-33-2 c.p.m
French Fr.	9 1/2	9.40-9.44	9.52-9.55	1.2 c.p.m	1.50-33-2 c.p.m	1.50-33-2 c.p.m	1.50-33-2 c.p.m
Belgian Fr.	9 1/2	9.40-9.44	9.52-9.55	1.2 c.p.m	1.50-33-2 c.p.m	1.50-33-2 c.p.m	1.50-33-2 c.p.m
Austrian Sch.	6 1/2	27.55-27.70	27.55-27.70	1.5-5 c.p.m	0.71-5 c.p.m	0.71-5 c.p.m	0.71-5 c.p.m
Swedish Sch.	6 1/2	27.55-27.70	27.55-27.70	1.5-5 c.p.m	0.71-5 c.p.m	0.71-5 c.p.m	0.71-5 c.p.m
Spanish Ptas.	16	5.49-5.49	5.49-5.49	5.4-2.4 c.p.m	9.57-3.39 c.p.m	9.57-3.39 c.p.m	9.57-3.39 c.p.m

Belgian franc 1 franc = 100 centimes















[illegible]

\_\_\_\_\_







## INDUSTRIALS—Continued

[illegible]

## INSURANCE

[illegible]**PROPERTY—Continued**[illegible]**INV. TRUSTS—Continued**[illegible]

### FINANCE, LAND—Continued

[illegible]**MINES—Continued**

1978		Stock	Price	+/-	D
High	Low				
230	155	Falcon Rb.50c	185		05
24	15	Ekhod n Corp. 199g	17		05
80	52	Roma Cons. 1st	70		05
175	122	Tungungu 50p	155		05
90	78	Do. Pref. 50p	96		05
41	32	Wanille Co. Rn.1	36		05
16 1/2		Zam. Cr. 5500.21	13		05

**AUSTRALIAN**

125	64	Donnaughall Ave. 200	171	+3
126	63	EB South St.	174	+5
220	150	Central Pacific	226	+6
225	148	Greene Kitchin St.	234	+6
178	46	N. Edgarville St.	54	
132	81	Hampden Avenue St.	128	+3
40	10	Metz St. 50'	29	+2
220	125	N. H. Alden St.	198	+4
39	10	Mount Level St.	4	
6	11	Newmarket St.	3	
143	79	North B. Hill St.	125	+4
16	82	N. Edgarville	14	+4

178	117	Cambridge SAT	165	
48	30	Pacific Copper	42	+2
£14	750	Pancom 125	£13	+1

48	12	Parsons M&E Inc.	395	+13	Q
530	310	Peko-Wallendene Sdc.	487	+3	
300	50	Southern Pacific	185	-5	
160	84	Westn. Mining Sdc.	120	+7	
79	35	Whim Creek Sdc.	50		

TINS					
30	24	Asahi, Nigeria	25		
360	240	Ayer Haven S&I	355		
68	45	Bonac S&I	53		
233	200	Berjanta S&I	279	+6	
			232		

148	111	Gold & Base 12 $\frac{1}{2}$ sp.	132	17
10	81 $\frac{1}{2}$	Gaping Comp.	293	15
293	220		+8	

185	130	Marine	186	-3
95	78	Metric Top	85	3
11	11	Center Top	15	12
7	68	Reconnecting SMO.50	78	2
490	450	Rolling	490	+18
490	280	Metric Drilling SMO	490	+5
70	40	APAC	69	50
62	50	Pandemon Mp	61	+1
215	165	Petalizing SMO	215	10
62	49	Saint Piran	59	1
61	47	South County Mp	60	5
205	140	South County SMO.50	205	+1

310	290	Sistem Malayan SMI	305	-5	10
228	134	Sungei Besi SMI	220ml	+5	C
75	55	Sungai Perak SMI	75		7

100	85	Traynor Lg.	92	
100	74	Traynor Str. 3M1	92	
220	148	Traynor 3M1	216	
<b>COPPER</b>				
100	70	Messing P8.50	90	-2 1/2
<b>MISCELLANEOUS</b>				
61	35	Baryum	35	
17	9	Baryum Nitrate 17.5	14	

300	220	Cons. Church 10c	245	
465	245	Northgate CSI	395	
734	164	RTZ	216	-5

90	30	Sabine Ins. Co.	68	+4
E12	750	Lara Expts. St.	E18	
45	43	United Research Co.	43	
180	120	Yukon Cons. Co.	180	

**NOTES**

Unless otherwise indicated, values are net of

prices and denominations are 2¢. Estimated ratios and covers are based on latest annual report and where possible are limited to half-year's figures.

calculated on the basis of net distribution; but indicate 18 per cent, or more difference if other distribution. Gains are based on "marketplace." Yields are based on middle price, are given, net 34 per cent, and allow for value of deferred rights. Securities with ~~domestic~~ other the quoted inclusive of the investment dollar price.

A Sterling denominated securities which include dollar premiums.

- "Tap" Stock.

Interim since increased or resumed.

- 1- Tax return for non-residents on application.
- 2- Figures or report wanted.
- 3- Bailment security.
- 4- Price at time of suspension.
- 5- Indicated dividend after pending scrip and cover relates to previous dividend or force.
- 6- Free of Stamp Duty.
- 7- Marginal bid or reorganization in progress.
- 8- Not comparable.
- 9- Same taxman reduced final unit/yr reduced.
- 10- Indicated.

3. Cover allows for conversion of shares and no

- Dividends or redemption may be restricted or limited.
- **Cover:** Does not allow for shares which may be redeemed at a future date. No P/E ratio used.
- **Excluding a first dividend declaration.**
- **Regional price.**
- **No par value.**
- **Tax free.** **F** Figures based on prospectus or estimates. **C** Cents. **d** Dividend rate paid or paid in capital; cover based on dividend on
- **Redemption yield.** **F** First yield. **A** Assumed yield. **A** Assumed dividend and yield based on
- **Payment from capital sources.** **F** Foreign. **in** in

based on preliminary figures. r. Australia's Dividend and yield exclude a special payment

**D**ividend: cover remains at previous dividend, 7% on latest annual earnings. A Percent dividend based on previous year's earnings. B Tax free up to \$100 per share. C Dividend yield based on current price. D Yield adjusted for currency change. E Dividend based on merger terms. F Dividend and yield special payment: Cover does not apply to special dividends. G Dividend and yield based on U.S. Acq. dividend and yield. H Preference dividend deferred. I Canadian. D Cover and P/E ratio of U.S. acquiror subsidiaries. E Issue price of U.S. acquiror subsidiary. F Dividend and yield based on prospectus or other official source. G Amended dividend and yield. H Dividend and yield based on prospectus or other rights issue. J Dividend and yield based on prospectus or other rights issue.

based on prospectus or other official estimate  
of dividend and yield based on prospectus or

earnings for 1974. A 100 percent 1975 year-end stock  
 and other official estimates for 1975. F. Dividend  
 based on prospects or other official estimates for 1975.  
 G. Gross 2. Figures assumed. U No significant  
 tax payable. 2 Dividend total to date. 35 V  
 Summary Treasury Bill Rate stays unchanged  
 of stock.

Abbreviations: m/c dividend; m/c scrip income;  
 all: all as capital distribution.

"Recent Issues" and "Rights"

**This service is available to every Company**

Stock Exchanges throughout the United Kingdom  
 fee of £400 per annum for each securities

## REGIONAL MARKETS

Albany Inv. 20p	23		
Ash Spinning	45		
Bartman	22		
Edg. wtr. Est. 50p	27		
Clover Croft	26		
Craig & Ross Fl.	445		
Dyson (R. A.) A.	37		
Lytle & McElroy	61		
St. 1	18		
Swift, Reahams, Sindell (Wm.)			
Conv. 3% 3082			
Alliance Gas			
Arnot			

File Forge	50	Carroll (F.J.)
Finlay Pkg. 5p	24	Clondalkin
Coning Ship	153	Concrete Prods.

Higgins Brew.	76	Irish Whiskey	.....
I.O.M. Stm. El.	150	Isr. Corp.	.....
Roik Glas. 25g.	263	Irish Ropes	.....
N'tm Goldsmith	55	Jacob	.....
Pearce (C. H.)	145	Sunbeam	.....
Peel Mills	20	T.M.G.	.....
Sheffield Brick	45	Unidurs	.....

**3-month Call Rate**

Industrials	6 1/2	7 1/2	29	30 1/2
A. Brew	18	"Imperial"	29	Tobacco
A.P. Cement	18	I.C.A.	29	Unilever
S.R.	9	I.C.I.	29	Vickroy
Barclay	11	Legal & Gen.	17	Woolworth
Barclays Bank	25	Landbrooke	17	
Beecham	35	Legal & Gen.	17	Procter
Boots Drug	15	Low Service	22	Ritt. L.
Bowaters	15	Lloyds Bank	22	Coca Co.
B.A.T.	24	"Leds"	5	Int'l
British Oxygen	6	London Brick	5	

Brown (J.)	20	Larkin	2	Land
Burton 'A'	12	Laese Inds.	25	MEPC
Cadbury	5	Lyons (J.)	10	Peach
Campbell	10			

DeBorja	8	Myka & Spencer	16	Samuel
DeBorja	8	Myka & Spencer	16	Town & Country
Daguerre	15	Blackland Bank	16	
Danlop	7	N.E.I.	13	Oils
Debie Star	17	Nat. West. Bank	16	Eric P. ...
E.N.I.	14	Do Warrants	16	Ernst & Young
Gen. Accident	17	P & O Ltd.	16	Charter
Gen. Electric	12	Penny	16	Shell
Glauc	40	R.H.M.	16	Ultramar
Grand Mat	9	Rank Corp. 'A'	16	Wine
G.U.S. 'A'	26	Reed Intern.	12	Chart
Guardian	16	Spillers	16	
G.N.	22	Tesco	4	

Hawker Ship.	21	Apollon.	22	Cons. G.
House of Prayer.	12	Trust Houses.	15	Rio T.

A selection of Options traded in the

London Stock Exchange Report p...

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26



## World's airlines boost operating profits

By Michael Donno,  
Aerospace Correspondent

THE WORLD'S airlines achieved a big improvement in profitability last year. Between them, they earned an operating profit of more than \$1.6bn (over \$1bn) — their best result since the early 1970s.

The improvement was due to the steady revival of world air passenger travel after the oil crisis and subsequent industrial and economic depression in 1973-74.

Passenger traffic grew by 5.3 per cent last year and is expected to increase by a further 8 per cent this year.

The increased introduction of cheap fares did not play a significant part in the improvement, however.

These fares became widespread too late to influence the year's overall result and, although cheap fares are already being seen as stimulating some growth traffic, it is not yet clear whether they are adding anything to profits.

It is possible that some airlines are experiencing profitable growth, because the fares introduced are too low to make up for rising operating costs.

On the North Atlantic, for example, where cheap fares became widespread only late last year, the big scheduled airlines are being cautious in claiming success.

Preliminary figures issued by the International Civil Aviation Organisation, the aviation technical agency of the UN, show that all the airlines (scheduled and non-scheduled, including charter airlines) in its 131 member-countries, earned total revenues of \$49bn (more than £26bn) last year.

Against this had to be set operating expenses of \$48bn (more than £25bn), for such items as fuel, oil, wages, salaries and landing fees, leaving an operating surplus of about \$1bn (more than £1.4bn).

This represented a 6 per cent of revenues, compared with 5.2 per cent in 1976 and the lowest-ever 1.9 per cent in 1975.

The Organisation pointed out, however, that this was only an operating surplus. It did not take into account such non-operating items as interest on capital and taxes in various countries.

British Airways fights for Dallas route. Page 6

## Call for ten-year ban on whaling dropped

By RICHARD MOONEY

PANAMA has abandoned its call for a ten-year ban on commercial whaling. The Panamanian Government, the Panamanian Commissioner and the Ambassador to the U.K., told the International Whaling Commission's annual session in London. The Panamanian Government thinks a moratorium will not achieve the objective of conservation because countries not in the IWC will be permitted to kill whales with no restriction. Some would probably increase their whaling fleets.

Japan and the Soviet Union were expected to withdraw from the commission had a moratorium been imposed.

His Government withdrew its proposal because it feared that the ban might result in "total destruction" of whale stocks, Mr. Decega said.

No other country has taken up the issue and the proposal is now dead, at least for this year.

It has been suggested that the Panamanian change of heart was brought on by a Japanese threat to cancel a \$600m sugar purchase from Panama if the moratorium went through, but Mr. Decega denied yesterday that the decision was the result of external pressure.

The Panamanian Government does not act under pressure from anybody," he said. The Japanese delegation denied that pressure had been applied.

Panama will still oppose any rise in catch quotas and would have supported a moratorium had it been proposed by any other delegation, Mr. Decega added.

In his opening statement before Panama's announcement, Mr. R. Frank, the U.S. Commissioner, had said that his delegation planned to vote in favour of the moratorium.

But it would have been difficult for the U.S. to propose such a move itself, in spite of President Jimmy Carter's unequivocal pronouncements on the need to protect whales, because it is seeking an increase in the catch limit for bowhead whales — one of the most endangered species, which are hunted only by North American Eskimos under the IWC's "aboriginal exception" clause.

Of the other commissioners making opening statements, only the Argentinian, Sr. E. H. Iglesias, said he would support a moratorium. The commissioners for South Africa, the Netherlands and New Zealand said they would accept the advice of the commission's scientific committee, which

opposes the ban, and Canada and Australia avoided the issue.

Japan and the Soviet Union, by far the world's biggest whaling nations, also effectively avoided the issue.

Panama had called for two separate bans — one on the high seas and one within individual nations' 200-mile coastal zones.

Before the meeting, some conservationists had hoped that a "high seas" ban might be approved, as several whaling nations operate only within their own waters and might have voted in favour of a ban which would hit just the Soviet Union and Japan.

Attention will now focus on the setting of catch quotas for the coming year. Japan has declared that it will "retreat no further" on this question, following heavy cuts which have already forced it to reduce its whaling effort by two-thirds.

But on the most crucial quota — for North Pacific sperm whales — the scientific committee is understood to be recommending a 38 per cent cut to 4,000. Only 1,000 of this total would be in the Western part of the North Pacific, where Japan catches most of its sperm whales.

Last year, 25,000 whales were killed under IWC quotas.

## Nationalised shipyards' big loss confirmed

By Ian Hargreaves

BRITISH SHIPBUILDERS confirmed yesterday that its accounts for the first year of nationalisation will show a substantial loss.

It would not confirm reports of a £45m loss in the first nine months of the corporation's life, but made clear that the financial picture was far from bright.

A statement yesterday said the losses related to contracts entered into before nationalisation and that British Shipbuilders was now holding discussions with its operating subsidiaries and auditors to ensure a more rigorous approach to provision for future losses than was the practice in the pre-nationalisation period.

More stringent accounting rules had already been introduced in the subsidiaries.

## Burmah hearing next month

By Margaret Reid

BURMAH OIL's application for a court order compelling the Bank of England to disclose 62 documents it considers important to its £500m action against the Bank is expected to be heard before a judge next month.

The Treasury has claimed "Crown privilege" for the withholding by the Bank — a State body — of the documents on the ground that their production would be injurious to the public interest.

Burmah's financial crisis at the end of 1974 led the Bank to step in with support, in connection with which it bought Burmah's 20 per cent shareholding in British Petroleum.

The BP shares are now worth nearly £500m more than the price the Bank paid for them in the depressed market conditions of early 1975. Burmah is suing the Bank for the return of the shares at their original sale price, plus dividends.

Burmah clearly believes that the documents, among more than 3,000 involved in the case, could have an important bearing on its unrepaid action against the Bank which Sir Alastair Down, chairman, expects to come to court before the end of 1978.

Sir Alastair told shareholders, in his annual statement in May, that an application had been made to the court for an order compelling the production of the documents by the Bank and that this would come before a Master of the Court in the near future.

At the annual meeting on June 9, he said the matter had been referred to a judge, who was expected to hear it on or about July 17.

## THE LEX COLUMN Upward pressure on U.S. rates

On Wall Street this week the expectation is that interest rates will move inexorably higher, with the Federal Funds rate likely to reach 8 per cent quite soon, while a general advance in bank prime rates to 9 per cent could be imminent. After a steady period in the early months of the year, when growth of the U.S. economy fell back temporarily, strong pressures have been building up in the credit markets. In the January-March quarter, for instance, M1 rose at an annual rate of 5.6 per cent, but in the past three months it has been rising at 11.3 per cent, way above the Federal Reserve's upper target rate of 6 per cent. Following the winter lull, growth of the U.S. economy has picked up very rapidly, and demand for loans at the banks has soared. It is being said that the Fed, in raising its target interest rates, has only been following a path which market forces would have dictated anyway.

How far U.S. interest rates will rise in the months ahead is a subject that is being debated with increasing gloom. It is being pointed out that few cries of anguish have been heard from borrowers up to now, implying that rates will have to go significantly higher to produce the expected credit crunch. Moreover, the American banking system is no longer dominated by the institutional devices, such as Regulation Q, which cut the tops off previous interest rate cycles. And the mortgage market is much less sensitive to high rates than used to be the case, a vital factor since in the past tight monetary policy has operated on the U.S. economy largely through the housing market.

The upward shift in U.S. rates has been a bearish background factor for the U.K. bond market: yesterday the FT Government Securities Index had fallen back to within 0.1 of the 1978 low of 63.78 reached on June 5. But UK rates are now significantly higher than those in the U.S., especially at the long end. With sterling more stable in the past few weeks there is a good chance that UK rates can resist an uptrend in the U.S.

However, funded pension schemes are so entrenched in the financial system that there is no possibility of them being challenged unless they become manifestly unworkable. The politicians may leap at the savings of £1bn a year which could come initially if public sector schemes were no longer funded, but the only real threat to the fund managers is a prolonged period of high inflation.

Security is not a real issue — postmen do not sleep better than firemen just because they have a funded scheme — and pay-as-you-go systems are perfectly capable of being adapted to demographic changes. When it comes to matters of the national interest, the existence of funded schemes does not by itself increase the volume of goods and services available to the community, and although pensions are a major source of long-term capital for industry, the fact is that the rate of capital formation in France (which has no funded schemes) has been higher than in the UK in recent years.

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

In fact, Land Securities claims that the switch does not amount to a material change of accounting basis, and is simply a matter of re-presentation. But this is debatable, since the figure being affected — and materially so — is the level of distributable earnings reported at £12.8m. On the old basis the figure would have been £18.6m — a difference of 23 per cent. This chopping and changing attracts no comment from auditors. Price Waterhouse, coming at a time when the British Property Federation is trying to justify property company accounting practices to the Accounting Standard Committee, it is all rather unfortunate.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

Barclays/ITC

Barclays has decided to adopt a low-key approach ahead of its forthcoming shareholders' meeting. The proposed £350 investment trust deal will raise £35m cash in exchange for a 14 per cent equity increase. From the letter to shareholders it is clear that Barclays believe the deal will be approved without any explanation being offered of why the scheme is preferred to a rights issue. No doubt, Barclays has the measure of its shareholders.

## Hospital electricians win pay parity claim

By PAULINE CLARK, LABOUR STAFF

UNION representatives of 5,500 hospital electricians called off their week-old industrial action yesterday after winning Government acceptance that their pay should be restored to parity with the private sector.

A recalled delegate conference in London of shop stewards in the Electrical and Plumbing Trades Union agreed with their union's recommendation to accept an offer of parity from the September with comparable workers in the electrical contracting industry.

A key part of the settlement rests on a bonus payments deal aimed at giving from that date all or most of the electricians a total rise from the present £58 a week to £70 a week.

In yielding to the union's demand for an effective earnings agreement, the Government has accepted that this year has been forced to allow bonus payments to be made without a firm guarantee

that they will be self-financing. In January it failed to prevent a similar concession being made in the electrical contracting industry on which the hospital electricians' claim was based.

This was in spite of fears that the recession in the construction industry would delay the introduction of self-financing productivity schemes among companies already paying the bonuses.

In a Health Service settlement, the Government has clearly tried to guard against accusations that it has allowed a pay increase to a major public sector group in breach of the guidelines.

Hospital electricians will receive a 10 per cent rise in the wage bill with a rise in basic pay from £58 to £61.20 from July 1. Back pay will be calculated on gross earnings since the January pay agreement.

In addition, the non-consolidated current rates used for calculation of overtime and

bonus rates will be raised from £49.20 and £40 respectively to the new basic rate.

The Government has stipulated that 75 per cent of hospital electricians must agree to go on the national incentive scheme in order to win the £380 a week extra bonus in September.

Only those who agree to join the incentive scheme will receive the 25p an hour bonus. But they will benefit from it even if there are delays by health authorities in introducing a self-financing programme.

The Department of Health was confident yesterday that there was sufficient scope to make it possible for the bonus payments to become self-financing.

This could be achieved, for instance, by hospitals cutting back on contractual work by electricians — such as lift maintenance — and passing it on to its own electricians.

Since 1972, the number of electricians on such schemes has risen from 10 per cent to only 40 per cent but there are hopes the number will increase rapidly among health authorities faced, with having to pay bonuses from September.

## CBI prepares case for ending state contracts pay clauses

By JOHN ELLIOTT, INDUSTRIAL EDITOR

INDUSTRIALISTS yesterday started to prepare the ground for their battle with Ministers during the coming months over the use of public sector contracts to enforce the Government's pay policy.

A special committee of company experts on Government contracting met at the headquarters of the Confederation of British Industry in London to discuss their case that the present pay clauses in contracts should be abandoned when the current pay policy expires in five weeks' time.

The committee has run into the problem that the confederation so far has no evidence from

its members or from the Government that the contract clauses introduced in the spring have caused any serious problems.

Although there has been some trouble over the use of general pay sanctions — notably the dispute over the attachment of pay policy requirements to £20m industrial aid for a General Electric Company development project on Merseyside — there have been no reports of problems over the use of contract clauses.

Nevertheless, the confederation will urge that the clauses be abandoned at a meeting soon with senior civil servants when the operation of the clauses will be reviewed.

There is no sign that Ministers will be prepared to abandon the clauses if, as is expected, they continue with some form of pay restraint which relies for its effectiveness on Government pressure being exerted on industry.

The confederation will argue that, while the clauses may have worked effectively during the past two or three months towards the end of the present pay round, they could cause considerable damage to industry if they were tried for a full phase of pay policy.

The problem would be increased if any pay rules were drawn flexibly.

## Scots industry urged to give views on devolution

By JOHN LLOYD

INDUSTRIALISTS should play an active part in the forthcoming Scottish devolution referendum. Scottish businessmen were told in Edinburgh yesterday by Mr. Teddy Taylor, the shadow Scottish Secretary.

If industry felt the Assembly proposed in the Scotland Bill "could damage its prospects and the security of its employees, I believe it has a duty to put its views clearly and objectively to the Scots people in the referendum," he told a Financial Times conference on Scottish finance and industry.

Giving a forecast of the Scottish Tories' election campaign, he said that the Government's devolution measures could lead to Scotland becoming the most over-governed country in the world.

The Assembly would, on Government estimates, cost £12m a year and employ at least 1,000 extra civil servants. It would also add greatly to delays in effective decision-making.

"Should there be the additional problem of a Scottish Secretary of State and the Assembly Ministers belonging to different and competing political parties, I believe the problem could be greater."

With a European Parliament and Westminster sharing sovereignty with the Scottish Assembly, allied to our two-tiered local government system, there is a clear danger of Scotland becoming the most over-governed country in the world.

Conference report, Page 6

## Japan tariff offer 'unacceptable'

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

IN A strongly worded speech on the eve of another stage of the Multilateral Trade Negotiations Mr. Edmund Dell, Secretary of State for Trade, last night called Japan's latest offer of tariff reductions "totally unacceptable."

If the Japanese Government wished to improve the atmosphere at the talks, which resume in Luxembourg today and

tomorrow, it should "make a much better tariff offer than it has so far done."

Mr. Dell clearly felt that the offer should be rejected by the EEC countries unless improved. If it were left unaltered on the table, the EEC "will have to reject accordingly."

Speaking in Commons debate on trade an hour before leaving for the Luxembourg talks, he added strong comments about

the American attitude on tariffs during the negotiations.

He saw dangers in the rise of protectionist sentiment in the U.S. and said the American tariff offer on wool and textiles went nowhere near meeting our requirements. Only by harmonization of tariffs could there be real reciprocal benefits.

Parliament Page 10  
Yen Soars Page 3

Continued from Page 1

## MPs condemn massacre

Neither side would disclose substantive details of the discussions, but the Prime Minister was due to give a speech in New York last night, the advanced text of which endorses U.S. policy towards Africa and to Soviet and Cuban activities in the continent, as outlined by Mr. Cyrus Vance, the Secretary of State, in his Atlantic City address last Tuesday.

Mr. Callaghan is believed to have approved of both Mr. Vance's speech and that earlier this month by President Carter. While here for the NATO summit and a U.S. disarmament session a month ago, he had

attacked the new "Christopher Columbus" who had discovered Africa for the first time.

He stressed that the West should be ready to respond to African requests to combat external military adventurism.

"But there is a big gap between involvement and intervention," he said. "No country has the right to intervene in its own ends in the affairs of another."

Each case should be treated on its merits. "We should take into account that the use of force brings few lasting solutions. The purpose of assistance would be to create the

conditions for negotiation, not to replace it."

He also argued that "linkage" should not be applied automatically to all Western dealings with the Soviet Union.

The case for a new strategic arms agreement with Russia, "stands by itself" and he hoped Congress would approve such a pact when it was presented for ratification.

Mr. Callaghan is understood to have told President Carter that there would be little point in a U.S.-Russian summit unless it could finalise such major agreements as a new SALT pact or the nuclear test ban treaty.

**A few words about Tokai Bank's expanding international operations.**

As you might know, Tokai Bank is one of the leading banks in the world with over 15,000 employees and 200 offices established in Japan itself.

It probably doesn't surprise you we're modern, progressive, and one of the first banks in the world to utilize on-line computerization in our banking operations.

What you may surprise you is our commitment to international banking.

At present we have over 20 offices and affiliates around the world, and we opened in Hong Kong.

Currently we're serving the world through loans. And also lending something as valuable as money. Financial advice gained through over 100 years of banking experience.

So don't just think of us as a Japanese Bank. Think of us as a bank that serves Japan and the world.

**TOKAI BANK**

Head Office: 21-24, Nishi-Shinjuku 3-chome, Naka-ku, Nagoya. Tel.: 052-211-1111 Overseas Network Agencies: New York, Los Angeles, London, Frankfurt (Representative Offices) Toronto, Mexico, Paris, Tehran, Sydney, Singapore & Jakarta (Subsidiaries). Tokai Bank of California, Nederland N.V., Tokai Asia Limited (Affiliates & Associates) London, Paris, Bangkok, Manila, Sydney.

Published at the Post Office, Printed by St. Clement's Press Ltd and by the Financial Times Ltd, Bracken House, Cannon Street, London. © The Financial Times Ltd